

1 New Brunswick Board of Commissioners of Public Utilities

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5 In the Matter of an application by the NBP Distribution &  
6 Customer Service Corporation (DISCO) for changes to its Charges,  
7 Rates and Tolls

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10 Delta Hotel, Saint John, N.B.

11 September 27th 2005

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Henneberry Reporting Service

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14 CHAIRMAN: David C. Nicholson, Q.C.

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25 BOARD COUNSEL: Peter MacNutt, Q.C.

26

27 BOARD STAFF: Doug Goss

28 John Lawton

29 John Murphy

30 Arthur Adelberg

31 Steve Garwood

32

33 .....

34 CHAIRMAN: Good morning. When everybody is settled in, I

35 have got my homework here. And that is to enter as

36 exhibits the various Intervenor evidence.

37 And the evidence of the Canadian Manufacturers and

38 Exporters, New Brunswick Division is CME-2. And Vibrant

39 Communities Saint John evidence is VCSJ-2. And the Public

40 Intervenors is PI-3.

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MR. MACNUTT: Just a clarification, Mr. Chairman. This is the responses of the particular participant that you are mentioning and the responses submitted by them to IRs submitted to them by various Intervenors in respect of the evidence of each --

CHAIRMAN: Mr. MacNutt, you are absolutely right. These are the responses in the Interrogatories. I misread that first letter and went from there.

So CME-2 are the responses to the interrogatories by Canadian Manufacturers. VCSJ-2 is likewise the responses of the Vibrant Communities Saint John to their evidence. PI-3 is responses of their witness to the Interrogatories.

And UM-2 are their responses. EGNB-2 likewise. Would the band leader please identify the group.

RCC-2 is of course the Rogers Cable responses. And PUB-2 are the Board staff's witnesses' responses to the interrogatories.

MS LEGERE: Volume 1 of 2 and volume 2 of 2.

CHAIRMAN: Sorry. And the PUB-3 are the second volume of those responses. That should do it, Madam Secretary?

MRS. LEGERE: Thank you.

CHAIRMAN: Now we will have the appearances. I just wanted to clear up one thing yesterday. I talked -- I perhaps misspoke myself when I talked about Energy Probe, Research

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Foundation and New Brunswick System Operator.

My intention was to say I would not bother calling for them anymore. The onus is on them that if they do come to the hearing that they identify themselves in that they have not been here until this time.

As I result of what I said yesterday, why Mr. Roherty of the New Brunswick System Operator communicated with Board staff and said they wished to be moved to Informal Intervenor status. So we will effect that on the records. And Energy Probe, I just won't bother calling for them until they do show up. Because they may show up in the rate portion of this hearing. I don't know.

So having said all of that, for the applicant today?

MR. MORRISON: Terry Morrison, David Hashey, Lori Clark and of course our witness panel, Mr. Chairman.

CHAIRMAN: Thank you. Canadian Manufacturers and Exporters?

MR. BOOKER: Mr. Chair, Andrew Booker from the Irving Group and Pat Burke from Flakeboard are also here as CME members.

CHAIRMAN: Okay. Which hat are you wearing?

MR. BOOKER: Officially the Irving hat.

CHAIRMAN: CME, Mr. Plante? Not here today.

MR. BOOKER: Mr. Plante isn't here. But there are CME members in the audience.

2 CHAIRMAN: Okay. That is great. And somebody has opened  
3 the door. So that is fine. Conservation Council?

4 MR. COON: David Coon, Mr. Chairman, for the Conservation  
5 Council.

6 CHAIRMAN: Thanks, Mr. Coon. Eastern Wind? Not here.  
7 Enbridge Gas New Brunswick?

8 MR. MACDOUGALL: David MacDougall, Mr. Chair. And I'm  
9 joined by Ruth York and Dr. Alan Rosenberg.

10 CHAIRMAN: Thank you, Mr. MacDougall. And the Irving Group  
11 have already logged on. Jolly Farmer and Rogers Cable?  
12 And self-represented individuals? The Municipal  
13 Utilities?

14 MR. GORMAN: Good morning, Mr. Chairman, members of the  
15 Board. Raymond Gorman appearing as counsel for the  
16 Municipal Utilities.

17 Today I have Charles Martin and Pierre Roy from Edmundston  
18 Energy, Dana Young and Jeff Garrett from Saint John Energy  
19 and Paula Zarnett, Consultant.

20 CHAIRMAN: Thank you, Mr. Gorman. Vibrant Communities? I  
21 believe Mr. Peacock came in later on yesterday, yes.  
22 Okay. And the Public Intervenor?

23 MR. HYSLOP: Good morning, Mr. Chairman. Peter Hyslop,  
24 Mr. Barnett and Ms. Young and Ms. Power.

25 CHAIRMAN: Thanks, Mr. Hyslop. Any Informal Intervenors

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2 that want to go on the record?

3 MR. BURKE: Pat Burke from Flakeboard, Mr. Chair.

4 CHAIRMAN: Right. Mr. Burke. And Mr. MacNutt, who do you  
5 have with you today?

6 MR. MACNUTT: I have with me, Mr. Chairman, Doug Goss,  
7 Senior Adviser, John Lawton, Adviser, Arthur Adelberg,  
8 Consultant, Steve Garwood, Consultant and John Lawton --  
9 or excuse me, John Murphy, Consultant.

10 CHAIRMAN: Thanks, Mr. MacNutt. Okay. Does the applicant  
11 have any preliminary matters?

12 MR. MORRISON: Yes, Mr. Chairman, a couple of things arising  
13 from yesterday. In Mr. MacDougall's cross he raised the  
14 2001 Energy Planning Survey which was supplied to him.  
15 And I misspoke, Mr. Chairman. I think I indicated that  
16 that didn't form part of the public record.

17 I was mistaken in that. It is part of the public record.

18 It is in exhibit A-16, Disco EGNB IR 25. And it was  
19 supplied to everyone. The electronic version was only  
20 supplied to those who signed a restricted use agreement.  
21 So I just wanted to clarify that so that no one got the  
22 impression that Mr. MacDougall got something that others  
23 did not.

24 Also, Mr. Chairman, in going through the transcript we  
25 have identified what appears to be a typographical error

1  
2 which occurs at page 863.

3 And it's at the top of the page beginning at line 2, Mr.  
4 Marois' response was, as it reads in the transcript, "I  
5 almost venture to say that it probably encourages the  
6 least." And I think he said "It probably encourages  
7 waste." So I just want to make that clarification.

8 CHAIRMAN: Okay.

9 MR. MORRISON: And there is one other matter. There seems  
10 -- and I will have Mr. Larlee address this. In his  
11 cross examination Mr. MacDougall put questions to the  
12 witnesses with respect to energy losses. And you recall  
13 the 35 percent minus the 7.8 percent. I believe what was  
14 said yesterday was incorrect.

15 And Mr. Larlee, we can do it now or in redirect. But it  
16 seems to me that if there is anything arises from it --  
17 and I don't think it is material. But Mr. MacDougall may  
18 want to address it now.

19 CHAIRMAN: On the second -- or the last page of that  
20 Interrogatory was the correct number. And they were  
21 quoting 3.3 or something from --

22 MR. MORRISON: It is not a question of whether the right  
23 number is quoted, Mr. Chairman. It is a question of  
24 whether it is cumulative. In other words do you take the  
25 35 percent --



2 CHAIRMAN: Let Mr. Larlee address it.

3 MR. MORRISON: Okay.

4 CHAIRMAN: Go ahead, Mr. Larlee.

5 MR. LARLEE: The question was really was it cumulative. It  
6 is cumulative. But I think I left the wrong impression in  
7 that it is cumulative. But you start with the 35 percent.  
8 And the easiest way to explain it is imagine if you put  
9 100 units of fuel into your plant. You are only going to  
10 get 35 units equivalent energy out. Now you have those 35  
11 units. The losses apply to those.

12 So you have 7.8 percent losses in total effectively of 35,  
13 not of 100. So then rather than having a number in the  
14 order of 28 percent, I think what Mr. MacDougall was  
15 saying, it is 32 percent.

16 MR. MORRISON: Those are all of the preliminary matters,  
17 Mr. Chairman.

18 CHAIRMAN: Good. Thank you. Mr. MacDougall -- well, number  
19 1, do we go back to Mr. Coon to begin with?

20 MR. MACDOUGALL: That is my understanding, Mr. Chair.

21 CHAIRMAN: Okay. Great. Mr. Coon, do you want to move up?  
22 Thank you, sir.

23 CROSS EXAMINATION BY MR. COON:

24 Q.288 - Good morning. Mr. Larlee, I have just a couple  
25 questions for you, really. That's all. If we could look

2 in exhibit A-3 in Mr. Larlee's direct evidence. On page 4  
3 there is a table, of Mr. Larlee's direct evidence. And as  
4 I understand this, Mr. Larlee, you have broken out your  
5 customer class into nine distinct classes of customers for  
6 the cost allocation study. Is that correct?

7 MR. LARLEE: Just doing a quick count here. I count eight.

8 One, two, three, four, five, six, seven, eight. The  
9 reason why I am counting eight is because really what we  
10 have done with residential is segmented a single class.  
11 We don't have as a rate class electric heat customers and  
12 non-electric heat customers. So if you count all of the  
13 others you end up with eight distinctive rate classes.

14 Q.289 - Okay. So you are just -- with respect to residential  
15 customers you mean this is essentially single rate class  
16 and you are -- well you tell me why you have broken that  
17 out.

18 MR. LARLEE: I think I mentioned it yesterday in my overview  
19 is that the -- through the New Brunswick Energy Policy,  
20 there is a lot of emphasis on electric heat and non-  
21 electric heat. And I thought that it would add some value  
22 to the cost allocation study if we could segment that  
23 class into those two categories so that we could provide  
24 some direction to rate design ultimately. And I had  
25 available to me load research data, which I though would

2 enable me to do that. So that is why I did it.

3 Q.290 - That's great. Thanks. So I will refer to nine

4 categories then so we will understand each other, not nine

5 classes. So when I say nine categories, that includes the

6 breakout of the residential class into the two sub-

7 categories. Is that right? Because I have got a couple

8 questions on --

9 MR. LARLEE: Well I don't like the word "category" either.

10 Q.291 - All right. What would you like me to call it?

11 MR. LARLEE: I will explain why I don't like the word

12 "categories" because in the rate schedules and policies

13 manual we use the word "category" as well. And again,

14 there is no category in the rate schedules and policies

15 manual related to electric heat and non-electric heat. So

16 really there is eight rate classes and the residential

17 class is segmented.

18 Q.292 - All right. Well I will struggle along with how to

19 label this then as we go forward. My question

20 specifically is do the -- going through this and I

21 couldn't really see this -- did the power purchase

22 agreements have the effect of differentially allocating

23 the costs of specific generating facilities to the

24 different sections -- different rate classes here?

25 MR. LARLEE: No. Within the revenue to cost ratios that you

2 see there are included the supply costs that Disco has to pay  
3 to serve these customers. And those supply costs are  
4 driven by the power purchase agreements.

5 Q.293 - So the costs associated with Lepreau or with the hydro  
6 electric facilities are not differentially assigned to  
7 different customer classes in allocating costs?

8 MR. LARLEE: No. If you are saying did we look at each  
9 individual generating facility and assign it directly to a  
10 class? No. And I think if you look at the cost  
11 allocation study in schedule 5.1, you will see quite  
12 clearly how the allocation and supply cost was done.

13 Q.294 - Thank you. So then you didn't break it out into  
14 categories either? I am thinking of you know, some  
15 customer classes require largely base load power like the  
16 industrial transmission customers. So do the base load  
17 plants get -- the cost of the base load generating  
18 capacity get allocated accordingly?

