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1 New Brunswick Board of Commissioners of Public Utilities
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   In the Matter of an application by the NBP Distribution &
 3
 4 Customer Service Corporation (DISCO) for changes to its
   Charges, Rates and Tolls
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   Algonquin Hotel, St. Andrews, N.B.
   October 26th 2005
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13 CHAIRMAN:
                     David C. Nicholson, Q.C.
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15 VICE-CHAIRMAN:
                     David S. Nelson
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17
   COMMISSIONERS:
                     Ken F. Sollows
18
                     Randy Bell
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                     John Lawton
28
                     John Murphy
29
                     Arthur Adelberg
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                     Steve Garwood
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32
   BOARD SECRETARY:
                     Lorraine Légère
33
34
   CHAIRMAN: Good morning, ladies and gentlemen. This is a
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36
       continuation of the NB Power Disco application for changes
37
       in its rates and tolls. And could I have appearances,
38
       please, for the Applicant?
39
     MR. MORRISON: Good morning, Mr. Chairman, Commissioners.
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       For the Applicant, Terry Morrison, David Hashey. And with
       us is Lori Clark and Roch Marois and Neil Larlee and
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- 2 Malcolm Ketchum.
- 3 CHAIRMAN: And Canadian Manufacturers & Exporters, New
- 4 Brunswick Division? Eastern Wind? Enbridge Gas New
- 5 Brunswick?
- 6 MR. MACDOUGALL: Good morning, Mr. Chair, Commissioners.
- 7 David MacDougall on behalf of Enbridge Gas New Brunswick.
- 8 I will be joined shortly by Miss Shelley Black and Mr.
- 9 John Thompson of Enbridge, who are coming down this
- 10 morning. And today our witness is Dr. Alan Rosenberg, who
- is over to the left.
- 12 CHAIRMAN: Thank you, Mr. MacDougall. The Irving Group of
- 13 Companies? Jolly Farmer? Rogers?
- 14 MS. VAILLANCOURT: Good morning. Christiane Vaillancourt
- 15 representing Rogers.
- 16 CHAIRMAN: Thank you. Self-represented individuals?
- 17 Municipal Utilities?
- 18 MR. GORMAN: Good morning, Mr. Chairman and Commissioners.
- 19 Raymond Gorman appearing for the Municipal Utilities.
- This morning I have with me Eric Marr, Dana Young, and
- 21 Jeff Garrett.
- 22 CHAIRMAN: Thanks, Mr. Gorman. Vibrant Communities? And
- 23 the Public Intervenor?
- 24 MR. HYSLOP: Thank you, Mr. Chairman. Peter Hyslop with Mr.
- 25 Knecht, Mr. O'Rourke, Mr. Barnett, Ms. Young and Ms.

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- 2 Power. Thank you.
- 3 CHAIRMAN: Thank you. And Mr. MacNutt, who is with Board
- 4 counsel today?
- 5 MR. MACNUTT: I have with me Doug Goss, Senior Advisor, John
- 6 Murphy, Advisor, John Lawton, Consultant, and Arthur
- 7 Adelberg, Consultant.
- 8 CHAIRMAN: Thank you, Mr. MacNutt. And Informal Intervenors
- 9 today who just want to go on the record? If not, go to
- 10 preliminary matters. First off, the Board will be
- delivering a ruling in reference to the motion concerning
- 12 Board jurisdiction to set a rate for pole attachments
- 13 tomorrow afternoon.
- 14 And we have some exhibits, Mr. Morrison, that we should be
- 15 marking now?
- 16 MR. MORRISON: That is correct, Mr. Chairman. It is
- 17 undertaking responses.
- 18 CHAIRMAN: Okay. Do you want to go that way first?
- 19 MR. MORRISON: I believe copies have been provided to the
- 20 Secretary. The first is an undertaking which is
- 21 undertaking number 1 from Wednesday, October 5th.
- 22 CHAIRMAN: My records indicate that should be A-41. And how
- 23 did you characterize that, Mr. Morrison?
- 24 MR. MORRISON: That is the undertaking number 3 from
- Wednesday, October 5th. Sorry, undertaking number 1 from

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- 2 Wednesday, October 5th.
- 3 CHAIRMAN: Okay. Thank you.
- 4 MR. MORRISON: The next item, Mr. Chairman, is undertaking
- 5 number 3 from Wednesday, October 5th.
- 6 CHAIRMAN: So that will be A-42.
- 7 MR. MORRISON: And the next item, Mr. Chairman, is
- 8 undertaking number 1 from Thursday, October 6th.
- 9 CHAIRMAN: A-43.
- 10 MR. MORRISON: The next -- give the Secretary a chance to
- 11 catch her breath here. The next item is undertaking
- 12 number 2 from Thursday, October 6th.
- 13 CHAIRMAN: A-44. Is that from October 5th?
- 14 MR. MORRISON: That was October 6th, undertaking number 2
- 15 from October 6th.
- 16 CHAIRMAN: On the actual response, Mr. Morrison, it has
- 17 requested October 6th 2005.
- 18 MR. MORRISON: That is correct.
- 19 CHAIRMAN: Sorry. I am transposing figures here. Carry on.
- 20 MR. MACNUTT: Just so we can catch up, Mr. Chairman, what
- are we marking now?
- 22 MR. MORRISON: Undertaking number 2 from October 6th 2005.
- 23 CHAIRMAN: And it is A-44, Mr. MacNutt.
- MR. MACNUTT: They are just being handed out now, Mr.
- 25 Chairman.

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- 2 MR. MORRISON: I will slow down. And finally, Mr. Chairman,
- it is undertaking number 3 from Thursday, October 6th
- 4 2005.
- 5 CHAIRMAN: A-45.
- 6 MR. MORRISON: And our records indicate that there is only
- one outstanding undertaking, Mr. Chairman, that we are
- 8 continuing to work on and that deals with the export data
- 9 that was provided to the National Energy Board. And we
- 10 have staff working on that response as we speak.
- 11 CHAIRMAN: Any estimate of when that might be available, Mr.
- 12 Morrison?
- 13 MR. MORRISON: We think in the next couple of days but
- 14 certainly by early next week.
- 15 CHAIRMAN: Good. Thank you.
- 16 MR. MORRISON: And I have one other preliminary matter, Mr.
- 17 Chairman.
- 18 CHAIRMAN: Yes, what about you filed the evidence -- I will
- 19 rephrase that. Have we marked as exhibits the refiled
- 20 evidence on the rate hearing?
- 21 MR. MORRISON: The revenue requirement evidence?
- 22 CHAIRMAN: Yes.
- MR. MORRISON: No, we haven't.
- 24 CHAIRMAN: And that has been filed with the Board, has it
- 25 not?

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- 2 MR. MORRISON: Yes.
- 3 CHAIRMAN: So would this be a good time to allocate a
- 4 exhibit number to that?
- 5 MR. MORRISON: Certainly.
- 6 CHAIRMAN: How many volumes are there?
- 7 MR. MORRISON: I believe there is just one volume.
- 8 CHAIRMAN: Why don't we make it easy and call it A-50. Just
- 9 nice and easy.
- 10 MR. MORRISON: Okay.
- 11 CHAIRMAN: So that would be the one volume. And more detail
- 12 I can just put on that? Evidence, one volume. When was it
- filed, Mr. Morrison?
- 14 MR. MORRISON: It is entitled "Evidence Revenue
- Requirement", it is volume 1 of 1 and it is dated October
- 16 17th.
- 17 CHAIRMAN: Thank you.
- 18 MR. MORRISON: That is when it was filed.
- 19 CHAIRMAN: All right. Thank you. That is really in two
- volumes, isn't it? It is in two separate volumes in the
- 21 French and English languages.
- 22 MR. MORRISON: That is correct.
- 23 CHAIRMAN: So I have marked those two volumes separately but
- both with A-50.
- 25 MR. MORRISON: Fine, Mr. Chairman.

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- MR. MACNUTT: Mr. Chairman, so we have not marked an exhibit
- 3 today namely A-46, A-47, A-48, or A-49?
- 4 CHAIRMAN: Exactly.
- 5 MR. MACNUTT: Thank you.
- 6 CHAIRMAN: That's -- for someone as old as I, it will be
- 7 easier if you say exhibit 50, I know that means the
- 8 evidence.
- 9 MR. MACNUTT: Thank you, Mr. Chairman.
- 10 MR. MORRISON: There was one other document filed with the
- 11 evidence at that time, Mr. Chairman, which was the updated
- 12 LaCapra report.
- 13 CHAIRMAN: Okay. I will work backwards. That will be  $\underline{A-49}$ .
- 14 Any other preliminary matters, Mr. Morrison?
- 15 MR. MORRISON: Just one, Mr. Chairman. On October 6th, and
- 16 it is found at page 1460 of the transcript, and I don't
- think there is any need to turn it up, Mr. Larlee was
- 18 asked by Mr. MacNutt whether there was data available for
- 19 total system distribution voltage, industrial customer and
- 20 transmission voltage. And Mr. Larlee said subject to
- 21 check, that he didn't believe that that data was
- 22 available.
- 23 He did misspeak. There isn't data available for
- transmission voltage, but in response to an IR, which was
- 25 Disco PI IR-4, which was found in exhibit -- I don't have

1 - 1490 -

- 2 the exhibit number right offhand, Mr. Chairman, but I will
- 3 provide it to you -- the response, there was data
- 4 available for total system and for transmission voltage.
- 5 But the distribution voltage is not available. So Mr.
- 6 Larlee misspoke and that evidence is on the record.
- 7 CHAIRMAN: Thanks, Mr. Morrison. Any other preliminary
- 8 matters from Intervenors? Okay, I guess Madam Secretary,
- 9 swear the witness?
- 10 DR. ALAN ROSENBERG, sworn:
- 11 <u>DIRECT EXAMINATION BY MR. MACDOUGALL</u>:
- 12 MR. MACDOUGALL: Thank you, Mr. Chair. Good morning, Mr.
- 13 Chair, Commissioners. One small tidy up matter just so
- that we don't have any confusion going forward. When Dr.
- Rosenberg's evidence was first submitted to the Board and
- 16 sent to parties, there were two versions that went in, a
- 17 confidential version and a redacted version. NB Power
- 18 later reviewed the confidential version and confirmed to
- 19 all parties and the Board that there was nothing of
- 20 confidence -- no concern with confidential information in
- 21 that document. So the one document that I believe all
- 22 parties have is a document that says "confidential" on the
- 23 front, in fact that document is not confidential and none
- of these matters will be in confidence and we should all
- 25 be referring to the one single document.

- 1 1491 Dr. Rosenberg Direct -
- 2 And NB Power did advise everyone about that shortly after
- 3 the document was filed.
- 4 CHAIRMAN: Thanks, Mr. MacDougall.
- 5 CHAIRMAN: And Mr. Chair, if I may before I get Dr.
- 6 Rosenberg to confirm his evidence, his evidence is at EGNB
- 7 exhibit 1. His qualifications are at appendix A. I
- 8 understand that no other parties have any concerns with
- 9 Dr. Rosenberg's qualifications. And if we could have him
- 10 confirmed as an expert in the areas of cost of service and
- 11 rate design in the electricity industry?
- 12 CHAIRMAN: Okay. It is done.
- 13 MR. MACDOUGALL: Thank you.
- 14 Q.1 Dr. Rosenberg, do you have in front of you exhibit EGNB-
- 15 1, Evidence of Alan Rosenberg on behalf of Enbridge Gas
- 16 New Brunswick?
- 17 A. I do.
- 18 O.2 And do you also have in front of you, EGNB-2,
- 19 Interrogatory responses dated September 23rd 2005 to
- interrogatories submitted on the evidence of Alan
- 21 Rosenberg?
- 22 MR. MACDOUGALL: I think you have to put your mike on, Dr.
- 23 Rosenberg.
- 24 A. I apologize. Yes, there --
- MR. MACNUTT: Mr. Chairman, just while we are making those

- 1 1492 Dr. Rosenberg Direct -
- 2 technical adjustments, I just wish to identify that David
- 3 Plante of CME has arrived. It might be noted for the
- 4 record.
- 5 MR. MACDOUGALL: Mr. Chair, as now as you will note, Ms.
- 6 Black and Mr. Thompson have also now joined me.
- 7 Q.3 So, Dr. Rosenberg, just to get that back on the
- 8 transcript, maybe we can go over that again. You have in
- 9 front of you EGNB-1, evidence of Alan Rosenberg?
- 10 A. Correct.
- 11 Q.4 And you have EGNB-2, which is a binder that contains
- various sets of interrogatory responses but they were all
- filed as a single binder, EGNB-2?
- 14 A. Yes, I do.
- 15 Q.5 And with respect to both the evidence and the
- information requests, were those prepared by you or under
- 17 your direction and control?
- 18 A. Yes, they were.
- 19 Q.6 And do you adopt them as your testimony in this
- 20 proceeding?
- 21 A. Yes, I do. The evidence is mine. The tie is Mr.
- 22 MacDougall's. So if you don't like the evidence you blame
- 23 me. If you don't like the tie, you can blame Mr.
- MacDougall.
- 25 MR. MACDOUGALL: So Mr. Chair, I believe the two documents

- 1 1493 Dr. Rosenberg Direct -
- 2 that are important for you to have in hand are EGNB-1 and
- 3 EGNB-2 until such time as Dr. Rosenberg is available for
- 4 cross examination.
- 5 And as Dr. Rosenberg states, he made it here despite the
- 6 storm last night, but his luggage did not so the tie
- 7 doesn't match the shirt perfectly but it was as good as
- 8 the lawyer and an expert can do, neither with tremendous
- 9 fashion sense. I will speak for myself. Maybe Dr.
- 10 Rosenberg has better fashion sense than I.
- 11 Mr. Chair, if I may, I am going to take Dr. Rosenberg
- 12 through a direct examination that is going to cover --
- that is going to cover a couple of issues.
- 14 Just a few questions just on the background to the
- preparation of Dr. Rosenberg's evidence. We are then
- 16 going to go through the three main issues that Dr.
- 17 Rosenberg raises in his evidence. And along the way, he
- 18 will make a couple of comments with respect to the
- 19 evidence of the other expert witnesses filed in this
- 20 proceeding.
- 21 We understood that was the appropriate approach.
- 22 CHAIRMAN: Mr. MacDougall, one of the reasons that we have
- 23 got this commotion going up here is that we all seem to
- have the redacted but not the unredacted. So the only
- 25 thing I would request if any time in your examination that

- 1 1494 Dr. Rosenberg Direct -
- 2 you come upon a page that has in ours redacted, you fill it in
- 3 for us. Okay?
- 4 MR. MACDOUGALL: I will try to do that, Mr. Chair.
- 5 CHAIRMAN: I doubt that there is any great problem with this
- 6 but anyway, we will keep that in mind.
- 7 MR. MACDOUGALL: There were very few items, Mr. Chair. I
- 8 have the confidential version in front of me, so if there
- 9 is a reference and you see the word "redacted", you tell
- 10 me and I will fill in where it is.
- 11 CHAIRMAN: Absolutely.
- 12 MR. MACDOUGALL: Thank you. And I apologize for that. They
- both were filed with the Board and I thought that had been
- 14 dealt with.
- 15 CHAIRMAN: No, I think it got lost in our shuffle.
- 16 MR. MACDOUGALL: Thank you, Mr. Chair. Just to reiterate
- then quickly, in our direct this morning, Mr. Chair, we
- 18 will just go through three areas, the first area just
- 19 being a little background to the approach Dr. Rosenberg
- 20 took in his evidence to a summary of the various key
- 21 positions he has taken with a little focus on the cost of
- 22 service evidence in that it's a little more complex.
- 23 And three, he will make some remarks on the testimony
- 24 filed by the other experts in this proceeding as there was
- 25 no rebuttal period and the parties had agreed in one of

- 1 1495 Dr. Rosenberg Direct -
- 2 the earlier preliminary conferences that they could comment on
- 3 each other's testimony in a brief fashion and Mr. Ketchum
- 4 likewise had done that.
- 5 So if I may, Mr. Chair, I will just start with a direct
- 6 examination of Dr. Rosenberg and after which he will be
- 7 available for cross examination.
- 8 CHAIRMAN: Please do.
- 9 Q.7 Dr. Rosenberg, could you please state the major topics
- that you dealt with in your direct evidence?
- 11 A. Yes. There are three major topics in my evidence. The
- 12 first deals with the cost of service study, the allocated
- 13 class cost of service study. The second deals with rate
- design, specifically rate design for the residential class
- and for the two general service classes, general service I
- 16 and general service II. And the third topic addresses the
- 17 need for a specific rate for customers with their own
- 18 generation, co-generation, on site generation, who require
- 19 standby service. And I explained why that is necessary
- and what the features of such a rate should contain.
- 21 Q.8 Now starting with cost of service, could you explain to
- the Board what has generally guided your views on the cost
- of service study that you have proposed?
- 24 A. What is generally -- what has guided my views on cost

- 1 1496 Dr. Rosenberg Direct -
- 2 of service, first of all my personal experience. I have been
- doing this for almost 24 years in over 20 states and
- 4 provinces. And I have examined many many cost of service
- 5 studies, conducted many cost of service studies. So
- 6 obviously I relied on my own experience.
- 7 Second, I relied on standard reference works on cost of
- 8 service such as the NARUC manual, which I believe has been
- 9 mentioned in this proceeding.
- 10 Third, of course I was guided by the Board's 1992 decision
- on cost of service. And finally, I was guided by the Reed
- 12 analysis of 1993.
- 13 Q.9 And were there any threshold questions that needed to be
- 14 addressed when you considered the cost of service studies
- 15 supplied by Disco?
- 16 A. Yes, Mr. MacDougall. In looking at the allocation and
- 17 production costs, where I have concentrated my efforts,
- 18 focused my efforts, there is a threshold question. And
- 19 the threshold question is do we go on a cost accounting
- 20 basis? In other words, do we just look at how the Disco
- 21 gets billed by the PPAs and look no further? Or do we
- look at a cost causation basis?
- 23 And if NARUC defines cost causation as trying to determine
- 24 what or who causes the costs to NB Power. So that was the
- 25 threshold question.

- 1 1497 Dr. Rosenberg Direct -
- 2 Q.10 And in preparing your evidence, did you have any
- 3 concerns with Disco's approach to this threshold question?
- 4 A. Yes, I did. In all candour, I found Disco's approach to
- 5 be somewhat ambiguous. For example, on the Genco PPAs
- 6 they took an accounting approach. They just looked at the
- 7 accounting situation. And that predominated their views.
- 8 Whereas when they looked at the Nuclearco PPA, they really
- 9 decided to look behind the PPA and look at the actual
- 10 costs of the Point Lepreau.
- 11 Q.11 And which approach did you take to the threshold
- 12 question on cost of service?
- 13 A. I come down four square in favor of the cost causation
- 14 approach. I think that -- here Is where I differ from Mr.
- 15 Ketchum. I think the cost causation approach is still
- 16 very much appropriate. As a matter of fact, it may even
- 17 be more appropriate in these times of high energy costs.
- 18 So in the words of -- if I can borrow a phrase from Mr.
- 19 Adelberg and Mr. Garwood, I am trying to look through the
- 20 PPA's at the underlying costs and try to establish a cause
- 21 and effect relationship between the customer's behaviour
- and the actual costs of New Brunswick Power.
- 23 O.12 And could you advise the Board why you specifically
- recommended the cost causation approach?