19 MR. LARLEE: The way the cost allocation is done is the  
20 costs are first -- the supply costs, the generation supply  
21 costs are first classified as either demand related and  
22 energy related. Then those two separate classifications  
23 are then allocated to the classes. The demand related  
24 portion is allocated based on the coincident peak of each  
25 class and the energy portion is allocated based on the

2 energy requirement for that class, including losses.

3 Q.295 - So help me here. Does that have the effect in doing  
4 that of ensuring that customer classes who largely require  
5 base load power are largely having costs of base load  
6 powers allocated to them in their rates?

7 MR. LARLEE: Well in the process of classification, you are  
8 taking the demand component and you are allocating that  
9 based on the coincident peak demand. So as a result, all  
10 those demand costs go to the classes with higher costs  
11 going to the classes that contribute most of the peak and  
12 less cost going to classes that don't contribute to the  
13 peak.

14 So in that way there is an allocation of costs based on  
15 the -- essentially the load shape of each class.

16 Q.296 - So as I understand it then, it well reflects the peak  
17 -- the allocation occurs more according to peak demand and  
18 therefore those customers classes who largely require base  
19 load power and don't have much peaking in their profile,  
20 the costs aren't properly allocated to them associated  
21 with the types of power they require?

22 MR. LARLEE: No, I disagree with that. I was referring to  
23 the demand costs. Now if you look at the other side, you  
24 have your very -- very flat customers with the very high  
25 load factor -- in other words, they have very a low peak

2 relative to their energy consumption -- they are going to be  
3 allocated a large portion of the energy costs.

4 So the overall supply costs are allocated appropriately  
5 depending on the load shape of each customer class.

6 Q.297 - Okay. Thank you, Mr. Larlee, for that. If we can

7 just then switch in your appendix 1 to your direct

8 evidence on page 20. There is a table or schedule, I

9 guess. Page 20, that would be schedule 5.1. So that is

10 in the appendix, schedule 5.1 on page 20. That would be

11 entitled Supply Cost Classification Allocation Power

12 Purchase Agreements Fiscal Year 2005/6 budget.

13 MR. DUMONT: Excuse me. Schedule 1.4, you said?

14 MR. COON: 5.1. 5.1, on page 20.

15 Q.298 - Mr. Larlee, could you just briefly describe what this

16 schedule is intended to demonstrate?

17 MR. LARLEE: What this schedule is showing is it is showing

18 the allocation of all Disco's supply costs to the classes

19 and the sub-classes. At the bottom of the schedule in

20 lines 19 to 29 are the details of the classification.

21 Essentially the schedule is upside down and what is

22 happening first off are -- is going on in lines 19 to 29

23 so we are doing the classification there of the PPA costs.

24 And then the upper part of the schedule is actually the

2 allocation of those costs to the classes.

3 Q.299 - Thank you. Can you explain then, I am looking at the  
4 lines 19 to 29, on line 20 why is it that the irradiated  
5 fuel management costs are broken out from the other  
6 Nuclearco costs for this purpose?

7 MR. LARLEE: I would like to apologize. My title for line  
8 20 wasn't very clear. Really that should read "Nuclearco  
9 fuel and irradiated fuel management".  
10 So what I have done here is I have taken the --  
11 essentially the variable costs related to all of the  
12 Nuclearco supply and broken it out. And you can see by  
13 looking at those two numbers that there is a significant  
14 difference between the two. So out of the total Nuclearco  
15 PPA cost, the actual fuel and variable costs are in the  
16 order of 5 percent. So the large vast majority of that  
17 PPA cost is fixed cost.

18 Q.300 - And just to clarify, the irradiated fuel management  
19 portion of this, why would that not be considered a fixed  
20 cost?

21 MR. LARLEE: Well it is related directly to the amount of  
22 fuel that goes through the units and it is the short-term  
23 management of the fuel. The more fuel that is consumed  
24 the more fuel management costs react. So it varies in  
25 proportion to the amount of fuel that goes through the

2 unit.

3 Q.301 - Then how do the long-term fuel management costs get  
4 allocated in here?

5 MR. LARLEE: I don't know. I don't have that information.

6 The information that I used to make this split is provided  
7 to Disco as part of managing the fuel costs -- as part of  
8 auditing the fuel costs that come to Disco so we only have  
9 privy to the actual fuel portion. And I am not privy to  
10 Nuclearco's other costs.

11 Q.302 - Okay. In the power purchase agreement with Genco,  
12 there is a section dealing with environmental costs which  
13 would be a new -- include new costs that we haven't seen  
14 before around things like buying carbon permits under the  
15 new Federal regime -- regulatory regime for capping  
16 greenhouse gas emissions.

17 Where would such environmental costs appear here? Would  
18 they be broken out separately from Genco's demand in  
19 energy costs or would they be simply patched through,  
20 enfolded into Genco's energy costs for purposes of  
21 allocation?

22 MR. LARLEE: The Genco costs that you see here are the costs  
23 that were budgeted to be billed to Disco in 05/06. Any  
24 costs that would come through the PPAs in future years, we  
25 have to deal with them as we get them. I am not familiar



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enough with the PPAs myself in order to discuss if there are specific clauses for special charges at this point in time.

MR. COON: Thank you, Mr. Larlee. And that is all I have this morning, Mr. Chairman.

CHAIRMAN: Thank you, Mr. Coon.

MR. MORRISON: Mr. Chairman, I should have brought this up earlier. But we keep referring to the 1992 PUB decision, CARD decision. Everybody has been referring to it. All of the experts seem to refer to it.

And it has never been marked as an exhibit. I don't know whether it ought to be or not or whether we can just continue to refer to it. I do have a copy here to be marked if that is the Board's wish, so --

CHAIRMAN: I don't think so, Mr. Morrison. I think that our previous decisions are a matter of public record.

MR. MORRISON: That is fine, sir.

CHAIRMAN: And Mr. MacDougall, are you coming forth with your trolley again?

MR. MACDOUGALL: I am, Mr. Chair.

CHAIRMAN: Good.

CROSS EXAMINATION BY MR. MACDOUGALL:

MR. MACDOUGALL: Good morning, Mr. Chair and panel members.  
Good morning, gentlemen.

2 Mr. Chair, it may be useful for a significant portion of  
3 this cross examination to have at hand the NARUC Electric  
4 Utility Cost Allocation Manual. And that is found at  
5 exhibit A-14, appendix 7. And exhibit A-14 is volume 2 of  
6 3 of the first round appendices.

7 CHAIRMAN: A-14, appendix --

8 MR. MACDOUGALL: 7, Mr. Chair.

9 CHAIRMAN: Thank you.

10 MR. MACDOUGALL: And I will be referring to other volumes  
11 throughout this. But it may be useful if you keep that  
12 one at hand. Because I will be back and forth to that  
13 from time to time.

14 Q.303 - Now Mr. Chair, just to start with I would like to just  
15 read an excerpt. And Mr. Ketchum quotes from the NARUC  
16 manual in response to one of the IRs. The IR he is  
17 responding to -- and I don't think we have to pull it up,  
18 so that we don't have too many binders. But just for the  
19 record it is PI, second round, IR-50(c).

20 And in his response Mr. Ketchum quotes from the manual  
21 where it states the following. "Equivalent peaker methods  
22 are based on generation expansion planning practices which  
23 consider peak demand loads and energy loads separately in  
24 determining the need for additional generating capacity  
25 and the most cost-effective type of capacity to be added."

2 Mr. Ketchum, I would just like you to confirm that that is  
3 your understanding of the comment on the equivalent peaker  
4 method from the NARUC manual?

5 MR. KETCHUM: Thank you, Mr. MacDougall. Could you give me  
6 the rest of the references in the manual so I can just --

7 Q.304 - I unfortunately don't have that, Mr. Ketchum. So you  
8 would have to look to A-16, PI, second round, IR-50(c).

9 MR. KETCHUM: Just a moment please.

10 Q.305 - I believe that reference says it is on page 52 of the  
11 manual. And at the end of PI-50(c) the quote you gave was  
12 "Equivalent peaker methods are based on generation  
13 expansion planning practices which consider peak demand  
14 loads and energy loads separately in determining the need  
15 for additional generating capacity and the most cost-  
16 effective type of capacity to be added." Correct?

17 MR. KETCHUM: Yes. I have that reference now. That is  
18 correct.

19 Q.306 - Thank you. Now if we could turn to your evidence.

20 And that is in A-3. And I believe Mr. Ketchum's evidence  
21 is the last tab in A-3.

22 Mr. Ketchum, I just want to ask a few questions that comes  
23 back to some points you made yesterday in talking about  
24 references made by other parties to NB Power's use of the  
25 peaker credit method.

2 And on page 5 at line 11 you state "Ultimately based on  
3 the characteristics of the NB Power system, the peaker  
4 credit method was selected as most appropriate."

5 And then you go on to state that "This method of cost  
6 classification of fixed production costs reflects the  
7 tradeoff of capital for energy cost savings inherent in  
8 the mix of generating facilities. The mix employed is  
9 designed to minimize the total cost of providing energy to  
10 the grid." Correct?

11 MR. KETCHUM: That is accurate. Yes, sir.

12 Q.307 - And this was -- from your discussion yesterday I  
13 understand that you are referring back -- when you say  
14 "Ultimately based on the characteristics of the NB Power  
15 system, the peaker credit method was selected", this is  
16 referring back to the report that you gave, the Reed  
17 Report that used that to support the 40/60 split after the  
18 Board had asked for NB Power to report on that, is that  
19 correct?

20 MR. KETCHUM: I would characterize it just a little bit  
21 differently, Mr. MacDougall. We were, as we said  
22 yesterday, and that part is correct, commissioned to do a  
23 study by NB Power in '93 to study various methods.  
24 And as I said yesterday, the results of that method is  
25 what is reported here. And we selected the peaker credit

1 method as being most appropriate at that time for the  
2 integrated utility at that time.

3 The Board did not rule on that submission. And so it does  
4 however more or less coincidentally, I would have to say,  
5 sort of support the 40/60 demand energy split that the  
6 Board had previously approved.

7 Q.308 - Okay. I guess I'm a little confused. And maybe I  
8 will see if I can get the right references here, a little  
9 out of order of my questions, to follow up on that. I  
10 think it is in A-14. This is the Reed Report that was  
11 done at the time.

12 And I think it is appendix 2. So A-14, appendix 2. And  
13 if we could go to tab Roman Numeral IV in appendix 2, page  
14 1. So it will be Roman Numeral IV-1.

15 MR. KETCHUM: Yes. I have that.

16 Q.309 - Okay. Now this is the Reed Report which we are  
17 referring to and which you were one of the authors,  
18 correct?

19 MR. KETCHUM: That is correct.

20 Q.310 - Okay. And then about halfway down the first paragraph  
21 I would just like to read in. "The Board recognized that  
22 the decision to invest in and construct capital-intensive  
23 plant is substantially driven by the energy requirements  
24 of the NB Power system. And therefore these costs should  
25

2 not be classified as 100 percent demand related. The Board  
3 did however express reservations concerning the reasoning  
4 and methods by which NB Power derived its 40/60 split for  
5 these costs and ordered NB Power to research further the  
6 proper classification percentages which should be used.  
7 The Board orders NB Power to prepare a comprehensive study  
8 supporting the 40/60 split on both a current and future  
9 basis." Correct?

10 MR. KETCHUM: That is an accurate reading of that, yes.

11 Q.311 - And this report that you prepared was in response to  
12 that Board request, correct?

13 MR. KETCHUM: That is correct.

14 Q.312 - And then if we can go to page Roman Number IV-21. And  
15 just for clarification this section Roman Number IV is  
16 dealing with generation classification?

17 MR. KETCHUM: Yes. That is correct.

18 Q.313 - Which essentially is a fixed cost of generation plant?

19 MR. KETCHUM: That is correct.

20 Q.314 - Okay. And then if we go to the second paragraph. And  
21 again I would like to read this. "Based on RCG's analysis  
22 of the various methods for classifying fixed production  
23 cost, including all of the evidence presented in this  
24 chapter, the most appropriate method for NB Power at this  
25 time is the peaker credit method. Therefore this method

2 was used to model the system with a future configuration  
3 including the Belledune unit. This analysis is in  
4 response to the Board's directive to provide support for  
5 the production cost classification on a future basis as  
6 referenced at the outset of this chapter." Correct?

7 MR. KETCHUM: And that again is an accurate reading.

8 Q.315 - And the peaker credit method that you said was most  
9 appropriate for the NB Power system at that time also led  
10 to a 40/60 demand energy split, correct?

11 MR. KETCHUM: No. I wouldn't say that is correct. It led  
12 to a 39/61 split.

13 Q.316 - Pardon?

14 MR. KETCHUM: It led to a 39/61 split.

15 Q.317 - I apologize. I should have said approximately a 40/60  
16 split. My apologies.

17 MR. KETCHUM: That was the conclusion of the report at the  
18 time, for NB Power at the time. And that was the  
19 methodology that Reed Consulting Group felt was most  
20 appropriate under the circumstances.

21 That report was submitted to the Board. But again there  
22 was no decision subsequent to that giving the Board's  
23 approval to the peaker credit method or any other method.

24 Q.318 - Did the Board ever come back to NB Power and tell them

2 to stop using the 40/60 demand energy split subsequent to the  
3 filing of your report?

4 MR. KETCHUM: No, it did not. But the 40/60 demand energy  
5 split again was not the finding of the report. That was  
6 the Board's approved approach prior to the report being  
7 filed or being done.

8 Q.319 - But, Mr. Ketchum, the question I read you from page 1,  
9 and we can go back to it, is the whole essence of why you  
10 were asked to do this was because the Board had an issue  
11 with whether the 40/60 demand energy split was  
12 appropriate.

13 And your conclusion was that the peaker credit method was  
14 appropriate and showed a number 39/61. Are you saying  
15 that what you were telling the Board there was that the  
16 peaker credit method wasn't appropriate support for the  
17 40/60 split?

18 MR. KETCHUM: No. I didn't say that it wasn't appropriate.

19 I simply said that the Board didn't necessarily use or  
20 rule on that. What they did use is what they had used  
21 previously.

22 Q.320 - Okay. I will leave that there, Mr. Ketchum. Going  
23 back just to some of the comments we were making about the  
24 equivalent peaker method. I would just like to ask a  
25 couple of questions. I think I will come back to these



2 later on as well. Mr. Larlee, these are probably more for you  
3 than for Mr. Ketchum.

4 As I understand it a generation planner looks at the  
5 tradeoff between lower cost capital plant, such as a  
6 combustion turbine which has higher cost fuel and is  
7 generally a peaker, maybe in an intermediate plant, as  
8 opposed to higher cost capital plant such as a base load  
9 coal or nuclear plant which has lower cost fuel. Is that  
10 correct?

11 MR. LARLEE: I think that is a fair description of what a  
12 system planner would do, yes.

13 Q.321 - Okay. And again I'm going to come back to some of  
14 these questions later along another line. But just to set  
15 a little basic. So there is a tradeoff between capital  
16 and fuel costs?

17 MR. LARLEE: Yes.

18 Q.322 - And if we can go to your evidence which again I think  
19 is in A-3. Actually, I apologize Mr. Chair, if we could  
20 go to Mr. Ketchum's evidence, which is -- it's also in A-  
21 3. It's just a change in who I was asking the questions  
22 to there. Page 5, line 17.

23 And again this was a continuation, Mr. Ketchum, of the  
24 earlier quotes that I was coming -- making comments on  
25 from on this page. And here I guess starting at page 15

2 you say, for example, one can buy a peaking unit with low  
3 fixed costs and relatively high fuel costs. Or one can  
4 buy a nuclear unit with very high fixed costs and low fuel  
5 costs. The least cost mix is determined by reference to  
6 the hourly demand and energy requirement characteristics  
7 of the system throughout the year.

8 And is that consistent with what you understand a  
9 generation planner would be looking for if he was using  
10 the peaker credit method, the least cost mix?

11 MR. KETCHUM: I wouldn't put the peaker credit method on the  
12 end of your question. But it's the kind of criteria that  
13 system planners will use to design the system generation  
14 mix, whether it has a peaker in it or not.

15 Q.323 - That's fine. That's the system planner's ultimate  
16 goal?

17 MR. KETCHUM: Yes, sir.

18 Q.324 - Thank you. And, Mr. Ketchum, if we could go to A-11,  
19 EGNB IR-40?

20 CHAIRMAN: A-11?

21 Q.325 - A-11, EGNB IR-40, Mr. Chair. 40. And, Mr. Ketchum,  
22 there in the first paragraph you make some references to  
23 various appendices. And then you say, the updated NARUC  
24 Electric Utility Cost Allocation Manual, page 53, you can  
25 refer to that for simple examples of the cost trade-off

2 analysis that is a fundamental precept of generation system  
3 planning. Correct?

4 MR. KETCHUM: That what it says in that response, Mr.  
5 MacDougall, yes.

6 Q.326 - And I would just like to ask you and then Mr. Larlee  
7 if you each agree that the cost trade-up analysis is a  
8 fundamental precept of generation system planning?

9 MR. KETCHUM: I would agree with that characterization, yes.

10 Q.327 - And Mr. Larlee?

11 MR. LARLEE: I would just like to look at what the NARUC  
12 manual says there.

13 Q.328 - Certainly.

14 MR. LARLEE: Could you repeat the question, please?

15 Q.329 - Sure. Just to go to the quote here. I was just  
16 wondering if you could confirm whether it's your view that  
17 the cost trade-up analysis is a fundamental precept -- and  
18 I am concentrating on fundamental precept of generation  
19 system planning?

20 MR. LARLEE: That's my understanding of the system planning  
21 process, yes.

22 Q.330 - Than you. Now if we could go to A-16, Volume 1 of 2  
23 in the second round?

24 CHAIRMAN: Mr. MacDougall, when you get another volume out,  
25 if we -- if you could tell us we are not going to be using

2 one of ones that are presently piled up, we would be much  
3 appreciated.

4 MR. MACDOUGALL: Oh, the only one you need to keep in front  
5 of you, Mr. Chair, I think is the one that has the NARUC  
6 manual. The other ones I will just be referring to from  
7 time to time. And I apologize.

8 CHAIRMAN: No problem. And now the one that you just called  
9 for, what --

10 MR. MACDOUGALL: Was A-16, Volume -- it's Volume 1 of 2 in  
11 the second round of the IRs.

12 CHAIRMAN: Yes. And the interrogatory?

13 MR. MACDOUGALL: PI second round IR-59-A.

14 Q.331 - And, Mr. Ketchum, in response to this information  
15 request dealing with the deemed proper 46/60 split of  
16 demand energy, you are talking about Point Lepreau and the  
17 fixed O&M costs. Your response was that the 40/60 demand  
18 energy split has been applied to Point Lepreau in  
19 accordance with the PUB approved classification of fixed  
20 costs, which was an approach applied to all generation  
21 fixed costs. Correct?

22 MR. KETCHUM: That's not exactly what the response says.

23 Q.332 - Okay. I apologize. I was reading that from my notes.  
24 I will read the response. Thee 40/60 split has been  
25 applied in accordance with the PUB approved classification

2 of fixed costs, which was an approach applied to all  
3 generation fixed costs?

4 A. Yes. Exactly.

5 Q.333 - However, my understanding is that the generation, the  
6 Genco generation fixed costs were classified as 100  
7 percent demand. They weren't classified in accordance  
8 with this for the purposes of Disco's current CCAS,  
9 correct?

10 MR. KETCHUM: That's correct.

11 Q.334 - And my understanding for the reason why Disco is  
12 proposing it be done this way, was the way the contract  
13 between Genco and Disco works?

14 MR. KETCHUM: Yes. As I explained yesterday, I hope fairly  
15 clearly, we -- Disco had to look at the Point Lepreau  
16 contract in a different way. They did the split of the  
17 demand and energy portions that Mr. Larlee was just  
18 talking about a few minutes ago first, and then applied  
19 the Board approved 40/60 classification to the fixed  
20 portion.

21 For the Genco contracts the PPA was the guiding factor in  
22 terms of classification. And for the Genco fixed O&M that  
23 was also built on an energy basis, Disco also classified  
24 that fixed cost using the 40/60 approved method.

25

2 Q.335 - Okay. If we could go now then, Mr. Ketchum, I think  
3 we are still in A-16 to EGNB second round IR-6. That is  
4 EGNB 6. Okay. Mr. Ketchum, in there we are just  
5 restating what we have just said here that the Generation  
6 demand costs were classified 100 percent demand because  
7 that was consistent with the structure of the Genco PPA,  
8 correct?

9 MR. KETCHUM: That's correct.

10 Q.336 - And just to get on the record, the questions as  
11 explained why the 254,636,000 Genco firm demand costs are  
12 classified 100 percent demand. So we are talking about in  
13 excess of \$250 million of firm demand costs, correct?

14 MR. KETCHUM: Yes. And I might point out there is also 387,  
15 243,000 of energy costs associated with that contract as  
16 well.

17 Q.337 - Well, yes. But we are talking about fixed production  
18 costs here, right?

19 MR. KETCHUM: Right.

20 Q.338 - So energy costs have nothing to do with fixed  
21 production costs?

22 MR. KETCHUM: No. But I was trying to --

23 Q.339 - I know.

24 MR. KETCHUM: -- put the number in context. I thought that  
25 was what you were driving at. It's a lot of money.

2 Q.340 - No, I am talking about the amount that's being  
3 classified 100 percent demand.

4 MR. KETCHUM: Yes. You are correct.

5 Q.341 - And you are not classifying 40/60. So these are fixed  
6 Generation production costs. My whole discussion here is  
7 generally on fixed generation production costs.

8 MR. KETCHUM: Yes. Thank you.

9 MR. LARLEE: I would just like to offer clarification. The  
10 -- you are using the term fixed production costs. These  
11 are fixed demand charges flowing from the PPA.

12 Q.342 - I think that is philosophically where we have some of  
13 the dispute. The PPA costs are the costs of the  
14 generation plant billed to you, correct?

15 MR. LARLEE: The PPAs are what they are. And Disco pays  
16 what the PPAs say what we have to pay. And those dollars  
17 that you are referring to are the demand charges related  
18 to that PPA.

19 Q.343 - Okay. In the way that you are doing your CCS they are  
20 the demand charges related to the PPA. Okay. That's  
21 fair. Let me then just digress for a minute. If you had  
22 something else, Mr. Larlee, go ahead.

23 Let's talk a bit about that. Because I think this is  
24 where there is a fundamental difference and the Board has  
25 to be very clear on what you are doing are these as build

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charges.

Let's just talk a bit about the PPAs. I will just move my questions ahead since you raised that.

The PPAs are related to the so called heritage assets of NB Power, existing NB Power Generation facility?

MR. LARLEE: That's my understanding of the PPAs, yes.

Q.344 - Okay. And I can bring you to a reference here but maybe if you can just confirm this, we don't have to go to it. But my understanding from the Disco business plan is that NB Power isn't forecasting any capacity deficiency until about 2014, 2015. Is that correct?