- 1498 Dr. Rosenberg Direct -
- 2 A. Yes. I think there are eight -- basically eight reasons
- 3 why I think the cost causation approach is preferable.
- 4 Number one, NB Power is an unbundled utility in name only.
- 5 In other words, it looks like a vertically integrated
- 6 utility. It acts like a vertically integrated utility.
- 7 You know, looks like a duck, walks like a duck, quacks, I
- 8 think it's for all intents and purposes a vertically
- 9 integrated utility despite the restructuring. At least at
- 10 this time.
- 11 Secondly, the PPAs ultimately must reflect the economic
- realities of the generation. So you know, why pretend
- that it -- that it doesn't. Certainly those PPAs were not
- a result of any competitive bidding process.
- 15 Third, I frankly do not see authentic competition --
- 16 electric -- when I say competition, I mean on electric
- 17 competition. Where customers have a choice as to which
- 18 electric supplier they use. I don't see that coming to
- 19 New Brunswick for quite some time. So that is the third
- 20 reason.
- 21 The fourth reason is that even if down the road, we do get
- 22 electric competition and we do have let's say a regulated
- 23 standard offer service that customers can choose either
- that or they can go out and get their own supplier.

- 1 1499 Dr. Rosenberg Direct -
- 2 That would not negate the need for a cost base standard offer
- 3 service.
- 4 The fifth reason is that in New Brunswick we could have
- 5 gas on electric competition. Maybe not everywhere, but
- 6 certainly a lot of places you could have gas on electric
- 7 competition. You can certainly have demand side
- 8 management on electric competition. And you can't have
- 9 authentic competition if you don't have a level playing
- 10 field. And you can't have a level playing field unless NB
- 11 Power's rates are based on actual costs.
- 12 The fifth reason -- I'm sorry, the sixth reason why I come
- down in favor of a cost causation approach is that you do
- have this 60/40 approach. You know 60 percent energy, 40
- percent demand. Plus that harkens back to the 1992
- 16 decision.
- 17 That was based on system planning so -- and cost
- 18 causation. So if we throw out cost causation, in my view
- 19 you have to throw out the 1992 decision. Because the
- 20 whole basis of the 1992 decision was on cost causation.
- 21 The next reason is if you don't base your cost of service
- on cost causation, then the customers are never going to
- 23 get appropriate price signals about how their behaviour
- and decisions impact the cost of NB Power.
- 25 And I guess the last reason I come down in favor of

- 1500 Dr. Rosenberg Direct -
- 2 cost causation on this threshold question is that even if you
- were to say for the sake of argument, well let's use the
- 4 cost accounting approach, I think the results would still
- 5 be ambiguous. In other words, you would still have
- 6 decisions to make.
- 7 For example, on the Nuclearco contract, that is billed to
- 8 the Disco on the basis of energy. So you might say, well
- 9 it is energy related. But if you look at it more closely,
- 10 a lot of that energy -- most of that energy, in fact,
- almost all is take or pay. So it is fixed.
- 12 So in other words, the bill from the Nuclearco company is
- not going to be impacted whether somebody uses more energy
- or less energy. It is still going to be the same bill.
- 15 So if it is fixed, then traditional cost analysis would
- 16 say it should be demand related and not energy related.
- 17 So for all those reasons, I come down in favor of the cost
- 18 causation approach.
- 19 Q.13 At this time then, Dr. Rosenberg, could you give us any
- 20 comments you may have on the approach taken to this
- 21 threshold question by the other expert witnesses?
- 22 A. Looking at Mr. Knecht's testimony -- and I hope I am
- 23 pronouncing his name correctly -- the -- he calls it the
- 24 traditional approach, the cost causation approach, the

- 1 1501 Dr. Rosenberg Direct -
- 2 traditional approach. And my reading is that he does favor
- 3 that. He does note that the PPAs are not determined by
- 4 market forces and he also does not consider the PPA
- 5 approach or the cost accounting approach a particularly
- 6 stable one over the long run.
- 7 In looking at the testimony of Mr. Adelberg and Garwood,
- 8 on the one hand they say relying on the bill cost is
- 9 reasonable -- in other words, the cost accounting approach
- 10 is reasonable. But they also support the Peaker Credit
- 11 Method. And in my view, that is an inconsistency because
- 12 the two have nothing to do with each other. The cost
- accounting approach has nothing to do with the Peaker
- 14 Credit Method and the Peaker Credit Method has nothing to
- do with the PPAs. So they do note the inconsistency,
- 16 however, of Disco's approach.
- 17 Q.14 Having decided on your approach to the threshold
- 18 question, what did you have to do next in developing your
- 19 cost study?
- 20 A. Well after we decide on the cost causation approach -- or
- 21 at least I have decided that is the way to go -- the next
- 22 question in dealing with these costs is to we take the
- 23 fixed variable approach to classification or do we take
- some other approach?
- 25 The fixed variable approach is to say well fixed costs

- 1 1502 Dr. Rosenberg Direct -
- 2 are allocated on demand thus the utility has to build these
- 3 fixed -- these plants to meet the -- accommodate the peak
- 4 demand. And so you allocate all fixed costs on demand,
- 5 you allocate all variable costs on energy. It;s very
- 6 simple. It's probably the oldest and most widely used
- 7 method. And if there were no history in New Brunswick,
- 8 that is probably the approach that I would take.
- 9 However, you can't just make decisions in a vacuum. I
- 10 think you have to look at the history of the jurisdiction
- 11 where you are working. And looking at the 1992 decision,
- 12 particularly page 11 of that decision, if I could read
- just a little bit of that. It says, "The Board does not
- 14 accept the proposition that generation costs should be
- 15 classified as 100 percent demand." So the Board is
- rejecting the fixed, variable approach.
- 17 It says, "Decisions on the construction of major
- 18 generation facilities have been made on the basis of
- 19 comprehensive reviews of both capital and energy costs.
- 20 It is highly likely that future decisions on generation
- 21 facilities will be made on the same basis."
- 22 So the Board's philosophy, it came down on the basis of
- 23 60/40, but it didn't just accept the 60/40. It adopted a
- certain philosophy. And that philosophy is that I think

- 1 1503 Dr. Rosenberg Direct -
- 2 the Board noted that it accepted the 60/40 but it ordered NB
- 3 Power to prepare a study to support that.
- 4 And of course, NB Power did that in 1993 and that was the
- 5 Reed analysis and that analysis basically said that we
- 6 have examined the system and based upon the
- 7 characteristics of the system and the planning criteria
- 8 used, we believe that the Peaker Credit Method, which is
- 9 also called the Equivalent Peaker Method, supports the use
- 10 of the 60/40.
- 11 Q.15 Dr. Rosenberg, could you then explain what the
- 12 ramification of choosing the Peaker Credit Method is?
- 13 A. Well if you look at the NARUC manual, you see that the
- 14 Peaker Credit Method or the Equivalent Peaker Method, the
- 15 heart of it is a system planning method. It says how does
- 16 the -- how does the system planner react to the load
- 17 curve.
- 18 So unless you get a clear picture of how the system
- 19 planner responds to the load curve, you can't get a clear
- 20 picture of how the customer's usage influences costs, or
- 21 imposes costs on the system. And the Equivalent Peaker
- 22 Method says that -- says yes, we do have to build capacity
- 23 to meet the coincident peak, however, not all capacity is
- 24 created equal.
- The planner, when he is choosing to build a new plant,

- 1 1504 Dr. Rosenberg Direct -
- 2 has a choice of technologies. And these choice of
- 3 technologies span a whole spectrum. At one end of the
- 4 spectrum, you have something called a peaker, okay. And
- 5 the prototype of a peaker is usually taken as a combustion
- 6 turbine. And a combustion turbine, what are the
- 7 characteristics of a combustion turbine?
- 8 It has very low capital costs, very cheap to build. You
- 9 know \$400 a kw maybe, sometimes less, sometimes a little
- 10 more. But they have very high running costs, very high
- 11 fuel costs. So that is one end of the spectrum.
- 12 The other end of the spectrum you have a base load plant
- and probably a nuclear plant is probably the paragon of a
- 14 base load plant. And a nuclear plant of course has the
- 15 opposite characteristics.
- 16 The nuclear plant has very high fixed costs, it is
- 17 expensive to build. You know, some nuclear plants have
- 18 gone as high as 6,000 a kw. But it has very low running
- 19 costs. Nuclear fuel is very cheap per megawatt hour.
- 20 And then of course you have a spectrum in between,
- 21 intermediate plants, combined cycle plants, coal plants,
- oil fired plants, things like that.
- 23 So the Equivalent Peaker Method says that I have a choice
- of technologies. And therefore I have to recognize that
- in my cost allocation process.

- 1505 Dr. Rosenberg Direct -
- 2 Q.16 Could you explain, Dr. Rosenberg, how the use of the
- 3 Equivalent Peaker Method impacts cost allocation and
- 4 classification?
- 5 A. Well again you have to go back to the system planning.
- 6 How does the system planner choose which plant to build,
- 7 the peaker plant, or the base load plant or something in
- 8 between. He looks at how long he expects the plant to
- 9 run, okay.
- 10 If the plant is only going to run a few hundred hours, and
- some plants only run a few hundred hours, sometimes even
- 12 less, then he is going to choose the peaker plant because
- 13 that is the most economic choice.
- 14 If he expects the plant to run a long time, and we say
- 15 expects the plant to have a large capacity factor, okay,
- 16 you know 4,000 hours, 5,000 hours, 6,000 hours, then he
- will choose the base load plant because the plant will run
- 18 long enough that the fuel savings will far more than
- outweigh the additional capital cost.
- 20 So it is that decision that we try to capture in the
- 21 Equivalent Peaker Method. And the most I guess notable
- feature of the Equivalent Peaker Method is that it says
- okay, we will compare the capital costs of the plant to
- 24 the cost of a combustion turbine since the combustion
- 25 turbine is the peaker. And we will classify all that

- 1 1506 Dr. Rosenberg Direct -
- 2 excess cost as energy related. Because we have spent that
- 3 capital to save fuel. That is why this method is also
- 4 frequently called a capital substitution method.
- 5 But in my view, that is only part of the story, okay,
- 6 because, a utility doesn't seek to minimize fuel costs, it
- 7 seeks to minimize total costs. So you can say, well when
- 8 a utility decided to put in a peaker or an oil fired
- 9 plant, it decided to spend more fuel to save capital. I
- 10 mean, that is just as true. You have to look at the total
- 11 picture and just to say, we spend capital to save fuel,
- 12 even though that is the glib answer, it is probably -- it
- is certainly an incomplete answer and in my view, it could
- 14 be very misleading.
- 15 Q.17 Dr. Rosenberg, in your review of the Board's 1992
- 16 decision, do you believe the Board has acknowledged this
- 17 duality in the past?
- 18 A. Yes. I think the Board has acknowledged it. I think Mr.
- 19 Knecht also has acknowledged it. Mr. Knecht made
- 20 reference -- there is this duality, as I said, between
- 21 capital costs and fuel costs. And if I can just quote
- from Mr. Knecht, he said, "By the same token, intermediate
- 23 load and peaking capacity generators are lower capital
- costs, high fuel cost technologies which are efficient to
- operate only at relatively low capacity factors. In

- 1507 Dr. Rosenberg Direct -
- 2 effect, these technologies accept higher fuel costs in order
- 3 to reduce capital costs. These technologies generally
- 4 only run during peak periods and therefore, customers who
- 5 disproportionately contribute to peak demands are more
- 6 responsible for these costs. As such it is equally
- 7 tempting to classify some energy related costs as peak
- 8 demand related."

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- 9 Now I think where the Board have made this observation
- 10 about duality in the 1992 decision was at page 30 of that
- 11 decision where the Board noted higher winter energy costs
- may occur because during that season more use is made of
- generating units with low capital costs and high energy
- 14 costs. If so, and the higher winter energy costs are to
- 15 be selectively allocated to rate classes, then it would be
- 16 appropriate to allocate the lower capital costs in a like
- manner.
- 18 And I agree with both those observations. I think the
- 19 Board hit the nail right on the head in that observation
- and I would just paraphrase that observation to make it
- 21 apropos to the cost allocation process. So thus if higher
- capital costs are to be selectively allocated to the
- 23 higher load factor classes, as the Equivalent Peaker
- Method does, then it would be equally appropriate to
- 25 allocate the lower fuel costs associated with those base

- 2 load plants in a commensurate manner.
- 3 Q.18 Having done that in your study, Dr. Rosenberg, did you
- 4 make any other fundamental modifications to Disco's study?
- 5 A. Yes, I did. And I said I tried to capture both sides of
- 6 the coin here. So when you allocate costs on energy or
- 7 anything other than demand, you are allocating a higher --
- 8 a higher kw costs to the high load factor classes. It's
- 9 just a mathematical result. If you allocated energy to
- 10 high load factor classes, you will get a higher capital
- 11 cost per kw. And so as I said, I tried to mirror that in
- the allocation of the fuel cost.
- 13 The other thing I did was that I recognized that the
- 14 concept of the breakeven point. And by that, I mean if
- let's say you decide that the breakeven point of a coal
- 16 point is 4,000 hours. That if the plant runs more than
- 4,000 hours you are going to put in a coal plant, then
- 18 that energy up to 4,000 hours is responsible for your
- 19 decision to build a coal plant instead of a peaker. But
- any energy usage past that point is irrelevant to the cost
- of building that coal plant.
- In other words, you might say if it runs 5,000 hours I am
- 23 still going to put in the coal plant. If it runs 6,000
- hours, I am still going to put in the coal plant. So all
- 25 that energy past that breakeven point, that breakeven

- 1 1509 Dr. Rosenberg Direct -
- 2 point is the point where you are indifferent as to which plant
- 3 you put in, okay, because the capital cost and the fuel
- 4 cost offset each other at that point, then any usage past
- 5 that point is irrelevant to the decision making of the
- 6 planner. And if it is irrelevant to the decision making
- of the planner, it is irrelevant to the imposition of
- 8 capital costs.
- 9 So I have tried to remove those costs from the cost
- 10 equation since they are irrelevant to the cost causation
- 11 process.
- 12 Q.19 And did you make any other changes to Disco's study?
- 13 A. Yes, I made one other change to the Disco's cost of
- 14 service model. And that had to do with the export
- 15 credits, I believe. The -- again, the -- I went to a cost
- 16 causation philosophy and -- instead of how it's billed.
- 17 So I reclassified the export credits partly on demand and
- 18 partly on energy. And I would note that Mr. Adelberg and
- 19 Mr. Garwood made a similar change as well.
- 20 Q.20 Do you consider your proposed cost study as ideal for
- 21 Disco?
- 22 A. No, my study is not perfect. No studies -- no cost of
- 23 service study is absolutely perfect and accurate. That's
- 24 why we have bandwidths -- tolerance bands on the revenue
- to cost ratios, usually between 95 and 105, to recognize

- 1 1510 Dr. Rosenberg Direct -
- 2 that cost of service studies are imperfect.
- 3 Did I have to make simplifying assumptions to do my study?
- 4 Yes, I did have to make simplifying assumptions to do my
- 5 study. But every study has to make simplifying
- 6 assumptions.
- 7 So I guess my point here is that the perfect should not be
- 8 the enemy of the good. I think that my study is the only
- one on the record that is faithful to the Peaker Credit
- 10 Method both on the capital side and the fuel side. And as
- 11 a result I think it recognizes the totality of the Peaker
- 12 Credit Method, not just selective aspects of it. And
- 13 therefore I would submit that the record -- or the study
- 14 that I have submitted is the most accurate one on the
- 15 record.
- 16 Q.21 Dr. Rosenberg, some of the other experts in this
- 17 proceeding have made reference to marginal cost studies
- 18 that had come in after the filing of your evidence. Could
- 19 you just briefly comment on your views of their evidence
- 20 with respect to potential approaches to marginal cost
- 21 studies going forward?
- 22 A. Yes. I believe Mr. Knecht made three points on the
- 23 subject of marginal cost studies.
- 24 First he said that marginal cost studies can resolve some
- 25 thorny issues that are inherent in embedded studies.