MR. LARLEE: Yes, that's correct.

Q.345 - Okay. So over the next little while we are talking about using the same generation assets now for the next number of years, correct? Just generally serve the load of New Brunswick?

MR. LARLEE: Yes, that's correct.

Q.346 - So largely the same plant but maybe the exception -- the one major exception being Lepreau which is a refurbishment of the Lepreau plant. But that's the plant that's going to serve the needs of Disco for the majority of that coming year?

MR. LARLEE: The current supply resource balance indicates that we don't need any new capacity until '14, '15.



2 Q.347 - And as we went through this debate a long time ago but

3 I think should be clear for the Board, this Board had no

4 input into the terms of the PPAs, correct?

5 MR. LARLEE: That's my understanding.

6 Q.348 - Thank you. Now, Mr. Ketchum, coming back to where we

7 were, talking about the demand energy splits with respect

8 to the various PPAs or generation plants as I may be

9 referring to them, could we look at page 7 of your

10 evidence? Again that is A-3.

11 MR. SOLLOWS: I just put that away.

12 Q.349 - Now what I would like to concentrate on here is just

13 to get very clear the percentage of demand and energy and

14 how it is being classified and why, so we are all clear of

15 the rationale. And I think you have been very clear to

16 date. I just want to get some of the numbers on the

17 record.

18 If we look at page 7, lines 21 to 24. On the page before

19 that, you know, in the other couple of paragraphs above,

20 you talked about what has been done with respect to Genco

21 and what has been done with respect to the Nuco PPAs. And

22 then you go on to say that the above classification of the

23 Genco contract fixed costs shows an 87/13 demand energy

24 overall.

25 And my understanding is the reason that is because

2 some of the fixed costs, some of the fixed O&M costs were  
3 credited partially to energy, correct?

4 MR. KETCHUM: That is correct.

5 Q.350 - Okay. So you have an overall fixed cost 87/13 split  
6 and the nuclear cost at a 40/60 split that results at a  
7 weighted average demand energy classification of 68/32,  
8 correct?

9 MR. KETCHUM: We have to put in the word fixed cost for  
10 nuclear.

11 Q.351 - Yes. I apologize.

12 MR. KETCHUM: Yes. Now that is the split of the -- again  
13 the fixed cost piece or the demand cost piece, that last  
14 number. We have to make sure that is understood.

15 Q.352 - Yes.

16 MR. KETCHUM: Overall, as we would see on schedule 5.1 for  
17 Mr. Larlee, the overall split, when you use all of the  
18 direct assignments and energy and so on and so forth from  
19 the PPAs comes out to be 34 percent demand, 66 percent  
20 energy.

21 Q.353 - Okay. But just to get clear, I think you are raising  
22 the same point you raised before. I'm talking about  
23 generation fixed cost.

24 MR. KETCHUM: Yes.

25 Q.354 - And that is the 40/60 demand split that was at issue

2 in front of this Board before. There wasn't a split of all  
3 costs.

4 The question the Board posed in 1992 was to come back and  
5 tell us whether the 40/60 demand energy split is  
6 appropriate for fixed generation costs. That is where we  
7 have an issue, correct?

8 MR. KETCHUM: That's correct.

9 Q.355 - Thank you. So maybe we could stick with that. Now  
10 that is the quote I'm asking my questions about.

11 MR. KETCHUM: Okay. I just thought I was adding some  
12 clarification about the total classification of  
13 generation.

14 Q.356 - It is useful. And that is not the issue that we are  
15 having. And I think that that is clear to everybody.  
16 So if we could -- let me do this. If we could go to A-16.

17 And here I'm going to look at PI, second round IR 59-B.

18 Yes. PI, second round IR 59-B.

19 MR. SOLLOWS: You have been there before.

20 MR. MACDOUGALL: I have. I'm coming back. But I was trying  
21 to clear the binders. So we are coming back to that  
22 question for another purpose, Commissioner Sollows.

23 Q.357 - And I'm going to go back and forth. But I'm going to  
24 do it in the same binder which I think will be helpful.

25 I'm also going to want to subsequently refer to EGNB IR 36

1  
2 which is in the same binder, okay.

3 So if we can look at 59-B, here, Mr. Ketchum, you state  
4 "Production cost classification methods for class  
5 allocation studies are applied to all fixed costs in a  
6 given utility company's generation cost mix and not to  
7 individual plant. The peaker credit method is meant to  
8 apply to the entire portfolio, as it has been applied to  
9 fixed costs here and not on a unit by unit basis." Right?

10 MR. KETCHUM: That is what that response says, yes.

11 Q.358 - And when the response says "The peaker credit method  
12 is meant to apply to the entire portfolio, as it has been  
13 applied to fixed costs here", what do you mean by that?  
14 My understanding is that meant that the peaker credit  
15 method was applied to fixed cost. Explain to me if it  
16 doesn't mean that?

17 MR. KETCHUM: It means that as a general proposition the  
18 classification of the fixed cost in an integrated --  
19 vertically integrated utility, or in this case for those  
20 costs that -- where the application of the 40/60 split was  
21 required is applied to those facilities.

22 Q.359 - So you are saying the peaker credit method, since you  
23 used the 40/60 split only for NUCO, you were talking about  
24 here being just NUCO?

25 MR. KETCHUM: As it turns out it is Nuclearco plus the fixed

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O&M, where that classification is required. As a general proposition, if we were looking at a vertically integrated utility, what I'm saying is that you apply the same methodology in that case to all of the generation fixed costs.

Q.360 - Okay. But I guess your lead-in is the peaker credit method is meant to apply to the entire portfolio, as it has been applied to fixed cost here, and not on a unit by unit basis?

MR. KETCHUM: That is right, as a general proposition.

Q.361 - But you did not apply the peaker credit method to the entire portfolio here, did you?

MR. KETCHUM: No, we did not. We --

Q.362 - So what is the here? This answer doesn't seem to have been a general proposition. It says "As it has been applied to fixed cost here." Has the peaker credit method been applied by Disco to the entire portfolio of generation fixed or generation demand cost?

MR. KETCHUM: No, it has not.

Q.363 - Thank you. Now if we could turn back. And I think I was going to go back in the same volume to EGNB IR 36.

MR. DUMONT: Are you sure it is in A-16?

MR. MACDOUGALL: Yes, Mr. Dumont, A-16 EGNB IR 36. I

believe the EGNB questions are the second tab in A-16.

2 The first tab is CME.

3 MR. DUMONT: I got it.

4 MR. MACDOUGALL: Thank you.

5 Q.364 - And here -- and I'm not sure who prepared the  
6 response. Because the response was asking essentially for  
7 an update on one of the tables out of the Reed study,  
8 which essentially was to use the peaker credit method  
9 coming out of that and apply it to NB Power's current  
10 system.

11 Mr. Larlee, I'm not sure if you or Mr. Ketchum responded  
12 to this, because it wasn't directed to an individual. So  
13 maybe whoever responded, so that I will know who to direct  
14 my questions to.

15 MR. LARLEE: That response was prepared under my direction.

16 I did have some input from Mr. Ketchum just to get the  
17 details on how the analysis was done so that we could  
18 reproduce it as closely as possible.

19 Q.365 - Great. And so this is a reproduction as close as  
20 possible as to similar table in his report from '92 or  
21 '93?

22 MR. LARLEE: I believe so, yes.

23 Q.366 - Yes. And that is what you were asked to do. And we  
24 appreciate the response.

25 And here you are showing that currently, with the

2 generation mix of plant in NB Power, at the end of the  
3 question, "The results of the attached analysis show the  
4 fixed cost classification of demand energy to be 38.98,  
5 61.02." That is the number stated earlier I believe by  
6 Mr. Ketchum?

7 MR. LARLEE: I'm sorry. I'm going to have to ask you to  
8 repeat the question.

9 Q.367 - Sure. I guess all I'm saying is the results of this  
10 are highlighted in the last paragraph on page 1 of IR 36.

11 And it just reads "The results of the attached analysis  
12 show the fixed cost classification of demand energy to be  
13 38.98, 61.02." Essentially 39/61 as previously referenced  
14 by Mr. Ketchum, correct?

15 MR. MORRISON: Excuse me, Mr. MacDougall. I think there  
16 might be some confusion in the binders. I know that my  
17 binder doesn't have the analysis attached to it.

18 CHAIRMAN: The same for ours.

19 MR. MACDOUGALL: Mine does. I apologize again, Mr. Chair.  
20 But we have attached a generation plant. And this is not  
21 confidential. And I only have the materials that was  
22 provided to me by NB Power on these IR's.

23 CHAIRMAN: Mr. MacDougall, we will take our 15-minute break  
24 now. Perhaps the Secretary can check on that. But just  
25 before we do close and take our break, Mr. Ketchum, you

2 were a principal of Reed Consulting at the time that the  
3 report we have been talking about here today was prepared,  
4 is that right?

5 MR. KETCHUM: That is correct, Mr. Chairman.

6 CHAIRMAN: Now to your knowledge when was that report first  
7 filed with this Board?

8 MR. KETCHUM: I believe it was in 1993. It may have been  
9 spring of '94. I'm not absolutely certain.

10 CHAIRMAN: Okay. Thank you. All right. We will take a 15-  
11 minute recess.

12 MR. MACDOUGALL: Thank you, Mr. Chairman.

13 (Recess - 10:30 a.m. - 10:45 a.m.)

14 CHAIRMAN: Have we figured out where the table 2(a) or the  
15 equivalent of it is?

16 MR. MORRISON: Yes, Mr. Chairman. The Secretary has them.  
17 They were sent out I think with instructions for people to  
18 update their binders. But like others, I probably didn't  
19 do it, so.

20 Mr. Chairman, just before Mr. MacDougall resumes, you had  
21 a question about the filing of the Reed report. My  
22 information is that the amended report or the final  
23 version of the report was filed with the Board on July  
24 15th 1993 and it is found in exhibit A-14 at appendix 2  
25 and 3.



2 There may be some confusion because there was a second  
3 report on rate design issues, I think it was called an  
4 analysis of specified rate design issues for NB Power,  
5 which was only filed on July 14th 2005. But the report  
6 that you were referencing was filed on July 15th 1993.

7 CHAIRMAN: Thank you, Mr. Morrison. Go ahead, Mr.  
8 MacDougall.

9 Q.368 - Thank you, Mr. Chair. Mr. Larlee, just I guess to  
10 come back because I don't think we ended the question  
11 before we realized some people didn't have the analysis  
12 attached. The IR response is two pages. One page is the  
13 response, the second page the analysis. And just want to  
14 get you to confirm that the results of the analysis, as  
15 you indicate in the second paragraph: The results of the  
16 attached analysis show the fixed costs classification of a  
17 demand energy to be 38.98 demand, 61.02 energy. Correct?

18 MR. LARLEE: Yes. I would just like to add one  
19 clarification. We were only able to update this  
20 information to 2002.

21 Q.369 - Okay.

22 MR. LARLEE: The reason for that was because the index that  
23 the Reed Consulting had used in the previous analysis, the  
24 Handy-Whitman Electric Utility Price Construction Index  
25 was only available up to that time.

2 Q.370 - But you have updated this as best you can with respect  
3 to the NB Power generation plant?

4 MR. LARLEE: Yes.

5 Q.371 - And you have come up with a -- to be very clear, as  
6 Mr. Ketchum is making me be, 38.98 to 61.02 demand energy  
7 split arriving out of that analysis?

8 MR. LARLEE: That is what the analysis shows, yes.

9 Q.372 - Great. Now if we could go to the next page which is  
10 the analysis and we see those numbers at the bottom,  
11 38.98, 61.02. Correct?