- 1 1511 Dr. Rosenberg Direct -
- 2 Secondly, he felt that marginal cost analysis was more
- 3 consistent with public policy, specifically on
- 4 deregulation.
- 5 And third he observed that based on some marginal costs
- 6 that he looked at in the past, he observed that there was
- 7 not much difference between serving 100 percent load
- 8 factor load and a seasonal load, you know, one that just
- 9 peaks in the winter time.
- 10 Messrs. Adelberg and Garwood of course go even further.
- 11 They believe that marginal cost analysis is superior to
- imbedded cost analysis and I think they sort of disparage
- any imbedded cost study as basically a futile exercise.
- 14 I differ with all these gentlemen, all three of these
- 15 gentlemen. I think that embedded studies should be the
- 16 benchmark of how costs -- how revenues are allocated --
- 17 how costs are allocated and therefore how revenues are
- 18 allocated.
- 19 And again, my reasons for coming out in favour of the
- 20 embedded studies is first of all, none of these witnesses
- 21 have presented a complete marginal cost analysis for the
- 22 Board's consideration. So really the only complete
- 23 thorough marginal analysis we -- cost analysis we have is
- the embedded analysis. There just is not any marginal

- 1 1512 Dr. Rosenberg Direct -
- 2 cost study on the record to consider.
- 3 Secondly, in my experience I'm not aware of any Canadian
- 4 provinces that use marginal cost analysis to allocate the
- 5 revenue requirement to the various customer classes,
- 6 various service classes. I could be wrong but I'm not
- 7 aware of any. I know Alberta does not, British Columbia
- 8 does not, Nova Scotia does not. So I'm not aware of any
- 9 Canadian provinces that do it.
- 10 I am aware of six states in the United States that use
- 11 marginal cost analysis. I might have missed one or two,
- 12 but I know California, Oregon, Washington, Nevada,
- Montana, Illinois, possibly Maine, I'm not sure about
- 14 Maine. But all the other states use embedded cost
- analysis. So I would not consider those six or seven
- 16 states or whatever to be a ringing endorsement of marginal
- 17 cost analysis.
- 18 The third reason I take the position that I do on this
- 19 topic is that marginal cost analysis is fraught with lots
- of controversy, as much so if not more than embedded
- 21 studies, and I don't believe there are any more objective
- than embedded studies.
- 23 The fourth reason why I would recommend using -- going the
- 24 embedded route is that if you go with the marginal cost
- 25 study, the marginal cost approach, there is an extra

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- 1513 - Dr. Rosenberg - Direct -
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- 2 step to the process, because after you figure out, you know,
- 3 class A's marginal cost is \$10,000,000 and class B's
- 4 marginal cost is \$20,000,000, and so forth, you go all the
- 5 way down, and let's say we could all agree on those
- 6 matters, and you sum up all those marginal costs, the sum
- 7 that you get will only by the sheerest coincidence be
- 8 equal to the revenue requirement. So when you sum up the
- 9 marginal cost you may get, you know, a billion dollars and
- 10 the revenue requirement might be a billion, two. Or it
- might be 800 million. So they won't be equal. So then
- 12 you have an extra step in the process. How do you
- reconcile the marginal cost analysis that you have on the
- one hand with the revenue part, the dollars that you have
- 15 to allocate to the classes on the other hand. And there
- 16 is lots of controversy involved in that reconciliation
- 17 process.
- 18 The fifth reason why I favour the embedded study is, as I
- 19 have noted in my response to interrogatory 1 from the PUB,
- there are many pragmatic reasons why even under authentic
- 21 competition, prices will not necessarily gravitate towards
- 22 marginal costs, let alone equal marginal costs. Professor
- 23 Kahn, for example -- Alfred Kahn -- who is a former
- chairman of the New York Public Service Commission, very
- 25 well noted advocate of marginal cost, as

- 1 1514 Dr. Rosenberg Direct -
- 2 most economics professors are -- he says in his book that
- 3 there is a strong tendency in industry to price on a full
- 4 cost basis, usually computed as average costs over a
- 5 period of time, with a mark-up to make sure that they
- 6 recover their total costs.
- 7 So as a practical matter, as a pragmatic matter, I still
- 8 think you get back to average costs.
- 9 The sixth reason I can't agree with marginal costs -- well
- 10 I can't agree that there would be very little difference
- 11 between serving 100 percent load factor customer and
- serving a seasonal customer. My experience with markets
- 13 across North America where there are wholesale markets
- 14 show sharp distinctions between on peak prices and off
- peak prices. For example, in the New England ISO and PJM
- 16 and the market in Alberta, you have caps. There is market
- caps of a thousand dollars a megawatt hour. You wouldn't
- 18 need market caps of a thousand dollars a megawatt hour if
- 19 prices were the same across all the hours.
- 20 I think there is a -- my experience is that high load
- 21 factor customers are cheaper to serve and in places where
- 22 they can go out and get competitive bids you usually get
- 23 much more economic bids than low load factor customers.
- 24 So that's the basic reasons for my recommendation to

- 1 1515 Dr. Rosenberg Direct -
- 2 stick with embedded cost studies as the basis for allocating
- 3 revenue.
- 4 Q.22 Thank you, Dr. Rosenberg. Just briefly now then on the
- two remaining issues -- and again, Mr. Chair, we did spend
- 6 a little more time on that due to the technical nature of
- 7 the cost of service aspects. Your second point was on
- 8 rate design, Dr. Rosenberg. Could you just give the Board
- 9 your general views as presented in your evidence on this
- 10 topic, please?
- 11 A. Well first I would note that on the issue of rate design
- there appears to be much more unanimity among the
- witnesses, at least that's how I read their testimony. I
- 14 think Mr. Marois, Mr. Knecht, Messrs. Adelberg and
- 15 Garwood, are all receptive to ultimately eliminating the
- 16 differential block, the declining block rate and the
- 17 residential rate, so as to be more reflective of cost of
- 18 service. Mr. Knecht I believe expressed impatience with
- 19 the slow pace of eliminating the declining block and the
- 20 proposed narrower differential. And Mr. Adelberg and Mr.
- 21 Garwood noted that the -- and again I'm quoting from their
- 22 testimony -- the primary objective of rate design is to
- 23 minimize discrimination if customers with different
- demands, and thus imposing different costs, were charged
- 25 the same rates. And I couldn't agree with that

- 1 1516 Dr. Rosenberg Direct -
- 2 observation more. That's a very astute observation.
- 3 So that's my general view on the rate design, that we
- 4 should eliminate the declining block rates because -- I'm
- 5 not saying -- I mean, there is some declining -- there is
- 6 some places where declining block rates are appropriate,
- 7 if it's based on cost, but in the situation that we have
- 8 here it's not based on costs. It's antithetical to cost.
- 9 So my view on the -- my recommendations on the rate
- 10 designs for the residential class is that first of all we
- 11 eliminate the declining block rate completely, and instead
- we have seasonal rates. Seasonal rates are very easy for
- customers to understand. I would imagine, for example,
- 14 that the Algonquin Hotel has different rates than it does
- in July. It's an easy concept to understand. It's also
- 16 easy to administer. You can use the same meters that you
- 17 have now.
- 18 I think the rate design that I proposed for the
- 19 residential class is more cost based than the one proposed
- 20 by Disco, and you can see that by looking at the revenue
- 21 to cost ratio of the heating class -- the heating
- customers versus the not heating customers. What I have
- 23 done is I have narrowed that differential. It's more
- conducive to demand side management, to DSM. It's more
- conducive to fuel switching. So it's more efficient.

- 1517 Dr. Rosenberg Direct -
- 2 I don't believe that my proposals are unduly disruptive
- 3 for the vast majority of customers.
- 4 The other thing I would note is that in responding to
- 5 certain interrogatories about my proposed rate design, I
- 6 was asked to do some bill impact analysis, you know, what
- 7 are the rates now, what are the rates based on Disco's
- 8 proposed rates, what are the rates -- what are the
- 9 revenues based on your proposed rates.
- 10 And when you do such analysis what you normally do is you
- 11 use the same billing determinates. You know, you take the
- 12 billing determinates, you multiply it by some -- this
- person's proposed rates, you multiply it by my proposed
- 14 rates, and you look at the difference. I think that's
- misleading, because the whole purpose of putting in
- 16 seasonal rates is to change the consumption behaviour of a
- 17 customer. I mean hopefully the customer will react to
- those billing rates and lower its winter usage, okay, and
- 19 get a more even rate.
- 20 And so I think you have to keep that in mind when you look
- 21 at bill impacts, is that those bill impacts don't take
- into consideration the fact that customers should respond
- 23 to the seasonal rate design and change their behaviour.
- 24 Q.23 Dr. Rosenberg, could you likewise briefly summarize

- 1518 Dr. Rosenberg Direct -
- 2 your recommendations regarding rate design for the GS classes?
- 3 A. Yes. Likewise for the general service classes really my
- 4 recommendations are directionally the same. As for the
- 5 residential I see no reason why we could not have
- 6 equalized rates for general service I and general service
- 7 II. The differential there is solely for promotional
- 8 reasons, not cost of service reasons. The 2001 New
- 9 Brunswick White Paper noted that this differential between
- 10 general service I and general service II is not aligned
- 11 with the policy of the province. Furthermore I would
- 12 submit that my proposals regarding the general service
- classes do not violate gradualism, A), because my GS II
- 14 revenue requirement is the same level as that of the
- Disco, B), my GS I revenue requirement actually is a
- 16 decrease, is less revenue than what the Disco had
- proposed, and, C), if you look at the revenue to cost
- 18 revenue of the two classes, even after I equalize rates,
- 19 there would still be a differential between the two
- 20 classes. And that's because they have different usage
- 21 patterns.
- 22 So I think what I proposed is certainly a step in the
- 23 right direction. Perhaps it doesn't go all the way to
- cost but it certainly is a step in the right direction.

- 1 1519 Dr. Rosenberg Direct -
- 2 Q.24 And, Dr. Rosenberg, like with the residential class,
- 3 are you proposing some seasonal differentiation in the GS
- 4 I and II classes?
- 5 A. Yes.
- 6 Q.25 Could you explain to the Board what you believe the
- 7 result will be if the Board does not move to eliminate the
- 8 residential declining block and equalize the GS I and II
- 9 rates?
- 10 A. Very simply, in my view if you do not do that you will be
- 11 sending incorrect price signals to the existing and
- 12 potential electric customers as to the actual cost that
- they impose upon NB Power.
- 14 Q.26 And likewise why is the seasonal differentiation
- 15 component so important in your view?
- 16 A. Well NB Power is a markedly weather sensitive winter
- 17 peaking utility. They have higher winter usage for the
- 18 heating usage predominantly, and that is what is driving
- 19 the peak, and it's also driving the higher fuel cost. And
- 20 failure to recognize this reality will lead to a failure
- 21 to recognize cost causation. And in my view, if you don't
- 22 recognize cost causation that's -- you are being
- 23 counterproductive to the goals of energy efficiency and
- the energy goals that this province has set.
- 25 Q.27 And on your final topic then, Dr. Rosenberg, could you

- 2 just briefly describe for the Board your proposal for a
- 3 standby rate for customers with self-generation?
- 4 A. Yes. Let me just explain what standby rate is. Standby
- 5 rate is when a customer puts in its own generation,
- 6 typically cogeneration, so a customer has on-sight
- 7 generation, but of course the customer's generation can
- 8 fail. Units trip, you know, things happen, turbine blades
- 9 fall off, things like that. And when that happens they
- 10 have to rely on the utility for back-up power, for
- 11 standby.
- 12 Now normally that type of service is a very sporadic
- service. I mean it happens just when the unit trips.
- 14 Frequently it's for very short duration. And as a result
- the load shape and the coincidence factors of that standby
- 16 service differ markedly from the coincidence factors of a
- 17 full service -- a full requirements customer who is
- 18 normally on when the peak is on, when the utility uses
- 19 peak.
- 20 And so a rate that's perfectly cost based for a full
- 21 requirements customer is not cost based for standby
- 22 service. And so many utilities across North America have
- 23 special rates specifically for standby service, and that
- is what I am proposing that New Brunswick Power institute,
- 25 a special rate for standby service.

- 1 1521 Dr. Rosenberg Direct -
- 2 And then I have noted in my evidence there are certain
- 3 features of a standby rate, how you can go from a full
- 4 requirements rate and sort of evolve it into a standby
- 5 rate. And the principal feature is called a prorated
- 6 daily demand charge.
- 7 So basically what that means, instead of having a demand
- 8 charge based upon your peak demand for the month, you have
- 9 a demand charge based upon your peak demand for the day.
- 10 And that for various technical reasons addresses the
- 11 problem with the full requirements rate versus the standby
- 12 rate. That's not something that I have come up with.
- 13 It's probably the most common structure used for standby
- 14 rates.
- 15 Q.28 And, Dr. Rosenberg, again could you just explain why
- 16 you feel such an approach is required?
- 17 A. Well if you don't have an appropriate rate for standby
- 18 service you could be discouraging what would otherwise be
- 19 an economical cogeneration project.
- 20 MR. MACDOUGALL: Thank you, Dr. Rosenberg. Thank you, Mr.
- 21 Chair. That's the completion of Dr. Rosenberg's direct
- 22 evidence and he is available for cross examination.
- 23 CHAIRMAN: Good. Thanks, Mr. MacDougall. We will take our
- 24 15 minute break at this time.
- 25 (Recess)

- 1 1522 Dr. Rosenberg Direct -
- 2 CHAIRMAN: It's my understanding, Mr. Plante, that you have
- 3 no questions of this witness?
- 4 MR. PLANTE: That's correct, Mr. Chair.
- 5 CHAIRMAN: Okay. Thank you, sir. Any preliminary matters,
- 6 Mr. Morrison?
- 7 MR. MORRISON: No, Mr. Chairman.
- 8 MR. MACDOUGALL: Mr. Chair, just one comment. NB Power has
- 9 been kind enough to put their binders and everything -- a
- 10 set of those, so that I did not have to drag a second set
- down to St. Andrews since they were bringing one anyway.
- 12 Dr. Rosenberg is not fully familiar with all of the system
- although we have taken him through it, and since he has a
- 14 Ph.D. in math it shouldn't be too difficult, but bear with
- 15 him if he has to turn around occasionally and get used to
- 16 the numbering system behind.
- 17 CHAIRMAN: Okay. Is that what it takes to be able to use
- 18 that numbering system? I guess I'm out to lunch. Go
- 19 ahead, Mr. Gorman.
- 20 CROSS EXAMINATION BY MR. GORMAN:
- 21 Q.29 Thank you, Mr. Chairman. Good morning, Dr. Rosenberg.
- 22 My name is Raymond Gorman. I am the solicitor for the
- 23 municipal utilities and we would take power through the
- 24 wholesale rate.
- 25 A. Good morning.

- 1 1523 Cross by Mr. Gorman -
- 2 Q.30 I hope you are enjoying the Indian summer here in New
- 3 Brunswick.
- 4 A. Actually I enjoyed New Brunswick more four years ago when
- 5 I came in August, but --
- 6 Q.31 I can understand that. I just have a few questions
- 7 first of all arising out of the direct evidence that you
- 8 gave this morning, and I guess I'm going to follow the
- 9 order in which you testified. And the first thing I guess
- 10 that you said was the cost of -- the second part of your
- 11 testimony dealing with cost of service study dealt with
- 12 residential and general service rate designs.
- 13 A. The second part of my testimony was on residential and
- 14 general service rate design. The first part was on the
- 15 class cost of service study.
- 16 Q.32 Yes. And when you dealt with the rate design for
- 17 residential and general service you didn't specifically
- 18 focus on wholesale anywhere in your report?
- 19 A. No, I did not.
- 20 Q.33 You referred again in your direct testimony to the 1992
- 21 decision of this Board and there was some discussion with
- respect to the 60/40 split. So you would agree that
- 23 obviously the split that was determined was appropriate in
- New Brunswick in 1992?
- 25 A. My -- obviously the document speaks for itself, but my

- 1524 Cross by Mr. Gorman -
- 2 reading of the document says that the Board was not just
- 3 fixated on any particular numerical example. They came
- down on a certain philosophy or approach to cost
- 5 allocation and that was what was most important.
- 6 And then of course they noted that things might change and
- 7 that you might have to change the 60/40 as appropriate to
- 8 the circumstances. So that they adopted a methodology, if
- 9 you will, or a philosophy of an approach to cost
- 10 allocation, and that was the key to the 1992 decision. At
- least that's my understanding of it.
- 12 Q.34 But you would agree that that doesn't mean the numbers
- don't matter. Effectively what the Board came down with
- 14 was a 60/40 split.
- 15 A. They did use those numbers in the decision, yes.
- 16 Q.35 And do you agree that -- and I know there was much
- debate back in 1992 about this, but do you agree that that
- 18 would not be an unusual split?
- 19 A. I don't think you can -- I don't think the term usual or
- 20 unusual really applies to it. I mean certainly there is a
- 21 whole range. Is it outside the range? No, I don't think
- it's outside the range, but I don't think you can say the
- 23 number itself is usual or unusual.
- 24 Q.36 Could I say it's traditional?
- 25 A. No.

- 1
- 2 Q.37 Why not?
- 3 A. Because there is no tradition involved. It's a matter of
- 4 economics. It's not tradition.
- 5 Q.38 So you wouldn't agree that other Canadian jurisdictions
- 6 have used that in the past?
- 7 A. They may have used it but the numbers they used would of
- 8 course depend upon their philosophy and their
- 9 circumstances.
- 10 Q.39 Thank you. In your direct evidence this morning you
- 11 referred to I guess virtually all of the other experts
- 12 except for one. I don't believe you referred to Ms.
- 23 Zarnett's evidence, and you disagreed -- I just want to
- 14 make sure I understood that you disagreed with their use
- of marginal costs. You effectively disagreed with all of
- those experts, is that correct?
- 17 A. On that particular subject, yes.
- 18 Q.40 In your testimony this morning I think you stated that
- 19 the object of rate design is to minimize discrimination,
- is that accurate?
- 21 A. Yes. I think that was a phrase that Mr. Adelberg and Mr.
- 22 Garwood used in their testimony. I thought it a very apt
- 23 phrase.
- 24 Q.41 And it's one that you would adopt as your own or you
- would accept as a reasonable statement?

- 1 1526 Cross by Mr. Gorman -
- 2 A. Yes.
- 3 Q.42 And ideally would you agree that perhaps rather than
- 4 just to minimize discrimination, perhaps one should
- 5 attempt to eliminate it altogether?
- 6 A. You try to eliminate undue discrimination. Sometimes you
- 7 do want to discriminate because there are certain policy
- 8 objectives that you have, and you are conscious of those
- 9 policy objectives when you make your decision. And so you
- 10 feel that making these decisions are for the public good,
- and in that case I guess I would call it due
- discrimination. As long as all the facts are considered,
- that's certainly the prerogative of the regulator.
- 14 Q.43 Certainly. But if there were no policy considerations,
- then would the object then be to eliminate discrimination?
- 16 A. If there were no policy objectives, the objective should
- be to have rates based on cost of service which I think
- 18 most people would say would -- is fair and equitable, yes.
- 19 Q.44 So if there were no policy considerations, should the
- goal be to essentially narrow the differentials in the
- 21 revenue to cost ratios?
- 22 A. Within the 95 to 105 bandwidth. Once you get -- I don't
- 23 think cost of service studies are that accurate that -- in
- other words, the cost of service study is you are

- 1 1527 Cross by Mr. Gorman -
- 2 painting with a little bit of a broad brush, and I think what
- you are saying is well as long as I'm within these lines,
- 4 that's a tolerance bandwidth and that's satisfactory.
- 5 Q.45 I understand the concept of this tolerance bandwidth
- 6 but what I'm saying is that if the object of rate design
- 7 is to minimize discrimination, or undue discrimination,
- 8 then in a perfect world wouldn't everybody be at unity,
- 9 for example, rather than within that bandwidth.
- 10 Q.46 Well as a matter of fact, my experience in British
- 11 Columbia and Alberta, Nova Scotia, all of those locations
- use the 95 to 105 bandwidth, so -- and they all consider
- that anything within the 95 to 105 bandwidth to be
- 14 appropriate and good enough for -- we don't live in a
- 15 perfect world. We just can't measure these things, you
- 16 know, to the nth decimal place.
- 17 And somebody once said, why do economists use decimal
- 18 points? And the answer is to show they have a sense of
- 19 humour. You know, I think you are dealing with complex
- issues and you are trying to get as accurate a
- 21 representation as you can. And like I say, the folks in
- 22 Alberta and Nova Scotia say as long as the rates are
- within the 95 to 105 bandwidth, we are satisfied that
- 24 those rates are cost of service.