12 MR. LARLEE: Yes.

13 Q.373 - When I was talking earlier to Mr. Ketchum about  
14 applying them to the entire production portfolio, even  
15 though it is applied to the production portfolio, it is  
16 developed based on the various plants. Correct? There is  
17 not an identical allocation in every plant here that is  
18 equal to 38.98, 61.02. Correct?

19 MR. LARLEE: That is correct. Perhaps it would be useful if  
20 I just took the Board down through -- help them explain  
21 how this is done. It is --

22 Q.374 - That would be --

23 MR. LARLEE: -- a lot of numbers here. It could be quite  
24 confusing but it is actually a relatively simple analysis.

25 Q.375 - I actually think it is and I think that would be

2 useful. Just before you do that, just to make sure. And the  
3 top says "Generating plant cost allocation analysis peaker  
4 credit method". That is what this analysis that you are  
5 going to explain to the Board is. Correct?

6 MR. LARLEE: Correct.

7 Q.376 - Great.

8 MR. LARLEE: Basically the analysis is two steps. All of  
9 the plants that are used to meet peak in capacity are  
10 averaged and the dollar per kilowatt value is calculated.  
11 Once that value is calculated, and I will just draw your  
12 eye to it. It is if you look at the first section of  
13 generating plants, there is a sub-total, sort of under the  
14 peakers heading, the sub-total. And if you move over  
15 three or four columns you will see under dollars per  
16 kilowatt 802. Basically what the analysis is saying is  
17 that the average cost of a peaker is 802. \$802 per  
18 kilowatt.

19 The remainder in the analysis then calculates the dollars  
20 per kilowatt for all the other plants, base load and  
21 intermediate plants, subtracts off the \$802 per kilowatt  
22 under the assumption that the investment in those plants  
23 up to that level, up to the \$800 level, is for peaking  
24 capacity, the remaining investment is basically to for  
25 lower energy prices.

2 And then finally these values are averaged and divided to  
3 get the 38.98 to 61.02.

4 Q.377 - Great. Thank you very much, Mr. Larlee. I think I  
5 just want to talk briefly about the allocation -- the use  
6 of the 40/60 demand energy split for the Nuco costs  
7 arising out of the PPAs, as I understand you are doing it  
8 as opposed to the 100 percent demand energy split arising  
9 out of the PPAs for Genco. Is it your understanding that  
10 the Nuclearco PPA is take or pay up to the 80 percent  
11 capacity factor?

12 MR. LARLEE: My understanding is is that all of the energy  
13 that Point Lepreau produces Disco much purchase. So  
14 rather than put a catch phrase on it I guess I would just  
15 rather explain it like that. That is my understanding of  
16 the PPA.

17 Q.378 - You must purchase all of the energy?

18 MR. LARLEE: We must purchase all of the production, yes.

19 Q.379 - Why then is that not a fixed cost? Because you must  
20 purchase it so it is fixed, correct?

21 MR. LARLEE: Well it is not fixed because their production  
22 could vary.

23 Q.380 - But you have to buy everything that they produce,  
24 correct?

25 MR. LARLEE: That is correct, yes.

2 Q.381 - Okay. Yet you don't attribute that to 100 percent  
3 demand but it's -- you can't change that number. Whatever  
4 they produce, you purchase, correct? You must purchase  
5 it?

6 MR. LARLEE: We must purchase it, that is correct. Yes.

7 Q.382 - So I guess I want to understand why that isn't a  
8 demand cost. Why you don't think that it's --

9 MR. LARLEE: Well --

10 Q.383 - Because you must purchase it.

11 MR. LARLEE: The -- the idea I think behind classifying  
12 costs is you are taking a portion of your fixed costs and  
13 you are trying to recognize how the system is planned to  
14 balance your -- to balance your portfolio. When I looked  
15 at the 100 percent energy pricing of the Point Lepreau  
16 PPA, it seemed to me that it didn't make sense that here  
17 we have a plant with a significant -- with significant  
18 capacity related to it and pricing that didn't reflect  
19 that capacity. So I felt that really I had to revert back  
20 to some other means of classifying these costs because the  
21 pricing was obviously set up for some other reason than to  
22 reflect the actual true value of the plant which has  
23 energy value and capacity value.

24 And I thought that it was appropriate to use the Board  
25 approved 40/60 classification of the fixed costs related

2 to the plant -- related to that PPA.

3 Q.384 - So it would be fair to say that you are sort of

4 getting back to system planning or seeing what the system

5 planner is doing in considering your cost allocation?

6 MR. LARLEE: Well I am not a system planner. What I was

7 trying to do was look at it from a cost causation point of

8 view. And that there is capacity value inherent in any

9 supply. And that the PPA, the Point Lepreau PPA did not

10 recognize the capacity value of that PPA.

11 Q.385 - Okay. But in fact it was a contract in which you have

12 to take all of the energy produced from the Point Lepreau

13 Nuclear Station. Correct?

14 MR. LARLEE: Yes, that is my understanding of the structure.

15 Q.386 - Okay. That is great. If we could go -- I think we

16 are still in A-16. If we could now go to a CME second

17 round IR. So that would be the first tab. So that is IR-

18 4. And here if I can just read in CMEA -- 4A -- just if I

19 can read in your answer here. You indicate that the

20 export benefit credit is derived from Genco sales of both

21 capacity and energy, and then you go on to say that the

22 capacity portion is 24 million and the energy portion is

23 53 million, correct?

24 MR. LARLEE: Yes, that's what the response says.

25 Q.387 - Okay. So there is a capacity and an energy portion.

2 Now then if we could go to the next page which is CME IR 5.

3 And here in talking about these classifications and third  
4 party credits being the third party export credit, your  
5 response is, the Genco PPA capacity related costs are not  
6 split between the demand and energy classifications.

7 Genco PPA capacity related costs are classified as 100  
8 percent demand. The classification of third party credits  
9 does mirror the classification of the Genco PPA capacity  
10 related costs by classifying third party credits as 100  
11 percent demand, correct? So you are classifying them as  
12 100 percent demand?

13 MR. LARLEE: Yes, that's correct.

14 Q.388 - Even though they are derived from both sales of  
15 capacity and energy?

16 MR. LARLEE: Genco derives the export benefits from their  
17 export sales through sales of both capacity and energy.  
18 That's what is being responded to or that's the context of  
19 the response in CME IR 4.

20 Q.389 - Correct. And you are classifying them 100 percent  
21 demand on the basis that you are also classifying the  
22 actual Genco demand costs as 100 percent demand.  
23 So you are saying for the credits to counter those they  
24 are classified essentially as 100 percent demand, correct?

25

2 MR. LARLEE: Sorry. You are going to have to repeat the  
3 question?

4 Q.390 - Well it appears from the answer here that you are  
5 saying the Genco capacity costs are classified 100 percent  
6 demand, so we have classified the credits as 100 percent  
7 demand so that they can be a credit to those costs?

8 MR. LARLEE: The rationale for classifying the export  
9 credits as 100 percent demand is because the PPA  
10 essentially puts that credit on the bill for Disco as a  
11 fixed credit. So I felt that there was a good cost  
12 causation link there to classify it as 100 percent demand.

13 Q.391 - Okay.

14 MR. LARLEE: Additionally the reason why Genco can benefit  
15 from export sales is that Disco has contracted for 100  
16 percent of their capacity but doesn't use that capacity in  
17 all months of the year. So it's the fact that they have  
18 this capacity available that they can in fact make sales.  
19 So I felt that those two factors really made for a good  
20 rationale to classify it as 100 percent demand.

21 Q.392 - Okay. Well I would like to come back to that. If  
22 this Board doesn't accept the 100 percent demand  
23 classification of the fixed Genco PPA costs would you  
24 still suggest that they keep the 100 percent -- the third  
25 party credit cost of that as 100 percent demand?



2 MR. LARLEE: That would depend on the order that you apply  
3 the credit. As you apply the credit before you classified  
4 the Genco PPA costs then they would end up being  
5 classified by default. And I guess at this point I don't  
6 know.

7 Q.393 - Your primary rationale is that you are classifying  
8 these as billed in the same way you are classifying the  
9 Genco PPA costs as billed, although you did give us a  
10 second rationale?

11 MR. LARLEE: My rationale is they are billed as a fixed  
12 credit. So I treated them that way.

13 Q.394 - Okay. Mr. Chair, I think you could again put whatever  
14 binders you have there away except for the one that has  
15 the NARUC manual in it, which is A-14, appendix 7.  
16 Mr. Larlee, I am just going to talk a bit about some of  
17 the quotes here from the NARUC manual and about how system  
18 planning goes on and how it's related to cost allocation  
19 in New Brunswick. In the third last paragraph about  
20 halfway down, it's the paragraph that starts, such time --  
21 about halfway down it says -- I'm sorry -- on page 5, if I  
22 didn't give the page number. Sorry about that.

23 MR. MORRISON: Page 5 of?

24 Q.395 - Page 5 of the NARUC manual. Exhibit A-14, appendix 7,  
25 page 5. So the paragraph starts, such time differentiated

1  
2 -- and about halfway down we have got a statement here, the  
3 challenge to the System Planner is to provide sufficient  
4 generating capacity to satisfy the peak demand while  
5 recognizing that much of the plant will not be needed for  
6 a large part of the day and year. Would you agree with  
7 that statement as a general proposition?

8 MR. LARLEE: Yes.

9 Q.396 - Would you agree with that statement as being generally  
10 applicable to New Brunswick?

11 MR. LARLEE: Yes, it's generally in New Brunswick, keeping  
12 in mind that Disco doesn't have any generation.

13 Q.397 - No. But Genco does. Genco does.

14 MR. LARLEE: Yes, Genco does.

15 Q.398 - And Genco and Disco are both owned by Holdco?

16 MR. LARLEE: Yes, that's true.

17 Q.399 - So the NB Power group of companies and the system  
18 itself as system planners planning the generation?

19 MR. LARLEE: That's correct. Yes.

20 Q.400 - And would you agree that in New Brunswick that the  
21 peak invariably comes on a cold winter day?

22 MR. LARLEE: Yes, it does.

23 Q.401 - And would you also agree that utilities typically plan  
24 a little extra capacity beyond the peak, essentially a  
25 reserve margin?

2 MR. LARLEE: Yes. There is regulations that require a  
3 certain very specific reserve margin.

4 Q.402 - And could you tell us what the reserve margin is in  
5 New Brunswick?

6 MR. LARLEE: It's really out of my area because --

7 Q.403 - That is fine. If I said it is around 20 percent would  
8 that -- could you take that subject to check?

9 MR. LARLEE: I could take that subject to check, yes.

10 Q.404 - Thank you. And you are familiar as a cost analyst  
11 with the term fixed costs?

12 MR. LARLEE: Yes.

13 Q.405 - And is that term generally applied to costs that do  
14 not vary with the amount of generation produced in a year?

15 Would that be fair in a utility setting?

16 MR. LARLEE: I might state it slightly different, do not  
17 vary with the amount of energy produced in a year.

18 Q.406 - Okay. Fine. And would depreciation generally be  
19 considered a fixed cost?

20 MR. LARLEE: Yes.

21 Q.407 - Capital costs such as interest on debt?

22 MR. LARLEE: Yes.

23 Q.408 - And because the utility must build to meet the peak  
24 plus have some reserves, would you agree that many utility  
25 cost analysts allocate all generating fixed costs on a

2 measure of coincident peak?

3 MR. LARLEE: Yes. I think that's fair.

4 Q.409 - Would you also agree that when a utility planner  
5 decides it must build generating capacity to satisfy  
6 growing demand, it has a choice of a number of options of  
7 generating plants?