- 1
- 2 Q.47 Well would you recommend a ten percent spread then in
- 3 terms of those percentages?
- 4 A. To be perfectly honest, I haven't re-examined that issue.
- I mean the '92 decision said 95 to 105. That's within my
- 6 experience as an appropriate bandwidth and so I have just
- 7 accepted that. I haven't re-examined that issue.
- 8 Q.48 Would you agree that there is a certain amount of
- 9 judgment involved if a utility puts one rate class at 95
- 10 percent and another at 105 percent, that in fact there are
- a lot of judgment calls that have to be made?
- 12 A. Unfortunately rate making and rate design is not a cook
- 13 book. You know, you don't follow things, you know, put in
- 14 half a cup of this, two teaspoons of that. There is a
- 15 certain amount of judgment in them, so that's correct.
- 16 But it should be reasoned judgment. It shouldn't be
- 17 capricious or arbitrary judgment.
- 18 So for example if a class is 115 and you want to bring it
- 19 to the bandwidth, I mean my first thought is, well why
- should I bring it all the way down to 95? I mean it's
- 21 115. Let me bring it down to 105. Conversely, if
- 22 somebody -- if one class is at 70 and I want to bring that
- class to the bandwidth, I probably wouldn't bring it to
- the top of the bandwidth. I would bring it up to the 95

- 1529 Cross by Mr. Gorman -
- 2 point. So it's judgment, yes, but I don't think it's
- 3 capriciousness.
- 4 Q.49 Well if you have a ten point spread in the bandwidth
- and let's for example say you had two classes that were
- 6 within the bandwidth, let's say one was at 103 and one was
- 7 at 97, if you were to move them at all, wouldn't the goal
- 8 be to move them closer to unity rather than away from it?
- 9 A. Unless there are other considerations, and there are
- 10 considerations, moderation, things like that. Sometimes
- 11 there are considerations as to the competitiveness of your
- 12 industrial customers. So there are other considerations
- that are valid considerations that a regulator may want to
- 14 -- may wish to consider.
- 15 Q.50 And these would be a matter -- I think essentially what
- 16 you are saying -- a matter of perhaps public policy, is
- that where you are going?
- 18 A. In essence, yes.
- 19 Q.51 And if a regulator were to go there it would be really
- 20 a matter of them understanding and having some background
- 21 with respect to that public policy?
- 22 A. Yes. I would say yes.
- 23 O.52 If I could take you to your report that is exhibit
- 24 EGNB-1, and specifically I'm referring to schedule 2.
- 25 Schedule 2 would be the second last page. Sorry. I would

- 1530 Cross by Mr. Gorman -
- 2 like to take you to schedule 1 first. I'm sorry.
- 3 A. Schedule 1.

- 4 Q.53 In reviewing schedule 1, which is a comparison of
- 5 supply cost classification allocation methods, and it's
- the NB Power study as compared to your study, is that
- 7 correct?
- 8 A. That is correct.
- 9 Q.54 And I see -- and I haven't added this up precisely, but
- 10 I guess you are a mathematician and presumably if I am
- incorrect in my numbers you are going to point that out to
- 12 me. But under residential essentially the supply cost
- according to your study is about \$13,000,000 more than it
- would appear in the NB Power study?
- 15 A. About thirteen-and-a-half, yes.
- 16 Q.55 And if I go down to wholesale, something in the order
- of just under \$2,000,000 would be allocated as total
- 18 supply cost in addition on yours from the NB Power study?
- 19 A. About 1.7, yes.
- 20 Q.56 So the two of them together as I say roughly
- 21 15,000,000. and if I look at the large industrial, column
- 7, I see that you show a reduction there of about
- 23 15,000,000. So would it be fair to say that that
- reduction is based on allocating more cost to residential
- and wholesale and less to large industrial?

- 1 1531 Cross by Mr. Gorman -
- 2 A. Not exactly, but I'm not moving -- that's just the outcome
- 3 of a situation and the reason it comes out that way is
- 4 because as you see from my evidence, I believe that the
- 5 study filed by the Disco under allocates costs to the
- 6 classes -- to the winter peaking classes, and over
- 7 allocates costs to the classes that have the flattest load
- 8 shape and the industrial class probably has the flattest
- 9 load shape, and so they are the ones that show up as
- 10 having the lower cost under the \*
- 11 Q.57 No, I understand that, but dealing just with the
- 12 consequences of your study, it would be effectively a
- shift in terms of cost away from industrial and
- 14 essentially the lion's share of it under residential.
- 15 A. I don't like to characterize it as a shift. I like to
- 16 characterize it as a more accurate representation of what
- 17 these classes are actually imposing on the study. It's
- 18 only a shift in the sense that the Disco study didn't
- 19 accurately portray what the cost causation was.
- 20 Q.58 Okay. Well let's put it this way. Your study shows an
- 21 increase of total supply cost to residential of somewhere
- in the order of \$13,000,000.
- 23 A. Compared to the Disco file study, yes.
- 24 Q.59 Yes. And wholesale is something just under 2,000,000?
- 25 A. Compared to the Disco study -- that's the difference

- 1532 Cross by Mr. Gorman -
- 2 between the two studies, yes.
- 3 Q.60 And that effectively would be the difference between
- 4 the two studies. There are other minor differences but if
- I add those up, they seem to account for most of the
- 6 difference.
- 7 A. Well there is about a million dollar difference in general
- 8 service I. In other words, my study allocated that a
- 9 million dollars less to the general service I class
- 10 allocated about a million-and-a-half more to the general
- 11 service II class. And again that's because the general
- service I class has a higher load factor than the general
- 13 service II class.
- 14 Q.61 Okay. But the bulk of this difference is made up on
- 15 residential, about 13,000,000?
- 16 A. The residentials account for 40 percent of the supply
- 17 cost. So it's a big picture, yes.
- 18 Q.62 Now if I ask you to flip to schedule 2, and this is a
- 19 comparison of our revenue to cost ratios between the NB
- 20 Power CCAS and the recommended CCAS at current and
- 21 proposed revenue.
- 22 A. Yes. By proposed I believe this represents the Disco's
- 23 proposed.
- 24 Q.63 Yes.
- 25 A. Yes.

- 1533 Cross by Mr. Gorman -
- 2 Q.64 And I guess if we look under the NB Power column first,
- 3 the revenue cost ratio to proposed revenue is 95 percent,
- 4 and I guess you have said that's within the bandwidth.
- 5 A. Who are we looking at now?
- 6 Q.65 Sorry. Column 7, large industrial, under the NB Power
- 7 CCAS.

- 8 A. Yes. 95.
- 9 Q.66 And I guess you are saying that that's appropriate.
- 10 It's within the bandwidth?
- 11 A. That's within the Board's directives, yes.
- 12 Q.67 And so if I move over to your recommended CCAS large
- industrial would be at one and you also would agree that
- that would be appropriate?
- 15 A. Well all I'm saying this is -- you have to understand what
- 16 this schedule does. I did not make a recommendation or
- 17 revenue allocation recommendation for all the classes. I
- 18 did not say, assign X -- this amount of dollars to this
- 19 class, this amount of dollars to this class, this amount
- of dollars to this class. So this schedule is merely an
- 21 expedient to see, using the Disco's proposed revenue,
- where things fall out under their study versus where
- things fall out under my study. It's not a recommendation
- as much as it is just something that the Board can see
- what the results of the Disco's proposals are.

- 1 1534 Cross by Mr. Gorman -
- 2 Q.68 So are you saying it would be just for illustration
- 3 purposes?
- 4 A. That's correct. Just for illustration purposes.
- 5 Q.69 If I take you down to column 10 on the wholesale rate
- 6 class, and you will see under the NB Power proposal it
- 7 would come in at 1.05 and again according to your evidence
- 8 that's within the bandwidth.
- 9 A. That's the Board's decision.
- 10 Q.70 Yes. And if I look at the recommendations under your
- 11 study it would fall to 1.03, and would your evidence be
- that a revenue to cost ration of 1.03 would also be
- 13 appropriate?
- 14 A. As I have said I have not made specific recommendations as
- to how to allocate the revenue requirement. My
- 16 recommendations are more to how to conduct an appropriate
- 17 cost of service study. What this shows is that under my
- 18 cost of service study the Disco's proposed revenues would
- 19 result in the wholesale class being at a revenue to cost
- 20 ratio of 1.03, which is within the bandwidth. It doesn't
- 21 mean that no party can recommend that it should be
- 22 different. That would be up to that party to recommend
- and make a case for.
- 24 Q.71 Okay. But the wholesale at 1.03 as opposed to 1.05
- 25 would be appropriate in your view then?

- 1 1535 Cross by Mr. Gorman -
- 2 A. It would be cost based according to the Board's
- 3 guidelines, yes.
- 4 Q.72 It falls within the bandwidth.
- 5 A. It falls within the bandwidth.
- 6 Q.73 Could I just have one moment, please. Thank you, Mr.
- 7 Chairman. I'm going to refer you to page 25 of your pre-
- 8 filed evidence at EGNB-1.
- 9 A. Yes, I have that.
- 10 Q.74 And I'm sure you are familiar with that page. You
- 11 cited cases that were decided by regulators in Texas as an
- 12 example of the symmetrical corollary and fuel cost
- 13 allocation. Were you personally involved in any of those
- 14 cases?
- 15 A. No. But one of my partners was involved in the Texas
- 16 cases.
- $17 \quad Q.75 That's what I'm referring to is the Texas cases.$
- 18 A. Yes. One of my partners was involved. I was not
- 19 personally involved. My firm was involved.
- 20 Q.76 Do you recall whether or not the applicant was an
- 21 integrated utility?
- 22 A. I believe it was. That's my understanding.
- 23 O.77 So in these Texas examples then, the generation being
- 24 allocated was part of the applicant's and the cost was
- incurred within the applicant as a corporation?

- 1 1536 Cross by Mr. Gorman -
- 2 A. That's correct. That's my understanding.
- 3 Q.78 Do you recall or are you aware of whether or not the
- 4 applicant procured any generation under power purchase
- 5 agreements?
- 6 A. I honestly don't know.
- 7 Q.79 Are you familiar with any examples of approaches to the
- 8 allocation of generation costs where generation is
- 9 procured from a separate company or companies under a
- 10 power purchase agreement?
- 11 A. No, I am not.
- 12 Q.80 Are you aware of any other jurisdictions other than
- 13 Texas that has really addressed this issue, and the same,
- 14 any decisions?
- 15 A. I think I responded to that in one of the interrogatories.
- 16 Q.81 You might be referring to PUB IR-2.
- 17 A. Yes.
- 18 O.82 And I think at that time you said that you hadn't
- 19 conducted a formal survey and you don't possess any other
- 20 citations that have addressed the issue?
- 21 A. That is correct.
- 22 Q.83 Just one moment, Mr. Chairman.
- 23 A. But I would take my response to number 2 as more of a
- complete answer to your question.

- 1537 Cross by Mr. Gorman -
- 2 MR. GORMAN: Those are all of my questions. Thank you.
- 3 CHAIRMAN: Thank you, Mr. Gorman. If my memory serves me
- 4 correctly, the next would be the Public Intervenor. Do
- 5 you gentlemen want to switch tables?
- 6 CROSS EXAMINATION BY MR. HYSLOP
- 7 Q.84 Good morning, Mr. Chairman, Commissioners and Dr.
- 8 Rosenberg. My name is Peter Hyslop. I am the Public
- 9 Intervenor in this case. I have enjoyed very much your
- 10 testimony. It has been a learning curve. I have been
- 11 getting steady lectures on utility economics 101 from Mr.
- 12 Knecht. And it is good to have a guest lecturer once in a
- while. We appreciate that.
- 14 A. There will be a short quiz after.
- 15 Q.85 Well I think the quiz is just beginning but I'm not
- sure who for. But we will go from there.
- 17 A. Okay.
- 18 O.86 I was a little interested in your answers to my
- 19 colleague, Mr. Gorman. And in particular some of your
- answers suggested that the role of a cost allocation study
- 21 is important but it's not the be all and end all in
- 22 setting rate and rate design. Would you tend to agree
- with that comment, Dr. Rosenberg?
- 24 A. It is probably the place they start from. It is the place
- 25 they start from. And then they may temper the

- 1538 Cross by Mr. Hyslop -
- 2 indications of that study based upon certain considerations.
- 3 But it is the starting place.
- 4 Q.87 Yes. And I noted in your testimony, you referred I
- 5 guess to the classic text by Mr. Bonbright and others.
- 6 And you said page 391 but I think you were referring to
- 7 page 389. And I will just read a little bit and you can
- 8 tell me if that is the section you might have been
- 9 referring to.
- 10 A. Sure.
- 11 Q.88 It is without doubt the most widely accepted measure of
- reasonable public utility rates and rate relationships is
- the cost of service -- and it goes on a little later --
- and general cost base rates satisfy the commonly held
- 15 multi-dimensional sometimes conflicting pricing objectives
- 16 better than most non cost based rates.
- 17 Would that have been the section perhaps you were
- 18 referring to, Dr. Rosenberg?
- 19 A. Yes, it could. One of the nice things about that book is
- you can probably find a quote that supports any position
- 21 you want to take.
- 22 Q.89 And I do want to refer to one of those. And it was the
- one at page 391. So I had to go looking for yours. But
- in any event, at 391 it states, Unfortunately no set
- 25 simple identification of reasonable rates -- with rates

- 1539 Cross by Mr. Hyslop -
- 2 measured by cost of service is attainable. One major reason
- 3 is due to the excessive complexity of rate relations or in
- 4 the spirit of transaction cost economics, one might say it
- 5 is due to considerations of bounded rationality.
- 6 And I will put in parenthesis here as it might apply to us
- 7 people on the learning curve, or the cognitive limitations
- 8 upon the human mind to perceive and process all relevant
- 9 information.
- 10 And I take it you would accept that comment from the text
- 11 as being applicable as well?
- 12 A. Right. Just as I don't believe you should make selective
- application of the Equivalent Peaker Method, I don't think
- 14 you should make selective application of any reference
- 15 manual. I would highly recommend that anybody who is
- 16 seriously interested read the entire work and consider
- 17 that work in the context of other work.
- 18 0.90 And I think that is a fair comment and I think you have
- 19 been quite gracious about conceding the cost allocation
- study isn't the be all and end all of a rate case.
- 21 Now I do want to just start out a little bit by talking
- about the 14 step procedure that is found in EGNB-1, and
- that is the appendix B.
- 24 A. Yes.

- 1540 Cross by Mr. Hyslop -
- 2 Q.91 And if I look at step -- sorry, I will wait until
- 3 everybody gets there.
- 4 A. Yes, I have that.

- 5 Q.92 Okay. And the first step is to classify the fixed
- 6 costs between demand and duration related costs. Is that
- 7 the first step you took, Dr. Rosenberg?
- 8 A. That is correct.
- 9 Q.93 And in the broad scheme of things, this is the same
- 10 approach that NB Power took with regard to their cost
- 11 allocation except what they call energy you are referring
- it to as duration related cost. Correct?
- 13 A. My understanding -- no, I don't think I can agree with
- 14 that. I mean, maybe in a very very broad sense, that is
- what they did. But I actually looked at the Equivalent
- 16 Peaker approach. In other words, how much -- what is the
- 17 cost of this plant, capital cost of the plant versus the
- 18 capital cost of the peaker. Plus what NB Power did was
- 19 they said we have got the 60/40, we are going to use it
- 20 here and here. We are not going to use it here.
- 21 Q.94 Yes.
- 22 A. With that understanding --
- 23 0.95 You came out at the same place?
- 24 A. I did come out at 60/40, yes, that's right.
- 25 Q.96 And just the difference between what they refer to

- 1541 Cross by Mr. Hyslop -
- 2 energy, you are referring to as duration related costs?
- 3 A. I think that is a more precise term.
- 4 Q.97 Yes. Okay. And duration related costs are the costs
- 5 that are occurred in the generation of electricity over
- 6 time or over a period of time?
- 7 A. Duration means over time, yes.
- 8 Q.98 Yes, okay. And essentially then, we ended up with the
- 9 same result. And the cost you used and I won't go into it
- 10 because you covered it quite well in your direct
- 11 testimony. You were using costs that were not based on
- the purchase power agreement. You were using the
- accounting costs -- the cost causation costs --
- 14 A. I was using the cost causation approach and in my opening
- 15 statement I, I think, went into some length as to why I
- 16 felt that is the most appropriate approach.
- 17 Q.99 Right. And then you go on to allocate the duration
- 18 costs to each of the customer classes. That would be part
- 19 of the process that you took in your appendix B?
- 20 A. That is correct.
- 21 Q.100 And the critical method or one of the critical steps
- 22 that you used to determine the duration of these -- the
- 23 costs -- generation costs to customer classes, you did a
- breakeven analysis based on different types of generation
- to a basic peak? Is that correct, Dr. Rosenberg?

- 1542 Cross by Mr. Hyslop -
- 2 A. That is correct.
- 3 Q.101 So for example, you would have compared oil or gas or
- 4 hydro back to in this case CC units or CT unit?
- 5 A. CT unit.
- 6 Q.102 Yes. And in doing so, you determined that the
- 7 generation costs from coal would be allocated to customer
- 8 classes over a nine month period from October through to
- 9 June, I believe.
- 10 A. Right. I resorted to months because I really didn't have
- 11 accurate hourly data so I -- again, that is sort of an
- 12 expedient that I used -- I used the nine months figuring
- those are the top nine months.
- 14 Q.103 Right. And after you did your calculation of the
- breakeven period, you took the rough number and
- 16 apportioned it in terms of a percentage of the year as
- opposed to an exact percentage of hours?
- 18 A. Correct.
- 19 Q.104 And --
- 20 A. Because we do have accurate information about monthly
- 21 usage.
- 22 Q.105 Yes. And we don't have that with regard to on an
- 23 hourly basis for the different classes. Correct?
- 24 A. That is correct. Precisely correct.
- 25 Q.106 And it would not only aid you, but I suggest it would

- 1543 Cross by Mr. Hyslop -
- 2 aid myself and even NB Power at some point in time, if they
- 3 were able to have this accurate data for each of the
- 4 classes on an hourly basis. Would that be correct?
- 5 A. That would be nice, yes.
- 6 Q.107 It would be helpful to us all, I expect?
- 7 A. Yes, it would.

- 8 Q.108 And anyhow, go back to oil and gas in your analysis,
- 9 when you looked at that you came to the conclusion that
- 10 the fuel costs should be allocated amongst customer
- 11 classes based on their usage in the month of January. And
- 12 you did that as a proxy as well.
- 13 A. The fuel costs?
- 14 Q.109 The duration costs?
- 15 A. The duration costs, yes.
- 16 Q.110 Yes. And I think in your evidence you even stated
- 17 that that was a bit of an accommodation to the low load
- 18 factor customers because --
- 19 A. I think that choice, that expedient actually benefits the
- low load --
- 21 Q.111 Yes, I understand that. So whatever class gets
- allocated, the oil, gas duration costs in January gets
- 23 that same allocation under your methodology for the whole
- 24 year because you have established the breakeven point to
- 25 be in rough terms one month?