8 MR. LARLEE: Yes.

9 Q.410 - And is the choice of different technologies somewhat  
10 the premise for the peaker credit method that we talked  
11 about earlier?

12 MR. LARLEE: I believe so, yes, it is.

13 Q.411 - And would you agree that these different technologies  
14 are generally referred to as base load, peaking and  
15 intermediate plants?

16 MR. LARLEE: Yes. That's the general characterization of  
17 them.

18 Q.412 - Would you agree that base load plants tend to have  
19 high fixed costs but relatively low fuel costs?

20 MR. LARLEE: Yes.

21 Q.413 - Now let me read another statement from the NARUC  
22 manual. This is on the top of page 7. About halfway  
23 down, after they talk about other types of plant, they  
24 start talking about peaking plant, okay.

25 And it says "At the other extreme peaking plants are

2 constructed to satisfy the demand that may occur only for a  
3 few hours of the year." Okay. "These plants must be  
4 easily loaded and unloaded onto the system, and since the  
5 hours of their operation are limited, must have low  
6 capital costs." Do you agree with those statements?

7 MR. LARLEE: Yes. I would agree with that.

8 Q.414 - And then it goes on to say that "Generally they also  
9 have high fuel costs such as gas turbines. Although  
10 hydroelectric stations with some reservoir capacity may  
11 also be constructed as peakers because of the ease of  
12 instantaneous operation." Would you agree with that as  
13 well?

14 MR. LARLEE: Yes. Again I'm not a system planner. But this  
15 is my general understanding.

16 Q.415 - That is fine. And so generally you would state that  
17 the NARUC manual is giving a fair characterization of a  
18 peaker plan?

19 MR. LARLEE: Yes.

20 Q.416 - Then it goes on about two lines down and it says  
21 "Intermediate plants, fossil fuel stations burning coal,  
22 oil and natural gas are dispatched less frequently than  
23 base load and more often than peakers."  
24 Does that conform with your understanding of not just  
25 utilities in general but how New Brunswick planners have

2 generally viewed their system?

3 MR. LARLEE: Yes.

4 Q.417 - And now to get a little more technical, if we could go

5 to page 5 of the manual. And this is where I know you

6 will have expertise so you will be very helpful to us.

7 Again back up in this third paragraph, such time

8 differentiated graphs. About half-way down it says "The

9 shape of the load duration curve over the year in large

10 measure determines the utility planners choice of

11 generating plant needed to satisfy customer demand."

12 Do you agree with that statement?

13 MR. LARLEE: My understanding is that the planner would look

14 at more than just the shape but as a general statement

15 yes.

16 Q.418 - The shape is important though. It is an important

17 piece of information.

18 MR. LARLEE: The shape is important but I mean, it is not

19 just looking at a graph and making decisions. It is a

20 very --

21 Q.419 - Fully understood?

22 MR. LARLEE: -- sophisticated and detailed analysis.

23 Q.420 - Yes. But he certainly would be looking at the load

24 share -- the load duration curve and the load share?

25 MR. LARLEE: Yes.

2 Q.421 - Okay. Could you indicate where in your cost of

3 service study you utilized the load duration curve or the

4 load duration curve of any of the customer classes?

5 MR. LARLEE: A cost of service study is not system planning.

6 Load duration curves don't come directly into doing the

7 cost of service study. The load shape is factored into

8 the study through the allocation factors for demand and

9 energy.

10 Q.422 - So just talking about load factor again for a minute

11 then. My understanding is that most if not all utilities

12 like to encourage a high load factor because it minimizes

13 costs. Is that a fair statement?

14 MR. LARLEE: A low load factor load encourages the use of

15 base load plants which have lower energy costs.

16 Q.423 - No, high load factor load.

17 MR. LARLEE: Sorry, high load factor load.

18 Q.424 - Yes, high load factor load.

19 MR. LARLEE: High load factor load.

20 Q.425 - Minimizes your costs, correct?

21 MR. LARLEE: Let me restate that, just for the record. High

22 load factor load encourages the use of base load plants

23 which have lower fuel costs.

24 Q.426 - And the higher the load factor of the system, the more

25 you spread your fixed costs over a larger base. Is that a

1  
2 fair comment?

3 MR. LARLEE: You spread your fixed costs over higher energy  
4 sales.

5 Q.427 - Okay. And do plants run more efficiently when they  
6 run at a constant level without having to be cycled up and  
7 down?

8 MR. LARLEE: You are out of my area there.

9 Q.428 - Okay. Maybe we could take that subject to --

10 MR. LARLEE: It has been several years since I have stepped  
11 foot in a generating plant.

12 Q.429 - Okay. Mr. Ketchum, do you have any views on that? If  
13 we could just get it on the record that one of the two of  
14 you would think that plants run more efficiently when they  
15 run at a constant level without having to be cycled up and  
16 down.

17 MR. KETCHUM: Yes, ramping up and ramping down requires more  
18 energy inputs than running at a constant level.

19 Q.430 - Thank you. How is the load factor and the comments  
20 that I have just made reflect in your cost of service  
21 study, Mr. Larlee? The differentiation between the value  
22 of the high load factor or low load factor.

23 MR. LARLEE: In the cost of service study we estimated the  
24 demand contribution and the energy requirements for each  
25 rate class. The relative size of those contributions for



1  
2 each class essentially is what we would call the load factor.

3 So when the classified demand costs and classified energy  
4 costs are allocated to classes, the load factor comes into  
5 play as to the relative allocations of dollars.

6 Q.431 - Thank you. Just getting back to the utility planner's  
7 choice of generating plant, base load, peaker or  
8 intermediate plant, when a planner makes that choice, is  
9 it your understanding that what they are trying to do is  
10 to minimize total costs as opposed to minimizing fixed  
11 costs or fuel costs separately?

12 MR. LARLEE: Yes, it is my understanding that the planner is  
13 trying to minimize the total cost for the particular  
14 system that he is planning for.

15 Q.432 - Okay. And if a planner decides on a base load plant,  
16 we can generally say that the planner decided to incur  
17 more fixed costs to save fuel costs. Correct?

18 MR. LARLEE: Correct.

19 Q.433 - But the decision was to minimize total costs, not just  
20 the fuel costs. Correct?

21 MR. LARLEE: Correct.

22 Q.434 - So conversely, if a planner decided that the optimal  
23 choice was a peaker, could we say that the planner decided  
24 to incur more fuel costs in order to save on capital  
25

2 costs?

3 MR. LARLEE: Correct. That is the trade-off that we have  
4 been discussing.

5 Q.435 - Okay. And in your class cost allocation study, did  
6 you allocate any fixed costs on the basis of energy?

7 MR. LARLEE: Once the costs are classified as either demand  
8 or energy within the study, then the demand costs are  
9 allocated based on coincident peak demand and the energy  
10 costs are based on the energy requirements.

11 Q.436 - So you did allocate fixed costs in your CCAS on the  
12 basis of energy?

13 MR. LARLEE: If we look at the non-fuel --

14 Q.437 - That is what I am talking about.

15 MR. LARLEE: If we look at the non-fuel requirements under  
16 the Nuclearco PPA, for example, we classified those using  
17 the Board approved 40/60 split. 40 percent demand, 60  
18 percent energy.

19 Q.438 - Yes.

20 MR. LARLEE: So that 60 percent portion was then allocated  
21 based on energy.

22 Q.439 - But the answer is yes, you have allocated certain  
23 fixed costs on the basis of energy in your CCAS?

24 MR. LARLEE: Prior to classification, yes.

25 Q.440 - Yes, that is what I'm --

2 MR. LARLEE: Yes.

3 Q.441 - Now in your CCAS, did you allocate any fuel costs on  
4 the basis of peak demand?

5 MR. LARLEE: No.

6 Q.442 - Okay.

7 MR. LARLEE: Fuel costs, there is no classification step for  
8 fuel costs. It's 100 percent assumed to be energy  
9 related.

10 Q.443 - Mr. Chair, I am taking questions out so my pause is  
11 worthwhile. So if you bear with me it will be helpful.  
12 If we could turn now then still in the NARUC manual to  
13 chapter 4, which I believe page 35. Chapter 4 starts on  
14 page 33. I want to go to page 35. Just before doing that  
15 though, just so that we know where we are, chapter 4 is  
16 entitled "Embedded Cost Methods For Allocating Production  
17 Costs". Correct? On page 33?

18 MR. LARLEE: Yes, that is the title of the chapter.

19 Q.444 - I just want so that people had the focus for what we  
20 are talking about here. Embedded Cost Methods For  
21 Allocating Production Costs.

22 So on page 35, in the roman numeral on that page it talks  
23 about the classification of production function costs.

24 Correct?

25 MR. LARLEE: Correct.

2 Q.445 - And then just below that, the NARUC manual states that  
3 production plant costs can be classified in two ways.  
4 Between costs that are demand related and those that are  
5 energy related. Correct?

6 MR. LARLEE: Correct.

7 Q.446 - And then if you look at the next couple of pages you  
8 will see it deals with two methods, a, the cost accounting  
9 approach and then if you flip over to page 38, b, the cost  
10 causation approach. Correct?

11 MR. LARLEE: Correct.

12 Q.447 - Now I was going to go through some of the wording  
13 here, Mr. Larlee. But maybe you could just quickly look  
14 at these and indicate to me which of these approaches is  
15 more reflective of what you carried out. And you may be  
16 familiar with this.

17 MR. LARLEE: I would say that the closest of the two is the  
18 cost causation approach.

19 Q.448 - Thank you. And in fact Mr. Marois yesterday talked a  
20 lot about cost causation, didn't he?

21 MR. LARLEE: Yes.

22 Q.449 - Great. Thank you. Now to my understanding again from  
23 reading this, and now that you have read through it, would  
24 you agree that the cost causation method is more  
25 complicated and sophisticated than the cost accounting

2 approach? You are not just taking costs from a general ledger  
3 account. You are looking at low duration curves and  
4 things like that. Is that a fair comment, do you think?

5 MR. LARLEE: Just quickly looking, as it is described here,  
6 yes.

7 Q.450 - Yes. Great. Thank you. But we can assume then that  
8 the added complexity and sophistication of using a cost  
9 causation approach as opposed to a pure accounting  
10 approach is worth it in order to get a more accurate  
11 picture of who is causing what costs on the utility,  
12 correct?

13 MR. LARLEE: I don't believe that the NARUC manual actually  
14 says it prefers one method over the other.

15 Q.451 - No. I didn't say that it did. I'm just sort of  
16 saying do you believe that the added complexity of this  
17 method is worth it in order to get a more accurate picture  
18 of who is causing costs on a system? That is what I'm  
19 asking you, having confirmed that the approach you are  
20 taking is more along these lines.

21 You are trying to get, as it says on line -- the first  
22 line under Cost Causation on page 38. Cost causation is a  
23 phrase referring to an attempt to determine what or who is  
24 causing costs to be incurred by the utility. That is what

2 you are trying to do, correct?

3 MR. LARLEE: Yes.

4 Q.452 - So would you agree that a cost causation approach that  
5 veers too much toward simplicity is sacrificing some  
6 accuracy, like if you made a whole host of assumptions?  
7 You might have to make some assumptions. But you would want  
8 to limit them in order to get true cost causation  
9 analysis, correct?

10 MR. LARLEE: As you are indicating in your question, any  
11 cost allocation study has a certain number of assumptions.

12 Q.453 - But here the goal is to try and determine closest who  
13 is causing the cost to be incurred by the utility in this  
14 system, in this methodology?

15 MR. LARLEE: That is -- that is correct. Yes.

16 Q.454 - Okay. That is what I'm getting at. Again, Mr. Chair,  
17 I'm ticking it off. So silence is golden in these  
18 circumstances. Mr. Chair, I'm taking a lot of stuff out  
19 here. So if you could just bear with me.

20 CHAIRMAN: Mr. MacDougall, take your time.

21 MR. MACDOUGALL: Thank you.

22 CHAIRMAN: While you are doing that, when we went through  
23 one of the charts previously, where I believe where the  
24 costs or capacity of Millbank was discussed, it was  
25 199,000, wasn't it, Commissioner Sollows?

1           - 955 - Cross by Mr. MacDougall -

2           And from -- to our understanding there are three units  
3           there or four -- four.

4   MR. LARLEE:   Four units at Millbank, yes.  And they are  
5           approximately 100 megawatts each.  My understanding again  
6           is that two of those units are contracted to Hydro Quebec.

7           And Hydro Quebec at peak times can call on them.  So they  
8           are not included as capacity in the New Brunswick system.

9   MR. SOLLOWS:  And that is the original contract?

10  MR. LARLEE:  I believe it is still the original contract  
11           that those plants built under.

12  MR. MACDOUGALL:  Mr. Chair, I'm ready at anytime.

13  CHAIRMAN:  By all means.  Go ahead.

14  MR. MACDOUGALL:  Thank you for the indulgence.

15  Q.455 - If we could go now to page 53 of the NARUC manual.

16           And Mr. Larlee, here if we look over on the facing page 52  
17           we are under the title "Equivalent Peaker Methods",  
18           correct?

19  MR. LARLEE:  Yes.  That is the section.

20  Q.456 - Okay.  So we are talking about equivalent peaker.  And  
21           on page 53 there is a heading, second paragraph, "Data  
22           Requirement", correct?

23  MR. LARLEE:  Yes.

24  Q.457 - And I would just like to read this into the record and  
25           see if you can agree.  "This energy weighting method takes

2 a different tack towards production plant cost allocation,  
3 relying more heavily on system planning data in addition  
4 to load research data."

5 And here is the key question for you. The cost of service  
6 analyst must become familiar with system expansion  
7 criteria and justify his cost classification on system  
8 planning grounds. Do you agree that if one is using the  
9 equivalent peaker method that that is a true statement?

10 MR. LARLEE: I think we have to get back to the point that  
11 Mr. Ketchum was trying to make. And that is that the  
12 equivalent peaker method was used to verify, shall I say,  
13 the Board's 40/60 direction for classification.

14 Q.458 - Well, I would like to concentrate on this though. I  
15 would like to know. You are the cost of service analyst  
16 being put up here. I have asked you a bunch of questions  
17 on system planning.

18 We obviously have a little bit of dispute on the  
19 equivalent peaker method. But I think we have clarified  
20 some of it through our cross examination today.

21 So to the extent that it was used in any manner by NB  
22 Power, would you agree or disagree that the cost of  
23 service analyst has to be familiar with system planning  
24 expansion criteria and justify his cost classification on  
25 system planning grounds?



2 I'm not trying to be problematic. I just would like to  
3 know if you agree or disagree with that?

4 MR. LARLEE: In this case my classification was based on the  
5 premise that either 1) cost causation through the PPA's or  
6 2) when that just simply wasn't viable I resorted to the  
7 Board-approved 40/60 classification.

8 That Board-approved classification was subsequently  
9 verified essentially by the consulting group after the  
10 Board's 1992 CARD decision.

11 Q.459 - On the basis of the equivalent peaker method it was  
12 verified?

13 MR. LARLEE: That is correct. Reed Consulting determined  
14 that the equivalent peaker method was a reasonable  
15 approach for NB Power at the time and used that particular  
16 analysis.

17 Q.460 - Mr. Ketchum, then when your analysts and yourself and  
18 the authors of your report used the equivalent peaker  
19 method or the peaker credit method, which are equivalent I  
20 guess, at the time to support the 40/60 split, were you of  
21 the view that the cost of service analysts doing that  
22 should have been familiar with the system expansion  
23 criteria and justify their cost classification on system  
24 planning grounds of New Brunswick Power?

25 MR. KETCHUM: If the analysts at that time were to do that

2 analysis it would require a certain amount of fundamental  
3 understanding of the process. And at the time there was  
4 consultation with the system planners at NB Power.

5 Q.461 - Thank you, Mr. Ketchum. So is it fair to say that a  
6 system expansion plan can sometimes be called an  
7 integrated resource plan or that they are similar?

8 MR. LARLEE: Well, the term integrated and integrated  
9 resource plan refers to looking at as well not only the  
10 supply side but the demand side --

11 Q.462 - Yes.

12 MR. LARLEE: -- of the equation. So that is where the term  
13 integrated comes. So the supply side, the system planning  
14 side is part of it, part of IRP in the integrated resource  
15 plan.

16 Q.463 - So if you had an IRP though you would have had system  
17 planning that goes into it on the supply side?

18 MR. LARLEE: Absolutely, yes.

19 Q.464 - Thank you very much. that was very helpful.

20 And that is a term NB Power is familiar integrated  
21 resource plan?

22 MR. LARLEE: Disco is familiar with it and Genco is familiar  
23 with it, yes.

24 Q.465 - Yes. Could you tell me how you or Disco utilized the  
25 most recent Point Lepreau IRP in conducting your cost of

2 service study analysis?

3 MR. LARLEE: I didn't factor the IRP into the cost  
4 allocation study.

5 Q.466 - Mr. Larlee, just going into -- I'm just going to sort  
6 of give you a hypothetical here. But the numbers are all  
7 small round numbers. So I think it should be easy to  
8 follow through.

9 A utility can choose to construct one of a variety of  
10 plants like we talked about, combustion turbines, combined  
11 cycle, base load units, correct, as we talked about  
12 earlier?

13 MR. LARLEE: Correct.

14 Q.467 - And the choice of unit depends on in part the energy  
15 load to be served, i.e. peak load or base load, correct?

16 MR. LARLEE: Yes.

17 Q.468 - Now a peak load of relatively brief duration, and  
18 let's use for an example 1,500 hours per year, and let's  
19 say it could be served most economically by a CT unit.  
20 Just use that in a hypothetical, okay.

21 And that we had a peak load of intermediate duration of  
22 say 1,500 hours to 4,000 hours per year might be most  
23 economically served by a combined cycle unit. Do you have  
24 those two aspects of the hypothetical?

25 MR. LARLEE: I just want to perhaps clarify my previous

2 response in that when the system planner is looking at the  
3 next unit he is looking at the total load.

4 Q.469 - Yes.

5 MR. LARLEE: He is not looking at the next unit to supply a  
6 particular section of the load. He is looking at the  
7 total load.

8 Q.470 - Okay. That is fair. So let's say my hypothetical  
9 where you would have a peak load of a relatively brief  
10 duration, say for example 1,500 hours that could be served  
11 most economically by a CT unit, and then you determined  
12 that a load of intermediate duration of say -- from 1,500  
13 to 4,000 hours could be served most economically by a  
14 combined cycle, and over 4,000 could be served most  
15 economically by a base load plant.

16 So essentially we have 1,500 hours, 1,500 to 4,000 and  
17 4,000 and above. And the three units we are talking about  
18 are a CT, a combined cycle and a base load unit?

19 MR. LARLEE: Okay.

20 Q.471 - Okay. In that hypothetical would you understand what  
21 I mean if I say that 1,500 hours is the break-even point  
22 between the CT and the combined cycle?

23 MR. LARLEE: Oh, I believe so. I would understand that to  
24 mean that if the CT is going to -- or if the load duration  
25 is there for 1,500 hours or less, then the CT would

1 - 961 - Cross by Mr. MacDougall -

2 provide the most economic means to supply that load.

3 Q.472 - Exactly. And the CC would run -- would need -- you  
4 would have to have load that runs at least 1,500 hours  
5 before the extra capital cost for the CC -- before the  
6 extra capital cost for the CC was outweighed by the fuel  
7 cost on the CT, correct?

8 MR. LARLEE: Yes. I mean, I will accept that as your  
9 assumptions in your hypothetical --

10 Q.473 - Sure.

11 MR. LARLEE: -- construct here.

12 Q.474 - I just want to know did you employ the concept of  
13 break-even points in your CCAS?

14 MR. LARLEE: No.

15 Q.475 - Now if we go to page 53. I think we are still on page  
16 53 of the NARUC manual. You will see under the heading "A  
17 Digression on System Planning" with reference to plant  
18 cost allocation. And in the second paragraph -- that is  
19 essentially where my construct came from. And that is set  
20 out under the equivalent peaker method section of the  
21 manual, correct?

22 MR. LARLEE: Yes, I see that.

23 Q.476 - Do you believe that a prudent utility planner would  
24 plan on installing or building a base load unit if the  
25 break-even point between the base load plant and the

2 combustion turbine were greater than 8,760 hours?

3 MR. LARLEE: No. It doesn't seem to make a lot of sense to  
4 me.

5 Q.477 - No. Because that would be more than all the hours in  
6 the year?

7 MR. LARLEE: Right. Correct.

8 Q.478 - Now if we could go to page 55 of the manual. At the  
9 very top. I would just like to read this out. And just  
10 so that you -- you can flip back to page 52. We are still  
11 dealing with the equivalent peaker methods. It's  
12 continuing on here. The top of page 53.

13 The equivalent peaker -- the top of page 55, I apologize.  
14 55. The equivalent peaker classification method applied  
15 in the example above -- and that's the table previous to  
16 it -- ignores the fuel savings that accrue from running a  
17 base unit rather than a peaker. Discussions with planners  
18 can help incorporate the effects of fuel savings into the  
19 classification.

20 And my question to you is did you have any discussion with  
21 planners to see how you could incorporate fuel savings  
22 from a break even analysis into your cost classification?

23 MR. LARLEE: No.

24 MR. MACDOUGALL: Mr. Chair, that's all of our questions. I

2 want to thank the panel for their answers.

3 CHAIRMAN: Thank you, Mr. MacDougall. Perhaps we can take  
4 our luncheon break now and come back at 1:00 o'clock.

5 (11:45 p.m. - 1:00 p.m. - Recess)

6 CHAIRMAN: Mr. Morrison, anything preliminary?

7 MR. MORRISON: No, Mr. Chairman.

8 CHAIRMAN: Board counsel has indicated to me that there is  
9 some question of when Intervenors will be able to proceed.  
10 I anticipate that Mr. Gorman is ready to go.

11 MR. GORMAN: Yes, Mr. Chairman.

12 CHAIRMAN: Mr. Hyslop?

13 MR. HYSLOP: Yes, Mr. Chairman. I have -- as the Board  
14 probably realized, I have retained an expert out of  
15 Massachusetts to assist me, particularly with regard to  
16 the customer class allocation study.  
17 In best faith of scheduling we anticipated the majority of  
18 our cross examination would take place this week, although  
19 I appreciate the way -- or next week when things get  
20 going. And we had him scheduled to arrive in Saint John  
21 Sunday to properly prepare cross examination at least for  
22 the two witnesses who are here now without Mr. Marois.  
23 I can prepare some cross examination on the rate design  
24 issues for Mr. Marois tomorrow when he returns but

2 my preference of course is to rely on the expertise that I  
3 have -- with apologies, I have misjudged the timetable  
4 that when we would require him to be here.

5 I also note that not only will he be here next week, but I  
6 expect I will have to have him back when we do Dr.

7 Rosenberg and from what I hear on the scheduling of that,  
8 I will have to have him back when he himself is subjected  
9 to cross examination.

10 So from my point of view, my preference is to have our  
11 cross examination next Tuesday. Having said that, we can  
12 deal with some issues with Mr. Marois here tomorrow when  
13 he returns.