- 1544 Cross by Mr. Hyslop -
- 2 A. Correct.
- 3 Q.112 Right. And the number of hours is of course based on
- 4 your breakeven analysis that you did for each of the
- 5 different methodologies -- or each of the generation
- 6 methods?
- 7 A. That's correct. And that was based upon, I think, a
- 8 integrated resource plan of NB Power's.
- 9 Q.113 Is that the one they did just around the time they did
- 10 for Coleson Cove, Dr. Rosenberg, do you recall, 2002?
- 11 A. I think it was 2002, yes.
- 12 Q.114 Okay. Now you are familiar with the NARUC manual. It
- has been referred to many times during these hearings?
- 14 A. Yes.
- 15 Q.115 Right. And just for the record it is found in exhibit
- 16 A-14, tab 7. I don't think there is a need to
- 17 specifically refer to it. But there is about a five page
- 18 section in there that describes the Equivalent Peaker
- 19 Method. Wold you be familiar with that, Dr. Rosenberg?
- 20 A. I believe I have looked at it once or twice.
- 21 Q.116 Didn't write it, by any chance?
- 22 A. No.
- 23 O.117 Now in regard to that, I went through it last night
- 24 and I couldn't find anywhere in that five or seven page
- description where it would refer to something called

- 1545 Cross by Mr. Hyslop -
- 2 duration related costs. Am I correct in my understanding from
- 3 reading the Peaker Method? You will find it in exhibit A-
- 4 14, if you wish to look at it?
- 5 A. I think I have my own copy. Yes, I have that. And could
- 6 you repeat your question?
- 7 Q.118 Yes, I could. When I went through the manual last
- 8 night again and I probably haven't read it as many times
- 9 as you, but I couldn't find in this manual a specific
- 10 reference to where it discussed costs in terms of being
- 11 duration related costs. Would I be correct that that
- 12 phraseology is not found in pages 52 to 57 of the NARUC
- manual where it describes the equivalent Peaker Method,
- 14 Dr. Rosenberg?
- 15 A. No, I'm not sure that's quite correct. On page 53, which
- 16 is in part of the section on equivalent Peaker Method they
- 17 have a section there, I think you will see it, called a
- 18 digression on system planning. There is reference to
- 19 plant allocation. And if you read the second paragraph of
- that section, that digression, I think you will see a very
- 21 explicit description of the breakeven point, and they even
- 22 use the term duration.
- 23 A peak load of intermediate duration for example, of 1,500
- to 4,000 hours per year may be served most economically by
- 25 a combined cycle unit. A peak load of

- 1 1546 Cross by Mr. Hyslop -
- 2 long annual duration may be served most economically by a base
- 3 load plan. So they are describing exactly the planning
- 4 process that is at the very heart of the equivalent Peaker
- 5 method, and which is what I am trying to capture in the
- 6 allocation.
- 7 Q.119 Okay. But again, looking at this very briefly in
- 8 terms of duration you are referring to the length of time
- 9 for the capital cost to -- or the unit that you invest the
- 10 capital in, correct?
- 11 A. This is the investment of capital, yes.
- 12 Q.120 Yes. Okay. And when Mr. Ketchum did his analysis of
- the Peaker Credit or the Equivalent Peaker Methodology --
- 14 A. Could I --
- 15 Q.121 Yes.
- 16 A. Let me put just one other point that I just see here. If
- 17 you look at page 56 I think -- now on 56 they are not
- 18 discussing the Equivalent Peaker Method but they are
- 19 discussing a similar type method, and it's a rating method
- 20 called the Base and Peak Method. And you will see
- 21 starting at the bottom of page 55, the difference is that
- using the Base and Peak Method, the energy related excess
- 23 capital costs -- and you can recognize that as, you know,
- 24 applying to the Equivalent Peaker Method, are allocated on
- 25 the basis of the classes proportion of on-peak energy. So

- 1547 Cross by Mr. Hyslop -
- 2 here they are using on peak energy instead of total energy.
- 3 Again the concept -- it's not exactly what I'm using but
- 4 the concept is the same.

- 5 Q.122 Okay. Now you have modified in your analysis in your
- 6 cost allocation study the Peaker Method for purposes of
- 7 presentation to this Board, correct?
- 8 A. I have tried to present complete Equivalent Peaker Method.
- 9 Q.123 And going on from there, your purpose is to take the
- 10 fuel costs for each type of plant on a month-by-month
- 11 basis and figure out how much is to be assigned to each
- 12 particular rate class?
- 13 A. That is correct. That is correct. Because in a fixed
- 14 variable approach, costs -- fuel costs from one class to
- another class may differ because classes use electricity
- 16 at different times of the day or different times of the
- season, whereas when you get into a methodology like the
- 18 Equivalent Peaker Method, there are two reasons why one
- 19 class's fuel costs may be different from another class's
- 20 fuel costs.
- 21 One reason again is the same as the fixed variable
- 22 approach because they use it at different times of the day
- or at different times of the year, but the other reason is
- 24 because you have allocated more base load plant to one

- 1548 Cross by Mr. Hyslop -
- 2 class and more peaking plant to another class.
- 3 Q.124 Sure. And the way that you allocate or determine the
- 4 basis of the duration related costs is on the same basis,
- 5 each class pays for its capacity from the equivalent peak.
- 6 A. Would you repeat that?
- 7 Q.125 Yes. I'm just trying to get at the basis upon which
- 8 you allocate the duration related costs, it's the same
- 9 method that you --
- 10 A. Sorry. Yes.
- 11 Q.126 I would like, Dr. Rosenberg, if we could move on to
- 12 EGNB 2 which is the responses to interrogatories.
- 13 A. Yes, I have that.
- 14 Q.127 Okay. And I'm referring specifically to interrogatory
- 15 EGNB PI IR-1 and in particular I believe it's attachment
- 16 B.
- 17 A. We are looking at PI --
- 18 Q.128 Yes.
- 19 A. -- IR-1.
- 20 Q.129 Yes.
- 21 A. Attachment B.
- 22 Q.130 Yes.
- 23 A. I believe that was asked to provide work papers.
- 24 Q.131 Yes, it was.
- 25 A. Yes.

- 1 1549 Cross by Mr. Hyslop -
- 2 Q.132 And I believe that this is your Equivalent Peaker
- 3 Analysis of -- I'm sorry -- assuming everyone has it,
- 4 moving on with the questioning on it. This was your
- 5 Equivalent Peaker Analysis, Dr. Rosenberg?
- 6 A. Well I can't take all the credit for it. Most of it came
- 7 from I believe IR-36.
- 8 Q.133 Yes. Which was the NB Power Equivalent Peaker based
- 9 on the accounting costs, correct?
- 10 A. No, not on accounting costs. On the capital costs.
- 11 Q.134 Capital costs.
- 12 A. Yes.
- 13 Q.135 And to the best of your knowledge, this was based on
- 14 the 2002 accounting costs or capital costs?
- 15 A. That's to the best of my knowledge, yes.
- 16 Q.136 Yes.
- 17 A. Book costs 2002, yes.
- 18 0.137 Yes. And in the bottom right hand corner of this
- 19 attachment B, there is a block that you have got a square
- 20 around, correct?
- 21 A. That's correct.
- 22 Q.138 And the 40/60 demand energy split that's listed there,
- that's the same split that NB Power came out with as a
- result of doing their analysis and you accept that, for a
- 25 system as a whole?

- 1550 Cross by Mr. Hyslop -
- 2 A. For the system as a whole, yes.
- 3 Q.139 Yes.
- 4 A. But it's different for different types of --
- 5 Q.140 That's correct. And that's what you have got down the
- 6 remainder of that block, I believe.
- 7 A. That is correct.
- 8 Q.141 Right. And so for example, for nuclear you have
- 9 classified the fixed cost at 30 percent/70 percent.
- 10 A. Roughly, yes.
- 11 Q.142 Yes. I'm rounding -- I hope I'm rounding the right
- 12 way.
- 13 A. Yes, that's correct.
- 14 Q.143 Good. And now that you have these percentages based
- on 2002 costs, my question becomes you then applied them
- to the 2006 costs for each type of unit in your analysis,
- 17 correct?
- 18 A. That's correct. But in my experience I don't think you
- 19 would get a very different picture if you updated to 2006.
- These things tend to be very, very stable over time.
- 21 Q.144 Yes. Okay. Well we will go on and maybe talk about
- that a little bit. And so you have made an assumption I
- 23 guess that nothing substantially has changed -- would
- 24 change very much over time with regard to system fixed

- 1 1551 Cross by Mr. Hyslop -
- 2 costs.
- 3 A. I mean if NB Power had built a new nuclear plant between
- 4 2002 and 2006, you know, I would say, well gee, we have
- 5 got to look at that --
- 6 0.145 Yes.
- 7 A. -- but I don't think anything really substantial has
- 8 changed.
- 9 Q.146 We are going to talk about that a little bit too
- 10 before we are done, the nuclear plant, so -- so dealing
- 11 with that, we know where you are coming from on the 2002
- and 2006. And just by way of curiosity, did you do a
- 13 system split of generation costs based on 2006 costs in
- 14 your analysis, Dr. Rosenberg, do you recall?
- 15 A. No. My recollection was that we asked in an interrogatory
- 16 NB Power to update their Peaker Credit analysis they did
- in 1993, to update that and that's basically what I used.
- 18 As I said, I made one minor change on one of the units.
- 19 Q.147 Courtenay Bay, I believe.
- 20 A. Yes.
- 21 Q.148 Yes. So you didn't do it.
- 22 A. But that's a relatively small change.
- 23 (Off the record)
- 24 Q.149 Now in your evidence -- I would like to go on a little

- 1552 Cross by Mr. Hyslop -
- 2 bit with some of the questions on the cost, and I refer you to
- 3 exhibit A-16.
- 4 A. A-16?
- 5 Q.150 A-16.
- 6 A. I have that.
- 7 Q.151 Okay. And I would also ask you to keep the IR I had
- 8 out, EGNB PI IR-1.
- 9 A. Okay. I will do that, Mr. Hyslop.
- 10 Q.152 Thank you. And when I look at EGNB PI IR-1 under
- 11 column 8, row 18, I show total fixed costs for the system
- at \$285,000,000. Is that what you see, Dr. Rosenberg?
- 13 A. Total fixed costs 285,190, yes.
- 14 Q.153 Yes. And when I go to --
- 15 CHAIRMAN: Sorry. Just hold on, Mr. Hyslop.
- 16 MR. HYSLOP: I'm sorry. Thank you.
- 17 CHAIRMAN: Next time reverse it and say, keep the IR that
- 18 you have out and would you get. We are all scrambling up
- 19 here. The IR that you had was PI --
- 20 MR. HYSLOP: IR-1.
- 21 CHAIRMAN: At?
- 22 MR. HYSLOP: Attachment B.
- 23 CHAIRMAN: B. Right. And we are looking at what page? A-
- 24 16.
- 25 MR. HYSLOP: And I'm also looking at exhibit A-16, Disco

- 1
- 2 EGNB IR-9.
- 3 CHAIRMAN: Thank you.
- 4 MR. HYSLOP: You don't have it, Commissioner LeBlanc? Disco
- 5 EGNB IR-9. It should be a table, Revised NB Power
- 6 Distribution customer service class cost allocation study
- 7 using Genco and nuclear accounting costs.
- 8 Q.154 Now starting first with EGNB PI IR-1, the total fixed
- 9 costs used at column 8, line 17 or line 18, are shown as
- 10 \$285,000,000. I think you agreed with that, Dr.
- Rosenberg?
- 12 A. Yes.
- 13 Q.155 Yes. And when I looked at Disco EGNB IR-9 and in
- particular at column 7 and row 6, I show total non-fuel
- 15 costs at \$581,000,000, is that correct?
- 16 A. That is correct.
- 17 Q.156 Yes. And I would suggest that that would suggest
- 18 between 2002 and 2006 there was in fact some significant
- increase in the fixed costs?
- 20 A. No, I don't think that's correct. I think the major
- 21 reason for the difference is that the 285,000,000 that we
- 22 are talking about covers depreciation and financial costs,
- 23 whereas the figure you are talking about includes about
- 24 256,000,000 of operation and maintenance expense which is
- 25 not in the PI IR-1 attachment. That's the major reason

- 1554 Cross by Mr. Hyslop -
- 2 for the difference.

- And so what I'm doing is I'm looking at just the capital
- 4 costs which is depreciation, you know, interest, things
- 5 like that, and that's how I'm getting my split. And then
- 6 the O&M just follows from that. That's normally how the
- 7 Equivalent Peaker Method is done. So the difference in
- 8 figures that you just alluded to is not indicative of a
- 9 great difference in things. It's the O&M expense that
- 10 really accounts for a big difference.
- 11 Q.157 Okay. Well I want to, if I could, just have a quick
- 12 look at particularly on the Coleson Cove aspect of this,
- if I could.
- 14 A. Sure.
- 15 Q.158 And if I go back to EGNB PI IR-1 --
- 16 A. Yes.
- 17 Q.159 -- and I look at Coleson Cove, and in particular -- I
- 18 get a total fixed cost of 13,000,000 for Coleson Cove.
- 19 A. That's what it's showing, yes.
- 20 Q.160 Yes. Now I want to go over, if I could, to oil and
- 21 gas line on EGNB IR-9, if I could.
- 22 A. Yes.
- 24 A. That's correct.
- 25 Q.162 Right. And just so we are comparing apples and apples

- 1555 Cross by Mr. Hyslop -
- 2 because the OM&A cost you referred to is in the -- if we look
- 3 at columns 3 and 4 for oil and gas we have 41,000,000 for
- 4 amortization --
- 5 A. Correct.

- 6 Q.163 -- and 58,000,000 for interest expense.
- 7 A. I agree with that.
- 8 Q.164 Right. And wouldn't this at least suggest that
- 9 between 2002 and 2006 something was going on at Coleson
- 10 Cove in terms of new capital costs?
- 11 A. I think this Board is familiar with what has been going on
- 12 at Coleson Cove.
- 13 Q.165 Okay. Very good.
- 14 CHAIRMAN: Not familiar enough.
- 15 Q.166 So at least with regard to Coleson Cove, there has
- been a change to the capital cost between 2002 and 2006.
- 17 A. I would agree with that.
- 18 Q.167 Thank you. Now again sticking with Coleson Cove, I
- 19 want to talk a little bit about some of the problems. And
- 20 maybe before I get into specific exhibits a couple of
- 21 questions. I take it you are familiar with the history of
- 22 our Coleson Cove and orimulsion experiment here in New
- 23 Brunswick, Dr. Rosenberg?
- 24 A. I have read a little bit about it, yes.
- 25 Q.168 Okay. And I was at the Coleson Cove hearing and as I

- 1
- 2 understand it, we went about attempting to refurbish an oil
- 3 generator and we were going to use orimulsion as a fuel.
- 4 Is that your understanding?
- 5 A. That's in accordance with my understanding, yes.
- 6 0.169 Yes. And as I also understand the situation, the
- 7 price for orimulsion was so good that we were going to
- 8 intend to use this refurbished generation unit as part of
- 9 our base load in New Brunswick, would that be your
- 10 understanding as well?
- 11 A. My understanding is that the intent was to get significant
- 12 fuel savings from the orimulsion as a result of this
- conversion. And also my understanding is that it didn't
- 14 quite work out as expected. And to me that just
- 15 illustrates a reason why even though the Equivalent Peaker
- 16 Method treats all capital costs in excess of a combustion
- 17 turbine as for purposes of fuel related. Sometimes the
- 18 best laid plans of mice and men are about equal and -- to
- 19 quote a Scottish poet -- and, you know, that's why you do
- 20 sometimes expend capital costs that do not result in fuel
- 21 savings and therefore they really shouldn't be considered
- as duration or energy related.
- 23 O.170 And to -- well first I can't leave the mice Scottish
- 24 poet alone. He wrote one of his very finest poems about
- 25 meeting a fine Hyslop lady at a fine Hyslop pub in

- 1557 Cross by Mr. Hyslop -
- 2 Dumfirdshire. I claim to be ancestry. But going on from that
- 3 point perhaps then -- and I think maybe we are starting to
- 4 hit on it, but perhaps the extent of it. I would ask if
- 5 you could call up EGNB-2 which is the response to
- 6 interrogatories, and in particular EGNB PI IR-1(d).
- 7 A. Yes.
- 8 Q.171 And I would also ask to keep -- sorry -- EGNB PI IR-1,
- 9 and I'm looking in particular at schedule D.
- 10 A. Schedule D?
- 11 Q.172 Attachment D. This is in exhibit EGNB 2 and it's the
- interrogatories, Dr. Rosenberg.
- 13 CHAIRMAN: Would you give the two citations again, Mr.
- 14 Hyslop. You have got us all lost.
- 15 Q.173 Okay. Exhibit EGNB 2 --
- 16 A. Interrogatory from the Public Intervenor.
- 17 Q.174 Correct.
- 18 MR. MACDOUGALL: Mr. Chair, if I could assist Dr. Rosenberg,
- 19 he is not using this binder because he is using his own
- 20 copies. It's the fourth attachment reference there, Dr.
- 21 Rosenberg. They are A, B, C and D in the binder. So it's
- 22 your attachment IR 1-D. For everyone else it follows tab
- B in the binder.
- 24 A. Yes. These were different Excel files. So I have the

- 1558 Cross by Mr. Hyslop -
- 2 last one, 1-D, yes. I have that.
- 3 Q.175 Do you have it?
- 4 CHAIRMAN: Give us the two again and we will check them to
- 5 make sure we got the right one?
- 6 MR. HYSLOP: It's EGNB-2. And I am referring to IR EGNB PI
- 7 IR-1 and I am dealing with attachment D.
- 8 CHAIRMAN: And the second one.
- 9 MR. HYSLOP: The other one will be the break even analysis
- 10 which will be EGNB-2. And I will be
- 11 referring to Disco EGNB Disco IR-4.
- 12 CHAIRMAN: Thank you, Mr. Hyslop. Go ahead.d.
- 13 MR. HYSLOP: I apologize, Mr. Chairman. We get into the
- 14 attachments, it's another step beyond what we are used to.
- 15 CHAIRMAN: Right. Thank you.
- Q1676 Now dealing with IR-4, the third column -- the third row 17 down refers to Coleson Cove Orimulsion at \$29.20?
  - 18 A. Yes.
- Q1977 And that was the breakeven analysis and the numbers -- the
  - 20 fuel costs you used for the oil gas with Coleson Cove,
  - 21 correct?
  - 22 A. I am trying to find that.
  - 23 CHAIRMAN: You said third line down.
  - 24 MR. HYSLOP: Third -- third row down. I am looking at EGNB
  - 25 Disco IR-4.

- 1559 Cross by Mr. Hyslop -
- 2 MR. SOLLOWS: EGNB IR-4.4.
- 3 CHAIRMAN: Disco.
- 4 MR. HYSLOP: Yes.
- 5 CHAIRMAN: Now the third line down makes sense.
- 6 MR. HYSLOP: Yes.
- 7 CHAIRMAN: Thank you.
- 8 MR. HYSLOP: I just want to make sure everybody has it.
- 9 A. This is not a data response from me. Oh, this is our
- 10 response to the Disco?
- 11 Q.178 That's correct.
- 12 A. Okay. Number 4. Yes. I have that.
- 13 Q.179 I am looking at the third line down?
- 14 A. Yes.
- 15 Q.180 And it refers -- and I am looking for the -- it says
- 16 Coleson Cove Orimulsion?
- 17 A. Okay. Now, I am with you.
- 18 Q.181 Okay. I apologize it's --
- 19 A. That's okay.
- 20 Q.182 -- we are struggling all here a little.
- 21 A. As I say, now we are cooking with gas. Okay.
- 22 Q.183 Well, we are not cooking with Orimulsion.
- 23 A. Okay.
- 24 Q.184 In any event, the second column --
- 25 A. My little attempt at humour.

- 1560 Cross by Mr. Hyslop -
- 2 Q.185 -- the third column is variable cost dollar per
- 3 megawatt, and it appears to me that you used the variable
- 4 cost \$29.20 to do --
- 5 A. The breakeven analysis.
- 6 Q.186 -- the breakeven?
- 7 A. That is correct.
- 8 Q.187 And now when I go back to the other interrogatory that
- 9 we pulled out, which is PI IR-1D --
- 10 A. Correct.
- 11 Q.188 -- and I look at the -- and I am looking down in the
- 12 second block of numbers, which starts coal, Orimulsion,
- 13 Pepcoke --
- 14 A. Yes.
- 15 Q.189 -- and you have monthly totals and the second line in
- 16 there is heavy oil?
- 17 A. Yes, I have that. Right.
- 18 Q.190 And if I go over on heavy oil and look at the very far
- 19 right-hand side what I got is \$72.04 per megawatt hour?
- 20 A. \$74 --
- 21 Q.191 74 --
- 22 A. -- on top right.
- 23 O.192 Yes.
- 24 A. And then we change it a little bit and it comes to 74.60.
- But, yes, and that's the right ballpark.

- 1 1561 Cross by Mr. Hyslop -
- 2 Q.193 Okay. And that 72.04 would be the fuel costs per
- 3 megawatt hour at Coleson Cove at the time this particular
- 4 analysis is done, am I correct?
- 5 A. That is correct.
- 6 Q.194 Right.
- 7 A. But we are not using Orimulsion.
- 8 Q.195 That's correct. And the point I am making is that as
- 9 a result -- and perhaps to get to the point that we want to
- 10 make, your study has taken into account for the lack of a
- 11 better term, some of the -- the problems we had with the
- 12 Orimulsion contract, correct?
- 13 A. Correct.
- 14 Q.196 Right. You have done your analysis, that we are now
- 15 paying -- using heavy fuel at the Coleson Cove plant,
- 16 correct?
- 17 A. Oh, right. I mean I -- the actual cost --
- 18 0.197 That's what --
- 19 A. -- the actual cost that I am allocating has to be actual
- 20 costs.
- 21 Q.198 Yes. I appreciate that. And so because of this
- 22 mistake, one of the results is -- and I go back on your
- 23 evidence here briefly, as I understand it, you are
- 24 allocating these fuels costs to the consumption patterns
- of the different classes base done their consumption in

- 1
- 2 the month of January?
- 3 A. For the oil, that's correct.
- 4 0.199 Right. So for 12 months of the year then, the
- 5 consumption patterns of the residential class and they
- 6 cost they take out of Coleson Cove are based on their
- 7 consumption again in January, which would be probably the
- 8 peak time of year for the residential class, correct?
- 9 A. That's correct. Right.
- 10 Q.200 You would agree with me this wasn't a very good
- 11 experiment in capital for fuel substitution at the end of
- 12 the day?
- 13 MR. MORRISON: Mr. Chairman, I really don't think that's
- 14 relevant to this discussion. There may be other forms in
- which it may be relevant, but I don't think it's relevant
- 16 here.
- 17 CHAIRMAN: I think this is a relevant time to break for
- 18 lunch. We will try and get back at quarter after 1:00.
- 19 See how we make out.
- 20 (Recess 12:00 p.m. 1:15 p.m.)
- 21 CHAIRMAN: Good afternoon. Sorry about the lateness in the
- 22 hour. We are going to try and wrap it up though at 3:00
- 23 o'clock thinking of the shorthand reporters. So anything
- 24 preliminary? If not, go ahead, Mr. Hyslop.
- 25 MR. HYSLOP: Thank you, Mr. Chairman.

- 1 1563 Cross by Mr. Morrison -
- 2 Q.201 Just a couple of other small points, Dr. Rosenberg.
- The first one, you mentioned Point Lepreau. And it's my
- 4 understanding and perhaps yours, that there is going to
- 5 refurbishment of the nuclear generator in apparently 2008-
- 6 2009. That hasn't been factored in at all in your cost
- 7 study, has it, Dr. Rosenberg?
- 8 A. No, those costs are not reflected in the company's revenue
- 9 requirements at the present time.
- 10 Q.202 Right. But just as a general statement that upon this
- 11 being completed a couple of years now, it would tend to
- 12 push the demand share of the fixed costs down, would that
- be generally a correct statement?
- 14 A. I really haven't done any analysis, so I can't answer that
- 15 question.
- 16 Q.203 I will leave it at then. I want to go back very
- briefly, if I could, to exhibit EGNB-2. And it's one of
- the exhibits we had out this morning. EGNB PI IR-1, and
- 19 attachment D?
- 20 A. I have that. Again, this is the series of the 4 Excel
- 21 spreadsheets?
- 22 Q.204 Yes, And then we are looking at attachment D?
- 23 A. D?
- 24 Q.205 D. D as in dog.
- 25 A. Das in dog. Yes, I have that.

- 1564 Cross by Mr. Morrison -
- 2 Q.206 And I want to focus, if I could, briefly on the three
- 3 lines at the bottom of the first block of numbers at the
- 4 top which refer to Purchase Power Frasier's, Edmundston
- 5 and NUG's, Purchase Power Bayside Power and Purchase Power
- 6 IOL?
- 7 A. Oh, at the top. Yes, I have that.
- 8 Q.207 And dealing first with IOL and Frasier's, that
- 9 suggests a number of megawatt hours to be purchased for
- 10 all 12 months of the year?
- 11 A. Mmmm.
- 12 Q.208 And when I look across that, it seems to suggest to me
- that the purchase of this power is at a pretty constant
- 14 rate. It almost suggests that they are purchasing a good
- part of the power from each of those two sources?
- 16 A. Yes.
- 17 Q.209 Yes. And for the Bayside Power, there seems to be
- 18 some suggestion in looking at this that for five months of
- 19 the year that we are purchasing this power from November
- 20 through March. And it will look to be that we are buying
- 21 a fairly large proportion of the generation from the
- 22 Bayside Power?
- 23 A. I know a large portion, but it is certainly winter power.
- 24 Q.210 Yes. When I also look at this table and I look at the

- 1 1565 Cross by Mr. Morrison -
- 2 right-hand side, where it says, gas purchase power, that would
- 3 be in the second block of numbers --
- 4 A. Yes.
- 5 Q.211 -- and I go all the way over, it says per megawatt
- 6 hour, I get \$76.80?
- 7 A. That's correct.
- 8 Q.212 And that would be for each megawatt hour of purchased
- 9 power relating to those three items we just discussed?
- 10 A. That appears to be correct.
- 11 Q.213 Yes, And again as I understand your methodology, you
- 12 have allocated these fuel costs based on the fixed costs
- for oil plants and the demand allocator -- and this is the
- demand allocator of 95 percent, is that correct?
- 15 A. Correct.
- 16 Q.214 Right. And what that means is you allocate these
- 17 costs under your cost allocation methodology based
- 18 essentially on who is buying the power in the month of
- 19 January?
- 20 A. The capital cost of it?
- 21 Q.215 Yes. And also would it not apply to these fuels costs
- 22 for the --
- 23 A. Well, the fuel costs are allocated on a month-by-month
- 24 basis.
- 25 Q.216 Yes. And in the month that you are using to allocate

- 1566 Cross by Mr. Morrison -
- 2 those, from my understanding of your methodology, is based on
- 3 the month of January?
- 4 A. To allocate the duration question of a fixed cost.
- 5 Q.217 Yes.

- 6 A. Yes, that's correct. And I don't know how much fixed
- 7 costs are associated with those purchase power contracts.
- 8 Q.218 Just so I figure out where I am going. So if I am a
- 9 residential customer, I am getting assigned this high-
- 10 priced generation every month based on your -- their
- 11 contribution to the system peak, is that correct?
- 12 A. If it's high-priced generation, it's based on the system
- 13 peak, that's correct.
- 14 Q.219 Yes. Right. So, for example, if I am a residential
- 15 customer, the amount of my July bill that I pay is based
- on my share of whatever I am purchasing in the January
- 17 peak?
- 18 A. Well, you are allocated more peaking plant because you are
- 19 a peaker load shape And so it's more economical to serve
- you with peaking plant, than it is to serve you with base
- 21 load plant.
- 22 Q.220 But going back to what we just looked at these
- 23 numbers, doesn't the type or the amount of power and the
- 24 continuity suggest that it is being used in a base load
- 25 manner, Dr. Rosenberg?

- 1567 Cross by Mr. Morrison -
- 2 A. Well, I treated the gas and oil purchases as one block of
- 3 power. In other words, I didn't try to distinguish
- 4 between this purchase power contract and that purchase
- 5 power contract. That would be another element of
- 6 granularity and I really don't think it would change the
- 7 total results by very much.
- 8 MR. HYSLOP: Thank you very much, Dr. Rosenberg. That
- 9 completes my cross examination. And I would certainly say
- 10 the quiz went well.
- 11 WITNESS: Quite welcome.
- 12 MR. HYSLOP: Thank you.
- 13 CHAIRMAN: That's the shortest half hour on record, Mr.
- 14 Hyslop.
- 15 MR. HYSLOP: Pardon me?
- 16 CHAIRMAN: That's the shortest half hour on record. Correct
- me, if I am wrong, Mr. Morrison, but it is now Disco?
- 18 MR. MORRISON: I believe that's correct.
- 19 CHAIRMAN: And then we will go to Mr. MacNutt.
- 20 MR. MORRISON: Just give me a moment.
- 21 CHAIRMAN: Oh, indeed. Take your time.
- 22 CROSS EXAMINATION BY MR. MORRISON:
- 23 O.221 Good afternoon, Dr. Rosenberg.
- 24 A. Good afternoon.
- 25 Q.222 I am Terry Morrison. I will be asking you questions

- 1568 Cross by Mr. Morrison -
- 2 on behalf of the Applicant, Disco. My condolences for the
- 3 loss of your luggage and having to rely on Mr. MacDougall
- 4 as your haberdasher. At least New Brunswick has finally
- 5 got its second tie. So --
- 6 A. That was bad.
- 7 Q.223 I know.
- 8 CHAIRMAN: I thought having to put up with Mr. Hyslop's
- 9 reference to Scottish poetry was bad enough, Mr. Morrison.
- 10 A. I am not to be outdone.
- 11 Q.224 Dr. Rosenberg, I just want to ask you a couple of
- 12 questions on some things that came out this morning. I
- 13 think it was in your cross examination -- I believe it was
- 14 by Mr. Hyslop, you indicated that cost allocation studies
- are not perfect, is that correct?
- 16 A. That's correct.
- 17 Q.225 But you did say that a cost allocation was the
- 18 starting point for rate design, is that correct?
- 19 A. That's correct.
- 20 Q.226 But there are other considerations that one must take
- 21 into account when doing a rate design, is that correct?
- 22 A. Correct.
- 23 0.227 And one of those considerations would be gradualism,
- is that correct?
- 25 A. That's generally considered a valid consideration.

- 1569 Cross by Mr. Morrison -
- 2 Q.228 Under I believe it was cross examination again by --
- 3 no, it was by Mr. Gorman, I just want to clarify this, you
- 4 said that you disagreed with all the other experts with
- 5 respect to marginal costs. They are being proponents of
- 6 the marginal cost approach. I just want to make sure that
- I am clear that you weren't referring to Mr. Ketchum in
- 8 that regard, because Mr. Ketchum opposes marginal cost as
- 9 well, is that correct?
- 10 A. I believe I was referring to the statements by Mr. Knecht
- and Messrs. Adelberg and Garwood.
- 12 Q.229 Thank you. And under cross examination this morning
- by Mr. Hyslop, you made the statement that you were
- 14 talking about system fixed costs. And I think you made
- 15 the statement that system fixed costs are very stable over
- 16 time?
- 17 A. Well, I think I was referring to the fixed costs, unless
- 18 you build a new plant, generally don't change your
- 19 depreciation rate, but normally the fixed costs are pretty
- 20 much stable from year to year.
- 21 Q.230 So you would agree with me that if there were no
- additions to the generation fleet that you would
- 23 anticipate that system fixed costs would remain fairly
- 24 stable?
- 25 A. Well, I mean you know, interest rates can go up or

- 1570 Cross by Mr. Morrison -
- 2 down, if you float a new bond, in the case of investor-owned
- 3 utility -- of course, that wouldn't be applicable to NB
- 4 Power, but for investor-owned utility, they might get a
- 5 different return on equity. So you do have changes like
- 6 that. But they are not really drastic changes unless you
- 7 build a new nuclear plant or something like that.
- 8 Q.231 That's fair enough. Perhaps before I get into the
- 9 meat of my cross examination, just so that we all have the
- same binders available, I will be referring to EGNB-1,
- 11 EGNB-2 and A-3. And perhaps if we could turn up EGNB-1.
- 12 And, of course, it's under the Enbridge Gas New Brunswick
- tab. And it's -- it would be your evidence Dr. Rosenberg?
- 14 A. Yes.
- 15 Q.232 And if we can turn to page 7 of your evidence?
- 16 A. Yes.
- 17 Q.233 And more particularly lines -- beginning at line 8
- 18 where it says -- and I think you are talking about the
- 19 power purchase agreements?
- 20 A. Right.
- 21 Q.234 And it says, moreover to obscure the tangible and
- 22 measurable and authentic economic costs of the electric
- 23 generation process would very likely frustrate the
- worthwhile objectives of cost based rates. For example,
- 25 the Nuclearco contract is charged to Disco on a per

- 1571 Cross by Mr. Morrison -
- 2 kilowatt hour basis. However, to ignore the essentially fixed
- 3 nature of these costs and pretend they are variable would
- 4 be clearly inappropriate for purposes of cost allocation
- 5 and rate design, do you see that?
- 6 A. Yes, I do.
- 7 Q.235 So I think the problem that you have identified here
- 8 is that the Nuclearco PPA is priced on a kilowatt hour
- 9 basis, while the underlying costs is essentially fixed, is
- 10 that a fair statement?
- 11 A. It's priced on a per kilowatt hour basis, but unless the
- 12 nuclear plant exceeds a certain capacity factor, in which
- case there is an incentive built in for the plant to run
- 14 at a high capacity factor, it's a fixed dollar. So you
- 15 could just as easily bill the Disco for X dollars per
- 16 month, you know, without any reference to kwh, you know,
- for the first X million kilowatt hours --
- 18 0.236 And you would agree with me that a nuclear plant, I
- 19 believe you said, is one that's very capital intensive,
- 20 correct?
- 21 A. Yes, that's correct.
- 22 Q.237 So do I take it from what you are saying that you
- 23 believe that it would be inappropriate to ignore the fixed
- 24 nature of the Nuclearco PPA for cost allocation and rate
- design purposes?

- 1572 Cross by Mr. Morrison -
- 2 A. I agree with that entirely.

- 3 Q.238 Now, you basically have -- if I can categorize your
- 4 evidence at a very high level and I believe I am
- 5 encapsulating it correctly, but if I understand your
- 6 evidence on a high level is, you looked at what Disco did.
- 7 You said, okay, Disco, you have adopted the Peaker Credit
- 8 Method. You didn't do it right. In other words, there is
- 9 some inconsistencies in the methodology -- the way you
- 10 applied the methodology and therefore you undertook to do
- 11 it right. Is that -- it may be a simplification, but is
- that the nub of your evidence?
- 13 A. I would agree with that.
- 14 Q.239 And as a result of that you prepared an alternative
- 15 CCAS, correct?
- 16 A. That's correct.
- 17 Q.240 And the basis of your cost allocation study is the
- 18 Equivalent Peaker Method, is that correct?
- 19 A. That is the philosophical basis, yes.
- 20 Q.241 Right. And that's a capital substitution methodology,
- as I think you explained this morning?
- 22 A. That is absolutely correct.
- 23 O.242 And would you agree with me, Dr. Rosenberg, that
- 24 essential to this type of analysis is determining the
- 25 breakeven point of the various types of generation?

- 1573 Cross by Mr. Morrison -
- 2 A. I would agree.

- 3 Q.243 And in your cost allocation study in order to
- 4 ascertain the break even point for the generation fleet,
- 5 you examined I believe it was the alternative resource
- table analysis that was included in the February 2002
- 7 integrated resource plant?
- 8 A. I believe that is a correct reference, yes.
- 9 Q.244 And not to put too fine a point on it, Dr. Rosenberg,
- 10 but a good chunk of your report -- and I am going to say
- 11 that's from pages -- between pages 10 and 36, what you are
- really doing is analyzing the New Brunswick Power
- generation costs, is that a fair statement?
- 14 A. That's a fair statement.
- 15 Q.245 And in order to do that is it also fair to say that
- 16 you have to have -- and I think you mentioned this
- morning, you have to have system planning information.
- 18 The Equivalent Peaker Method, I believe you said this
- 19 morning is the system planning-type analysis, correct?
- 20 A. All -- really all capital substitution methods are at
- 21 their heart -- go harken back to system planning that we
- can have different types of generation. And they have
- 23 different fixed costs for kw, and they have different
- 24 variable costs for kwh.
- 25 Q.246 So any capital substitution methodology whether it's

- 1574 Cross by Mr. Morrison -
- 2 the equivalent Peaker or some other variant of that, you have
- 3 to have access to that specific generation information,
- 4 correct?
- 5 A. To do a fair job, yes.
- 6 Q.247 And therefore, Dr. Rosenberg, you would agree with me
- 7 that without current information about the resources used
- 8 in generation, it would be very difficult, if not
- 9 impossible, to properly apply the Equivalent Peaker
- 10 Method, correct?
- 11 A. I don't think I would go that far. I think you have to
- distinguish between planning considerations and operating
- 13 considerations. Certainly the actual -- your actual
- 14 revenue requirement for a test year is based on operating
- 15 considerations. And those are the costs that we have to
- 16 be allocating.
- On the other hand, when you -- in a sophisticated method,
- 18 such as a capital substitution, I think you have to go
- 19 back to planning. And the planning doesn't change from
- one month to the next. I mean, when you build a coal
- 21 plant or a nuclear plant, you know, you expect it to have
- a 20 year to 40 year life. And so I think that planning
- 23 considerations do give you a pretty good picture of who is
- causing what cost on the utility.
- 25 Q.248 But you need that information -- you need that system

- 2 planning information to do the analysis?
- 3 A. Right. And that's certainly one of the reasons we
- 4 requested that type of information in the discovery phase.
- 5 Q.249 Now if I am correct, during the direct examination
- 6 this morning by Mr. MacDougall, you gave a number of
- 7 reasons why you believe the Equivalent Peaker Method was
- 8 the appropriate methodology to use in this case, correct?
- 9 A. Given the history of New Brunswick, yes.
- 10 Q.250 Correct. And two of those reasons stuck out in my
- 11 mind, Dr. Rosenberg. And I think the first one -- I think
- 12 you used the analogy, if it walks like a duck and talks
- like a duck, it's a duck. But you made the -- and one of
- 14 the reasons, and I am going to suggest to you, and you can
- 15 correct me if I am wrong, and perhaps the primary reason
- 16 why you believe that the Equivalent Peaker Method was
- 17 appropriate in this case is because you don't -- you do
- 18 not believe that NB Power, the utility, is really
- unbundled, is that correct?
- 20 A. Well, I believe I -- Mr. MacDougall examined me, I gave a
- 21 series of reasons why I felt -- that the cost -- that the
- 22 -- there is a threshold question. And the threshold
- 23 question is do we simply take the PPAs and look at how
- 24 they bill for Disco in some cases and in other cases, we
- don't look at how they bill. In other words, we

- 1576 Cross by Mr. Morrison -
- 2 will use cost accounting, except where we don't use cost
- 3 accounting. Or we will use cost causation except when we
- 4 don't use cost causation.
- 5 My recollection was that we submitted an interrogatory to
- 6 the company. We said in the long run, don't the PPAs have
- 7 to ultimately reflect the physical and actual costs of the
- 8 generating companies? And I think the answer was yes.
- 9 And so I think that you have to -- if you are trying to
- 10 establish a nexus between customer usage and cost
- 11 causation, then you actually have to look at the costs.
- 12 And that's why I said, okay, the threshold question is do
- we look at just the billing or do we look at cost
- 14 causation? And once I answer that and I say, okay, if I
- look at cost causation, what method am I going to use,
- 16 fixed variable or capital substitution? And based upon
- 17 the history --
- 18 O.251 No. And I understand the conclusion that you reached.
- 19 What I am trying to get at, Dr. Rosenberg, is that what
- you got into this morning, which really wasn't in your
- 21 evidence and that's fine. But the rationale you used in
- 22 basically answering that threshold question. And if I
- 23 recall your direct testimony this morning, I think there
- 24 were eight reasons. But two of them that struck me were
- 25 first that basically this is an integrated utility. It's

- 1577 Cross by Mr. Morrison -
- 2 not unbundled. And secondly, that the Board in its 1992
- decision at least implicity recognized the philosophy of
- 4 capital substitution, is that fair?
- 5 A. I think that's fair.

- 6 Q.252 So would you agree with me, Dr. Rosenberg, that if
- 7 nether of those two criteria were met, would you still be
- 8 advocating use of the Peaker Credit methodology?
- 9 A. If neither of those conditions were met? Well, you are
- 10 asking obviously a hypothetical.
- 11 Q.253 Absolutely.
- 12 A. It was always tough to answer hypotheticals. If I had
- just come in totally cold and was not aware of the 1992
- 14 decision, if I decided to use cost causation, okay, then I
- 15 would use the fixed variable approach. It's simple. It's
- 16 widely used. You don't have to look at system planning.
- 17 It's very simple. And I believe it gives a reasonable
- 18 approach.
- 19 Now getting back to the other question, if Disco were
- 20 really buying their generation from a lot of places and
- 21 they were negotiating a contract here and negotiating a
- 22 contract here, then I -- you know, I would tend to give
- 23 more weight to their power purchase costs, because they
- really are power purchase costs. But the way I saw the
- 25 situation, the PPAs were almost a convenience of you know

- 1578 Cross by Mr. Morrison -
- 2 how to functionally unbundle without really unbundling. And -
- 3 -
- 4 Q.254 I am sure that is going to be a point of some argument
- 5 at some point in time.
- 6 A. Well, it could be. But if you are not actually -- if you
- 7 are not actually looking at -- I mean let's say the PPA
- 8 gives no -- absolutely no consideration to seasonality,
- 9 well then the customers are going to say -- and you
- 10 transfer that into the ratemaking process and say we will
- give no considerations to seasonality, then the consumer
- is going to say well, it doesn't make any difference
- whether I use gas in December or whether I use gas in
- 14 April. I mean, the electricity in December or electricity
- in April, it makes no difference. But it does make a
- 16 difference. And ultimately if the costs go up the PPAs
- are going to have to change too.
- 18 It's not conducive -- unless you actually look at the
- 19 underlying costs and peel back the layer and see what's
- 20 really going on, it's really not conducive to efficiency
- 21 and to all the things that I think this province really
- 22 wants to do.
- 23 O.255 Well, you have been I think in this field for what 24
- 24 years, I believe?
- 25 A. Almost, yes.

- 1579 Cross by Mr. Morrison -
- 2 Q.256 And I understand -- I mean you have done a number of
- 3 cost allocation studies and been an expert witness
- 4 numerous times. And I think I overhead you saying you
- 5 have been cross examined hundreds of times. And I
- 6 understand that you have done some work in the PJM system,
- 7 is that correct?
- 8 A. I have testified in Pennslyvania. I testified in the
- 9 restructuring cases in New Jersey. Those are --
- 10 Q.257 In the PJM systems?
- 11 A. Yes. Delaware. I have done some work in Delaware, so
- 12 yes.
- 13 Q.258 So you have been involved -- I believe you might have
- been involved is it the Delmarva matter?
- 15 A. Delmarva, yes.
- 16 Q.259 And I understand that the PJM system is an independent
- operator that operates in Pennslyvania and New Jersey,
- 18 Maryland and Ohio and maybe a couple of other states?
- 19 A. I think they actually have a bigger footprint there now.
- 20 They actually -- there is a PJM South. Dominion Resources
- 21 just joined them. So the footprint is I think has
- 22 recently gotten -- American Electric Power just joined the
- 23 system. So the footprint is -- I don't know the exact
- footprint, but I think it is pretty big.
- 25 Q.260 Right. And in the PJM system, I understand that let's

- 1580 Cross by Mr. Morrison -
- 2 say a distribution company obtains power from a number of
- generators, independent generators and the mechanism is
- 4 generally power supply agreements, is that correct?
- 5 A. No, not entirely.
- 6 0.261 No.
- 7 A. You do -- Delmarva, for example, when they restructured in
- 8 Delaware, they divested all their generation. So you take
- 9 a utility like Delmarva, they are entirely dependent upon
- 10 purchase power.
- 11 Q.262 So that they are now only a distribution --
- 12 A. They are basically only a wires company.
- 13 Q.263 Right.
- 14 A. Right. That's correct.
- 15 Q.264 So they would buy their power under purchase power
- 16 agreements --
- 17 A. Under a purchase power --
- 18 0.265 -- from a number --
- 19 A. Right. I mean it's up to them. They could buy a purchase
- 20 power agreement. They could buy it on the spot market.
- 21 That's up to their discretion.
- 22 Q.266 So if you were doing a cost allocation study of
- 23 Delmarva or another distribution company, the PJM system,
- you would not use the Peaker Credit Method, would you?
- 25 A. No, I would not. As a matter of fact, Delmarva just

- 1581 Cross by Mr. Morrison -
- 2 filed a rate case, and there is no generation at all in the
- 3 rate case. It's simply a wires case, because they just
- 4 want to get the wires correct.
- 5 Q.267 Right. That's because it's a -- purely a distribution
- 6 company?
- 7 A. It's purely a distribution company.
- 8 Q.268 And you wouldn't have access to the generation costs
- 9 in any event to do a cost allocation study based on the
- 10 Peaker Credit Method?
- 11 A. Yes, that's true.
- 12 Q.269 So if you are doing a cost allocation study for
- 13 Delmarva or another strictly distribution company in the
- 14 PJM system, you would be looking at their purchase power
- 15 costs, correct, through their purchase power agreements?
- 16 A. Well, that's right. I mean they have what's called
- 17 standard offer service.
- 18 Q.270 Correct.
- 19 A. And the standard offer service or set based without regard
- 20 to an embedded cost allocation study.
- 21 Q.271 But their price driver would be their purchase power
- 22 cost?
- 23 A. Their price driver would be their purchase power cost,
- that's correct. For their standard -- for supply, yes.
- 25 Q.272 Correct. Could you turn to page 39, Dr. Rosenberg?

- 1
- 2 A. 39?
- 3 Q.273 39, yes. And it's really the first paragraph on that
- 4 page. And it talks about I guess the relative complexity
- of your approach as opposed to Disco's approach, correct?
- 6 A. Yes.
- 7 Q.274 And if I understand your evidence, you would agree
- 8 that your generation cost analysis approach is more
- 9 complex and requires significantly more data than Disco's
- 10 approach, correct?
- 11 A. That's true.
- 12 Q.275 Now, Mr. Gorman -- I am going to ask you to turn up
- 13 EGNB-1 again. And it's the schedules that are attached to
- 14 your evidence, which are -- no, I believe it's -- it's
- still in the schedule attached to Dr. Rosenberg's
- 16 evidence. And Mr. Gorman took you there this morning.
- 17 It's schedules AR-1 -- exhibit AR-1, schedule 1 and
- 18 schedule 2. And looking at both those schedules, Dr.
- 19 Rosenberg, it appears that the most noticeable I guess
- impact of applying your methodology as opposed to Disco's
- 21 methodology is that the residential class is allocated a
- 22 bit more cost and the large industrial class is allocated
- 23 a bit less cost, is that a fair --
- 24 A. The residential class is allocated a bit more cost, that's
- 25 correct. And what was your second --

- 1 1583 Cross by Mr. Morrison -
- 2 Q.276 And the large industrial is allocated a bit less cost?
- 3 A. Yes. But there were some other differences as well.
- 4 Q.277 But those are probably the most striking, if you will?
- 5 A. Perhaps, yes.
- 6 Q.278 Other than that, and I know that you used two entirely
- 7 different methodologies, would you agree that for the most
- 8 part your results are fairly similar?
- 9 A. Well, the numbers, of course, speak for themselves. I
- 10 mean, it's a fact of life that when you do different cost
- of service studies, like for example, if you are talking
- 12 about how much cost shall we classify as demand related
- versus energy related? Okay. That's a big decision. But
- if you have a class whose load factor is the same as the
- 15 system average load factor, it doesn't make any difference
- 16 to them. Because they have the system average load
- 17 factor. They don't care how you classify. It only
- 18 affects classes that -- that decision only affects classes
- 19 that are -- either have a higher than average system load
- factor or a lower than average system load factor.
- 21 Likewise when you allocate fuel costs, if you have a
- class that uses the same as the system in winter and in
- 23 non-winter, again, that class is going to be indifferent
- as to whether you make a differential fuel allocation.
- 25 0.279 And that's because of the characteristics of the

- 1584 Cross by Mr. Morrison -
- 2 customer base of a particular utility, correct?
- 3 A. Right. So when you make changes such as I made, where
- 4 it's going to show up are going to be classes that have
- 5 either a very large load factor difference than the system
- 6 average or very different usage shape than a system
- 7 average.
- 8 Q.280 And in this case that's primarily the heating class
- 9 customers, both general service and residential, correct?
- 10 A. That's correct. That is correct.
- 11 Q.281 But overall, despite the fact that there is two
- 12 methodologies that have been used, the numbers come out
- fairly symmetrically or fairly closely, correct? The
- 14 numbers are the numbers, right?
- 15 A. The numbers are the numbers, yes.
- 16 Q.282 Fair enough. If I can ask you to turn back to page 39
- 17 again of your evidence, and I think you alluded to it just
- 18 a few moments ago, you said that if you -- if for whatever
- 19 reason you weren't going to use the Peaker Credit
- 20 Methodology -- and again it's in the first seven lines of
- 21 that first paragraph?
- 22 A. Yes.
- 23 0.283 You would use this straight fixed variable approach?
- 24 Correct?
- 25 A. Yes.

- 1 1585 Cross by Mr. Morrison -
- 2 Q.284 And in this case, in the case of New Brunswick, would
- 3 you agree with me that if you use the straight fixed
- 4 variable approach, that the result would be that more
- 5 costs would be allocated to the peak users?
- 6 A. Yes. As a matter of fact, I think I did a sensitivity
- 7 run. I actually looked at a more of a traditional run
- 8 and, yes, there were more -- even more costs allocated to
- 9 the peak users than under my method.
- 10 Q.285 Right. And again in New Brunswick, when we talk about
- 11 the peak users, we are primarily talking about residential
- 12 heating class and the general service II class, correct?
- 13 A. That's correct.
- 14 Q.286 Does it -- that's heat drive the peak in New
- 15 Brunswick?
- 16 A. Absolutely.
- 17 Q.287 I just want to get back a little bit more on the use
- of the Peaker Credit System for a moment, Dr. Rosenberg.
- 19 In your direct evidence this morning, you talked about --
- you know, the basis is cost causation, correct?
- 21 A. Correct.
- 22 Q.288 And you stated that you believed you should look at NB
- 23 Power's generation costs. And the reason you looked at NB
- 24 Power's generation costs is that you don't view the
- 25 utility as really being functionally unbundled, correct?

- 1586 Cross by Mr. Morrison -
- 2 A. Well, those are the cost that are impacted. I mean when
- 3 somebody puts their light switch on or raises or lowers
- 4 their thermostat in New Brunswick, they are affecting New
- 5 Brunswick Power's costs. They are not affecting American
- 6 Electric Power's costs.
- 7 Q.289 So it's your view that it's really the underlying
- 8 generation costs that are driving Disco's costs, correct?
- 9 A. Correct.

- 10 Q.290 But you are aware that this is an application by
- 11 Disco?
- 12 A. I am aware of that.
- 13 Q.291 And I am assuming that you wouldn't agree with me then
- that what drives Disco's costs, as opposed to NB Power's
- costs or the old utilities costs, is the PPA pricing?
- 16 A. No, not really. I think ultimately it's got to be the
- 17 actual cost of the generation.
- 18 0.292 So in short you have for want of a better word
- 19 separated the PPAs from the cost causation?
- 20 A. I have tried to look behind the PPAs -- --
- 21 Q.293 Right.
- 22 A. -- to the actual costs, yes.
- 23 O.294 I would like to turn now to the question of
- 24 functionalization and classification of the distribution
- costs, Dr. Rosenberg?

- 1587 Cross by Mr. Morrison -
- 2 A. Distribution costs?
- 3 Q.295 Yes.
- 4 A. It's not an area that I believe I addressed in my
- 5 testimony.
- 6 Q.296 I know. And that's why I am raising it. I note when
- 7 I went through your report, that your report doesn't
- 8 address in any way functionalization and classification of
- 9 Disco's distribution costs, correct?
- 10 A. That's correct.
- 11 Q.297 You just don't deal with it?
- 12 A. That is correct. It was not on my plate, so to speak.,
- 13 Q.298 And if I can get you to turn to exhibit A-3?
- 14 A. A-3. I have that.
- 15 O.299 A-3. And it's the evidence of Malcolm Ketchum.
- 16 A. Right.
- 17 Q.300 And if you look at page 14 --
- 18 A. I have Mr. Marois, Mr. Larlee. I am looking for Mr.
- 19 Ketchum's.
- 20 Q.301 Mr. Ketchum's is tucked in behind Mr. Larlee, I
- 21 believe.
- 22 A. Tucked behind Mr. Larlee. Okay. I have Mr. Larlee.
- 23 MR. MACDOUGALL: It's the very last tab in the binder, I
- 24 believe, Dr. Rosenberg.

- 1588 Cross by Mr. Morrison -
- 2 WITNESS: Oh, okay. They stuck you all the way at the back,
- 3 Malcolm. But you know what, there is nothing behind that
- 4 last tab in my book. I think I brought Mr. Ketchum's
- 5 evidence with me. Well, let me see if I have it here so
- 6 you can have yours, too.
- 7 CHAIRMAN: Did you provide those volumes?
- 8 MR. MORRISON: Me, personally, Mr. Chairman?
- 9 CHAIRMAN: Yes.
- 10 WITNESS: I have Mr. Ketchum's evidence -- I brought it with
- 11 me, but --
- 12 MR. MORRISON: Mr. MacDougall asked us to provide the
- binders up there. So they are all mixed up.
- 14 Q.302 In any event, if you could turn to page 14?
- 15 A. 14 of Mr. Ketchum's testimony.
- 16 Q.303 Right. And there is a table there. And it shows the
- 17 effects on revenue to cost ratios if you made changes to
- 18 the functionalization and classification of distribution
- 19 costs?
- 20 A. Yes.
- 21 Q.304 And would you agree that when you look at that table
- 22 that revenue to cost ratios -- the revenue to cost ratios
- are not particularly sensitive to changes in
- 24 functionalization and classification in this case?
- 25 A. This table shows a relatively small change, yes.

- 1589 Cross by Mr. Morrison -
- 2 Q.305 And what I am getting at, Dr. Rosenberg, is your
- 3 evidence focuses in a large part on the generation costs,
- 4 if not entirely?
- 5 A. Yes, it does.
- 6 Q.306 And is that because the generation cost classification
- is much more important in terms of its impact?
- 8 A. Yes. Well, yes, as a matter of fact, one of the reasons I
- 9 focused on that -- there is several reasons. One, when I
- 10 did a brief review of the company's cost of service study,
- 11 the area of the classification and allocation of the
- 12 generation cost is what struck me most is where I have a
- bone to pick, okay. I really didn't have much of a bone
- 14 to pick in the other areas, so okay, the first reason --
- but the second reason was because of the magnitude --
- 16  $\setminus$  Q.307 Of course.
- 17 A. -- the generation and costs sort of overwhelmed the
- 18 distribution costs.
- 19 Q.308 Right. In other words, in the big scheme of things,
- 20 fooling with the classification and functionalization of
- 21 distribution costs isn't going to have a tremendous impact
- on the outcome?
- 23 A. No, it's not.
- 24 Q.309 And is it fair to say, Dr. Rosenberg, the fact that

- 1590 Cross by Mr. Morrison -
- 2 you didn't address the functionalization and classification,
- 3 can I take it from that you felt that Disco's approach to
- 4 functionalization and classification was not unreasonable?
- 5 A. Yes, I think that's a fair statement.
- 6 Q.310 Now, I want to turn now, Dr. Rosenberg, to some of
- 7 your specific rate proposals?
- 8 A. Yes.
- 9 Q.311 And in particular I guess I will start with -- well,
- 10 perhaps the most significant of your proposals is the
- 11 proposal for seasonal rates?
- 12 A. Okay.
- 13 Q.312 And you are proposing two seasonal rates, one for
- residential and one for general service, correct?
- 15 A. That is correct.
- 16 Q.313 So let's go with the residential seasonal rate
- 17 proposal first. And I would like to turn back to your
- 18 evidence again, which is EGNB-1. And that's at page 10 of
- 19 your evidence?
- 20 A. Yes.
- 21 Q.314 And if you look at sort of the last paragraph
- beginning at I think line 16, yes, that whole question.
- 23 And in there you state that my own analysis of NB Power
- 24 date indicates that NP Power's fuel costs are up to \$10 to

- 1591 Cross by Mr. Morrison -
- 2 \$14 per megawatt hour higher in the winter months than in
- 3 the spring and summer months, is that correct?
- 4 A. That's correct. I believe I supplied that work paper
- 5 response to some discovery.l
- 6 Q.315 And would you agree that that translates into a
- 7 differential of between 1 and 1.4 cents --
- 8 A. Yes.
- 9 Q.316 -- kilowatt hour?
- 10 A. \$10 per megawatt hour is 1 cent per kilowatt hour and
- 11 \$14 per megawatt hour is 1.4 cents. You divide it by 10.
- 12 Q.317 And if we turn to page 45 of your evidence, I believe
- it's at page 45 where the specifics of your seasonal rate
- 14 proposal are set out --
- 15 A. Yes.
- 16 Q.318 -- under your proposal there, there would be a winter
- 17 kilowatt charge of 9.93 cents?
- 18 A. That's correct.
- 19 Q.319 And a non-kilowatt hour charge of 7.8 cents, correct?
- 20 A. That is correct.
- 21 Q.320 And you would agree with what you are proposing would
- 22 result in a winter-summer differential for the residential
- 23 heating customers of 2.85 cents, about 3 cents?
- A. Yes. 2.85, yes. That's correct.
- 25 Q.321 So we have a marginal cost difference between winter

- 1592 Cross by Mr. Morrison -
- and summer, which is what 1 to 1.4 cents. And you are
- 3 proposing a seasonal rate, which has a differential of
- 4 almost 3 cents per kilowatt hour, correct?
- 5 A. Well, I think you said marginal costs.
- 6 Q.322 Right.
- 7 A. I don't believe the 10 to 14 was marginal. I think
- 8 those were the difference in the average fuel costs
- 9 between one month and another month.
- 10 Q.323 So what is the basis for your recommendation?
- 11 A. The basis for my --
- 12 Q.324 Have you done an actual cost calculation of that 3
- 13 cents?
- 14 A. Yes. Well, that's an excellent question. As a matter
- of fact, I think imposed the question like that to me in
- 16 discovery. So if you wouldn't mind, I might as well go to
- 17 that question. And I believe it came from the Disco.
- 18 Yes, I think it was Disco's IR-10. And the first question
- 19 was, would Dr. Rosenberg agree that his seasonal rate
- design is not cost-based given that he suggests on page
- 21 44, line 20 that the winter, non-winter differential is 1
- cent. It's really 1 to 1.4 cents. And that his proposal
- 23 on the top of page 46 is for an approximately 3 cent --
- 24 and it's really 2.85 cents. And then it said if the
- answer is yes, please explain the justification? Well, as

- 1593 Cross by Mr. Morrison -
- 2 you might have expected I did not agree that it is not
- 3 cost-based. The differential that I spoke of before, the
- 4 \$10 and the \$14, that relates just to fuel. That's
- 5 totally fuel. And under the equivalent Peaker Method,
- 6 capacity costs are also considered duration-related.
- 7 So consequently a larger portion of those duration-
- 8 related capacity costs should also be allocated in the
- 9 winter months. So you have a differential base just on
- 10 the fuel costs. You have got a second differential based
- 11 upon these duration-related capacity costs. And finally,
- 12 they are talking about the residential class. And the
- residential class does not have a demand charge. They
- 14 don't have demand meters. You can't give them a demand
- charge.
- 16 Q.325 So it's a capacity cost --
- 17 A. So therefore -- exactly. So, therefore, you have to
- 18 put some capacity costs in there as well to give that
- 19 signal. It's the only way you can give that signal.
- 20 Q.326 No, I understand that, Dr. Rosenberg. But where is
- 21 the calculation for that capacity cost?
- 22 A. Well, the proof of the pudding is that when is all
- 23 said and done, the rate design that I am proposing,
- doesn't even equalize the revenue to cost ratios between
- 25 the heating class -- the heating customers and the

- 1594 Cross by Mr. Morrison -
- 2 non-heating customers. So if you look at that, you say
- 3 okay let's do everything Rosenberg says we should do and
- 4 put in this 3 -- 2.85 cent differential, but when all is
- 5 said is done, we run the cost of service study and the
- 6 heating class still is still -- has a lower revenue to
- 7 cost ratio than the non-heating class. So there is the
- 8 proof of the pudding that perhaps I didn't go far enough
- 9 than 2.85 cents.
- 10 Q.327 But the point that I am trying to make Dr. Rosenberg
- is that you didn't build this right up from a cost
- 12 calculation, didn't you? If I look at your evidence eon
- the bottom of page 45, you basically solved, correct?
- 14 A. Correct.
- 15 Q.328 So it wasn't a calculation, per se, correct?
- 16 A. There are various ways to come up with a seasonal
- 17 rate. And what I did was I tried to have certain
- 18 objectives that I was trying to meet and that I solved to
- 19 reach those objectives. But when you are all finished
- with that, Mr. Morrison, you then have to go back and say,
- okay, does my result make sense? Is my result more cost
- 22 based? And then you look at your revenue to cost ratios
- and see whether or not you have done a good job. And
- that's what I did.
- 25 Q.329 That's fair enough. I am going to go now to EGNB-2.

- 1595 Cross by Mr. Morrison -
- 2 And it's Disco IR 11. EGNB-2, IR 11. And if you turn
- 3 into the first two -- the third and fourth pages of the
- 4 attachment, Dr. Rosenberg. One is the typical monthly
- 5 load for a single residential customer, do you see that?'
- 6 A. Actually, I don't -- you know --
- 7 Q.330 I guess I did it again.
- 8 A. -- I should have taken Mr. MacDougall's copy of the
- 9 response.
- 10 MR. MACDOUGALL: I could certainly do that, Mr. Chair.
- 11 A. Okay. I have that.
- 12 Q.331 If you can turn to the next page, which response is --
- 13 customer impact analysis using recommended rate design, do
- 14 you see that?
- 15 A. Yes.
- 16 Q.332 And you did do some customer impact analysis with
- 17 respect to this seasonal rate for residential customers,
- 18 correct?
- 19 A. Yes, I did.
- 20 Q.333 And if I understand your evidence, the average
- 21 customer impact of your proposed seasonal rate is 15.8
- 22 percent?
- 23 A. Compared to present rates, yes.
- 24 Q.334 Now on the preceding page, you have some monthly data
- 25 there, but you did not show the percentage impact on a

- 1596 Cross by Mr. Morrison -
- 2 monthly basis, did you?
- 3 A. That is correct.
- 4 Q.335 I believe I have given something to Mr. MacDougall
- 5 before the break at lunch hour --
- 6 A. Yes.
- 7 Q.336 -- and I am assuming he gave that to you?
- 8 A. Yes, he did.
- 9 MR. MORRISON: And I am going to ask that it be marked as an
- 10 exhibit. And basically what it is, Mr. Chairman, we took
- 11 Dr. Rosenberg's numbers and we solved -- well, not solved,
- we calculated the percentage impact on a monthly basis for
- 13 the -- as to the impact of the seasonal, residential rate
- 14 that he proposes. And I will just have these marked.
- 15 A. Does this now have an exhibit number?
- 16 CHAIRMAN: It is coming, sir. It is now A-46.
- 17 MR. MORRISON: A-46.
- 18 O.337 Dr. Rosenberg, looking at exhibit A-46, you will see
- 19 that using basically your analysis, your numbers, we
- 20 calculated a percentage difference in seasonal rate on a
- 21 monthly basis. Do you see that?
- 22 A. Yes, I do.
- 23 Q.338 And the -- while the average impact across the year
- 24 would be 15.8 percent --
- 25 A. I'm glad you corroborated my number.

- 1 1597 Cross by Mr. Morrison -
- 2 Q.339 We did indeed. There are months where the impact on
- 3 customers, for example in January is close to 39 percent.
- 4 Correct?
- 5 A. Right.
- 6 Q.340 And according to this, the average impact from
- 7 November to March would be 35 percent. Correct?
- 8 A. That's what the numbers show, yes.
- 9 Q.341 So that while you are correct in that the average
- impact is 15.8 percent, there are months in the year when
- 11 customers would receive or would see an impact in their
- bill of upwards of 35 percent? Would you agree with that?
- 13 A. I would agree with that. Would you like me to comment
- on that?
- 15 Q.342 I'm sure I can't stop you.
- 16 A. That's where you're sure. First of all, this
- 17 comparison is between the rates that I was proposing and
- 18 the current rates. Okay.
- 19 Q.343 That's correct.
- 20 A. And those are based on two different revenue
- 21 requirements. Okay. So if you really want to just
- isolate on the impact of the rate design, okay, not the
- 23 revenue requirement, because you know, when you came in in
- 24 April you wanted an increase, a 4 point something percent
- 25 increase. So if you really just want to focus on the

- 1598 Cross by Mr. Morrison -
- 2 impact of my recommendations on rate design, I think a
- fairer comparison would be between the rates I am
- 4 proposing and the rates that for example, NB Power was
- 5 proposing, that Disco was proposing back in April. So
- 6 that's number one.
- 7 Number two, there is no question that my rate is
- 8 seasonal. I mean, seasonal rate means your winter rates
- 9 are going to go up. That is -- we are trying to induce a
- 10 certain reaction to that. We want customers to insulate
- 11 their homes or maybe put in a more efficient boiler. You
- 12 know, whatever.
- So these comparisons really don't assume that the
- customer is going to change its usage pattern in reaction
- 15 to those rates. That is number two.
- 16 Number three, I know a lot of utilities have what they
- 17 call budget billing. So if you think that, you know, the
- increase is too much, you can still say, you know, Mr.
- 19 Consumer or Mrs. Consumer, you can pay us more on even
- 20 matter, but the consumer is still getting the right price
- 21 signal. The consumer is still getting the signal that
- hey, it cost a lot more in the winter than it does in the
- 23 summer even though I am paying it over an even amount. So
- that's really what I wanted to say.
- 25 Q.344 And you would agree with me that these impacts are

- 1599 Cross by Mr. Morrison -
- 2 significant? If I understand you correctly, Dr.
- Rosenberg, that is exactly what you want. Correct?
- 4 A. Correct.
- 5 Q.345 Because you want to send a price signal, correct?
- 6 A. That's correct.
- 7 Q.346 So what it really comes down to then is a question of
- 8 competing considerations, wouldn't you agree, between
- 9 gradualism and customer impact versus sending the
- 10 appropriate price signal. Would you agree with that?
- 11 A. I think that is a fair statement.
- 12 Q.347 I would like to turn now to your general service
- seasonal rate proposal. I believe we can go back to page
- 47 of your evidence, which is EGNB-1.
- 15 A. Yes.
- 16 Q.348 Now if I understand how you approach this, Dr.
- 17 Rosenberg, and I hope I have it right.
- 18 A. I hope I have it right.
- 19 Q.349 You have combined the general service I and II classes
- 20 --
- 21 A. That is correct.
- 22 Q.350 -- together? And then you split the combined class
- 23 seasonally, winter and non-winter, correct?
- 24 A. That is correct.
- 25 Q.351 And you are proposing a winter demand charge of \$8.34

- 1600 Cross by Mr. Morrison -
- 2 a kilowatt hour -- sorry, kilowatt, not kilowatt hour?
- 3 A. Yes.
- 4 Q.352 And would you agree with me that the winter demand
- 5 charge is approximately 70 percent higher than the summer
- 6 demand charge?
- 7 A. Under my proposal?
- 8 Q.353 Yes.
- 9 A. Yes, that's about right.
- 10 Q.354 Okay. And the second aspect of your proposal is to
- institute a winter, non-winter energy charge. Correct?
- 12 A. That is correct.
- 13 Q.355 Okay. And the winter charge you selected is 10 cents
- 14 per kilowatt hour.
- 15 A. That's correct.
- 16 Q.356 Right. And would you agree with me that this would
- 17 result in an energy price differential between winter and
- 18 non-winter of 4.5 cents per kilowatt hour?
- 19 A. Approximately, yes.
- 20 Q.357 And if I go to page 48 of your evidence beginning at
- 21 lines -- I guess it's line 10 and 11, if I understand your
- evidence, you set the winter energy charge at 10 cents per
- 23 kilowatt hour judgmentally? That was a judgment call on
- 24 your part, correct?
- 25 A. That's correct. There is a lot of judgment involved

- 1601 Cross by Mr. Morrison -
- 2 in rate design.
- 3 Q.358 Okay. So other than the judgment, is there any cost
- 4 basis for the differential found in the seasonal rate that
- 5 you are proposing for general service?
- 6 A. Well I actually pose that question on page 48 of my
- 7 evidence as to why I did choose 10 cents. And I did that
- 8 because it produced a number of reasonable results.
- 9 Q.359 So it was a judgement. And I am not criticizing the
- 10 fact that it --
- 11 A. The reason you have to do judgement is because when
- 12 you look at just the cost of service study all by itself,
- there is nothing there that can say oh, the winter charge
- 14 will be this, the summer charge will be that. The winter
- demand charge will be this. It is not geared to provide
- that type of information.
- 17 Q.360 Okay.
- 18 A. So you have to use some judgment.
- 19 Q.361 So you, using your judgment, selected 10 cents a
- 20 kilowatt hour?
- 21 A. Right. Then you have to test your judgment to see if
- it produces reasonable results.
- 23 0.362 And in your view it produces a reasonable result?
- 24 A. That's correct.
- 25 Q.363 But you would agree with me, Dr. Rosenberg, that there

- 1602 Cross by Mr. Morrison -
- 2 would be others who may differ with your judgment in that
- 3 regard?
- 4 A. Well then they would have to show why they thought
- 5 their results were more reasonable.
- 6 Q.364 I want to turn now to the next page of your evidence.
- 7 It is lines 11 and 12.
- 8 A. Yes.
- 9 Q.365 And it is talking about first -- the general service
- 10 II revenue requirement for the same level proposed by
- 11 Disco.
- 12 A. Mmmm.
- 13 Q.366 So the next sentence that I want to draw your
- 14 attention to. Second, the general service I class would
- 15 receive a decrease so there should not be a concern about
- 16 gradualism for those customers.
- 17 A. It certainly mitigates the concern.
- 18 Q.367 Okay. Now if I told you, Dr. Rosenberg, that not all
- 19 general service I customers would receive a rate decrease
- 20 under your winter proposal, would have any reason to
- 21 disagree with that?
- A. No, I would not.
- 23 0.368 Okay. And if I told you that approximately 3,000
- 24 general service I customers would in fact see an increase
- in their winter time bills, would you have any reason

- 1603 Cross by Mr. Morrison -
- 2 disagree with that?
- 3 A. You said in the winter time bills?
- 4 0.369 Yes.
- 5 A. Well certainly it's -- no, that wouldn't surprise me
- 6 either although I haven't done that analysis because we
- 7 are trying to raise the winter bills.
- 8 Q.370 Right. And you are aware, Dr. Rosenberg, that close
- 9 to 60 percent of Disco's customers are heat customers,
- that heat with electricity?
- 11 A. Yes.
- 12 Q.371 And did you do any customer impact analysis to see how
- individual customers might be impacted by this proposal,
- this general service proposal?
- 15 A. Not on an individual customer basis.
- 16 Q.372 Okay. And if I told you, Dr. Rosenberg, that some
- general service II customers would see impacts of up to 50
- 18 percent in some winter months, would you have any reason
- 19 to disagree with that proposal?
- 20 A. In some winter months, I would not have any basis to
- 21 disagree with you on that.
- 22 Q.373 Now I want to go to the last area, which is the --
- your proposal with respect to standby rates.
- 24 A. Yes.
- 25 Q.374 And if we can go to EGNB-2. And it is Disco IR --

- 1604 Cross by Mr. Morrison -
- 2 A. Oh where the --
- 3 Q.375 Yes.
- 4 A. -- interrogatories. Yes.
- 5 Q.376 Disco IR-12, way at the back. I think it's the last
- 6 response in the binder.
- 7 A. Yes, I have that.
- 8 Q.377 And we put a question to you about whether you -- well
- 9 I will pose the question. Is Dr. Rosenberg aware that
- 10 cogeneration exists in New Brunswick and that Disco
- 11 currently provides non-firm backup under the interruptible
- rate to industrial self-generators? And your response to
- that was no, Dr. Rosenberg, is that correct?
- 14 A. Yes, that's the truth.
- 15 Q.378 So at the time that you prepared your evidence, you
- 16 were not aware that Disco was offering interruptible rate
- 17 to cogeneration customers. Is that fair?
- 18 A. That is correct.
- 19 Q.379 Finally Dr. Rosenberg, if I step back, looking at the
- 20 big picture here, when you look at your proposals with
- 21 respect to seasonal rates for both residential and general
- service, is it fair to say that your proposals will make
- 23 electric energy significantly more costly in the winter
- heating season than it is currently?
- 25 A. It will make it more costly to the customers because

- 1605 Cross by Mr. Morrison -
- 2 it is more costly to the utility. And that is the essence
- 3 of cost causation.
- 4 Q.380 Right.
- 5 A. When it is costly to the utility it should be costly
- 6 to the customer. What is non-costly to the utility should
- 7 save the customer.
- 8 Q.381 And one of the outcomes of that type of price signal,
- 9 if you will, I think you mentioned this morning, is the
- 10 opportunity for fuel switching. Correct?
- 11 A. That is correct.
- 12 Q.382 And it would make natural gas more attractive, for
- example?
- 14 A. Depending upon the price of natural gas.
- 15 MR. MORRISON: Thank you, Dr. Rosenberg. Those are all my
- 16 questions, Mr. Chairman.
- 17 CHAIRMAN: Thank you, Mr. Morrison. I know that Mr. MacNutt
- 18 would want me to break for the day now. Mr. MacNutt
- 19 concurred. So we will rise now and come back at 9:15
- 20 tomorrow morning. Thank you.
- 21 (Adjourned)
- 22 Certified to be a true transcript of the proceedings of this
- 23 hearing as recorded by me, to the best of my ability.

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