14 CHAIRMAN: Anyone else going to be questioning this panel or  
15 Mr. Marois, of the Intervenors?

16 MR. HYSLOP: Mr. Peacock is not back. But I do understand  
17 he may have some cross examination, Mr. Chair.

18 CHAIRMAN: He does come in late, doesn't he?

19 MR. MORRISON: Mr. Chair, we did have some informal  
20 discussions at the lunch hour and I think we are going to  
21 continue them after we conclude this afternoon, on  
22 scheduling issues and perhaps we can have a proposal that  
23 we can put to the Board tomorrow. There is some issues  
24 about timing with respect to when certain Intervenor  
25 experts are available and we have to work around those.



2 But we are trying to come up with a schedule that maximizes  
3 the hearing time that we have without throwing the order  
4 of cross and so on completely out the window.

5 So we are going to try to work on that this afternoon and  
6 have something to Mr. MacNutt and to the Board perhaps  
7 first thing in the morning.

8 CHAIRMAN: How long is your cross, Mr. Gorman?

9 MR. GORMAN: I would expect about an hour.

10 CHAIRMAN: Okay. That is by MacNutt count, that is two, I  
11 guess. No, I am just wondering if maybe I had a question  
12 of Mr. MacNutt, is that if you had a moment to speak with  
13 the Public Intervenor and Mr. Gorman, you might find some  
14 matters that have not been canvassed to date or that they  
15 have no desire to canvass, that you might be able to fill  
16 in today or tomorrow with. That is a question.

17 MR. MACNUTT: I think, Mr. Chairman, we have a preparation  
18 session scheduled for this afternoon. We are in a draft  
19 mode but I have been advised that we still need to have  
20 this afternoon's consultation before --

21 CHAIRMAN: Missed the last bit of what you said, Mr.  
22 MacNutt.

23 MR. MACNUTT: We are in a draft mode with several questions  
24 but I have been advised we still need to have our meeting  
25 this afternoon before we commence.

2 CHAIRMAN: Okay. Mr. Gorman, go ahead.

3 MR. MORRISON: Perhaps while we are having a brief  
4 discussion, Mr. Chairman, whether Mr. MacNutt could  
5 indicate whether he intends to cross examine Mr. Marois  
6 tomorrow. I guess we are -- it was our thought process  
7 that we would sort of finish up Marois tomorrow if  
8 possible.

9 CHAIRMAN: Well let's wait until Mr. Gorman's cross is  
10 through. Go ahead.

11 CROSS EXAMINATION BY MR. GORMAN

12 MR. GORMAN: Thank you, Mr. Chairman and members of the  
13 Board. With respect to cross examination of Mr. Marois, I  
14 would anticipate doing my cross examination of him  
15 tomorrow morning, if that is helpful to the Board to know  
16 that.

17 Q.479 - Good afternoon, Mr. Larlee and Mr. Ketchum.

18 MR. KETCHUM: Good afternoon, sir.

19 Q.480 - I would ask first if you would turn to exhibit A-3 and  
20 I am referring to tab 3 of the evidence of Mr. Larlee.  
21 Mr. Larlee, just at the beginning of your evidence you  
22 indicate that you are employed with the New Brunswick  
23 Power Holding Corporation and not the Applicant in this  
24 matter?

25 MR. LARLEE: That is correct. I am currently employed with

1  
2 NB Power Holding Company.

3 Q.481 - And since your graduation from university, effectively  
4 you have been employed with NB Power or Holdco?

5 MR. LARLEE: Yes, that's true.

6 Q.482 - Did you participate in the class cost allocation study  
7 that was prepared by NB Power in 1991 and used during the  
8 November 1991 Generic Hearing before the New Brunswick  
9 Board of Commissioners of Public Utilities concerning cost  
10 allocation and rate design process?

11 MR. LARLEE: No, I did not. At that time my employment with  
12 NB Power was as a design engineer in the transmission  
13 system. I joined the load forecast and rates group I  
14 believe it was in December of '92.

15 Q.483 - So would the study that you are putting before the  
16 Board for this hearing, would that be the first study that  
17 you have done?

18 MR. LARLEE: No. I was involved with literally all of the  
19 studies in the intervening years that we have filed as  
20 part of the evidence in this proceeding.

21 Q.484 - And that would commence when? Your involvement is  
22 what I mean.

23 MR. LARLEE: They would commence with the 92/93 study, I  
24 believe.

25 Q.485 - Thank you. At page 1 of your direct evidence, and I

2 am looking at line 14, you say my evidence introduces the New  
3 Brunswick Power Distribution and Customer Service  
4 Corporation's class cost allocation study.

5 And I am I guess wondering about the word "introduces".

6 It doesn't say that you prepared it. It says that you are  
7 introducing it. Can you tell me who was involved in the  
8 preparation of that report? Was it you or was it you in  
9 collaboration with others?

10 MR. LARLEE: I was involved with the report. I was involved  
11 in collaboration with others. But I was also the lead in  
12 developing the cost allocation study.

13 Q.486 - So you were the lead. The others who were involved in  
14 the preparation, would they all report organizationally to  
15 you?

16 MR. LARLEE: Yes.

17 Q.487 - Okay, Mr. Larlee, I would ask you to turn to page 3 of  
18 your pre-filed evidence. And I am referring to line  
19 number 7. You say that the effort in preparation for  
20 restructuring has allowed for a clearer understanding and  
21 functionalization of costs.

22 Could you expand on this clearer understanding that you  
23 refer to?

24 MR. LARLEE: Yes. As I discussed briefly in my overview,  
25 restructuring basically eliminated the need to

2 functionalize the production and transmission costs which was  
3 a key step in the previous studies. Because of  
4 restructuring those costs in great detail were analyzed  
5 through the whole process and separated out into the  
6 transmission company and Genco.

7 So as a result, there is no need to do that in a cost  
8 allocation study and I believe it lends for a clearer  
9 functionalization at the end of the day.

10 Q.488 - You refer to a clearer functionalization. What about  
11 a clearer understanding, which is I guess part of what you  
12 said in that statement?

13 MR. LARLEE: As a result of a clearer understanding, you  
14 have -- or sorry, clearer functionalization, you have a  
15 clearer understanding of the costs. I think that is the  
16 point I am trying to make.

17 Q.489 - So anyway, you would agree that the CCAS is used as a  
18 basis for differential rate adjustments between rate  
19 classes? That is the purpose of it?

20 MR. LARLEE: The purpose of the cost allocation study is to  
21 compare the allocated costs to the rate classes, compare  
22 that to the revenues received to the rate classes. So you  
23 end up with the revenue to cost ratio.

24 Q.490 - And then what is that revenue to cost ratio used for?

25 MR. LARLEE: And then the revenue to cost ratios, which are

1  
2 the result of the cost allocation study, then is one tool that  
3 is used in the rate design process.

4 Q.491 - And what would the other tools be?

5 MR. LARLEE: Well I think if you look at Mr. Marois'  
6 evidence, which is in A-3 under Mr. Marois' tab, perhaps  
7 we could go there?

8 Q.492 - Yes.

9 MR. LARLEE: The very first page, Mr. Marois lists the key  
10 objectives. So these are the other factors that came into  
11 play -- the key factors that came into play during the  
12 rate design process in this application.

13 Q.493 - Well, I guess sticking with Mr. Marois' evidence --  
14 and he is not here today to answer this. And perhaps some  
15 of these questions may well end up being posed to him.  
16 He talks about key objectives. And I'm going to focus on  
17 the word "key". Are there other objectives that were  
18 considered other than the key ones?

19 MR. MORRISON: Mr. Chairman, I believe those questions were  
20 asked -- put to Mr. Marois yesterday. And I believe he  
21 answered them. If this witness can answer -- I just don't  
22 want to get into a situation where we are cross examining  
23 Mr. Larlee on evidence of Mr. Marois when Mr. Marois will  
24 be here tomorrow to answer those questions.

25 Q.494 - Fair enough. Mr. Larlee I guess is the one that

2 brought me back to Mr. Marois' evidence. And I guess that is  
3 one of the difficulties that is posed when we have part of  
4 a panel present. But that is okay. I will defer to Mr.  
5 Marois on that.

6 If I could ask you to turn to addendum 3 of your report.  
7 Could you tell us what addendum 3 represents?

8 MR. LARLEE: Yes. What is going on here in addendum 3 is  
9 that Disco has three basic types of general costs. 1) the  
10 Disco general costs. Those are the costs within the  
11 operating company itself which are basically not related  
12 to any particular function. They are common costs such as  
13 corporate communications and regulatory, human resources  
14 and so forth.

15 Just for the record you will note here line 1 is "Rates  
16 and Load Forecasting" which is my group. At the time that  
17 the budget was prepared my group was in Disco. So that is  
18 why that is shown here.

19 The other type of costs are Holdco costs. And there is  
20 two types of those. 1) if you look at line -- or just  
21 above line 11 you will see a Holdco cost, corporate  
22 services. Those are the general corporate services costs.

23 And you might characterize those as head office costs.  
24 It includes the CEO, finance, regulatory, the corporate  
25 regulatory costs, and legal and so forth.

1           - 972 - Cross by Mr. Gorman -

2           And then the third type of cost, again that flows through  
3           Holdco, are the shared services costs. And these are the  
4           costs provided by Holdco's shared services organization  
5           that have been directly assigned to Holdco.

6           So what this schedule is trying to do is take these common  
7           costs and split out and allocate to the nondistribution  
8           customer classes a share of these costs.

9           And the reason why I have developed this schedule  
10          separately -- this is a new schedule that wasn't contained  
11          in the Board-approved cost allocation study from '91 and  
12          '92 -- is because under restructuring now there is a  
13          distinct line between distribution and transmission and  
14          wholesale customers.

15          And I couldn't use any type of asset-based allocation  
16          because in actual -- Disco doesn't really have or has very  
17          few assets related to serving those transmission and  
18          wholesale customers. All our distribution assets are used  
19          to service distribution customers.

20          So what this schedule does is detail line by line what I  
21          used as a basis to allocate the costs between the  
22          distribution customers and the wholesale and industrial  
23          transmission customers.

24   Q.495 - And the basis that you have used appears in the column  
25          on the far right under the word "basis"?



1 - 973 - Cross by Mr. Gorman -

2 MR. LARLEE: Yes. I have put a brief description there of  
3 the basis used in each case.

4 Q.496 - And I guess what you have just said in your previous  
5 answer is effectively that these types of expenses,  
6 typically it is difficult to categorize them as demand,  
7 energy or customer-related. Is that really what you are  
8 saying?

9 MR. LARLEE: That is exactly correct, sir.

10 Q.497 - So would you agree that obviously allocating these  
11 types of costs would pose some challenges in preparation  
12 of this aspect of your study?

13 MR. LARLEE: Yes. It did pose a challenge.

14 Q.498 - Now if I can refer you to the last column in addendum  
15 3 entitled "Basis". And if we start with the very first  
16 heading there, "Disco General Cost", line 1 is "Rates and  
17 Load Forecasting." And the basis that you have used is  
18 sales revenue?

19 MR. LARLEE: That is correct.

20 Q.499 - And could explain why you use sales revenue?

21 MR. LARLEE: Well, I felt that that was a reasonable way to  
22 represent the effort or the time on task between those  
23 three groupings, distribution, wholesale, industrial  
24 transmission.

25 Q.500 - Did you consider any other basis on which to allocate

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those costs?

MR. LARLEE: Again I didn't -- normally I would use something related to assets. And in this case I really couldn't because of the unique nature. So I didn't prepare or do any analysis that I would consider a thorough consideration of alternatives, no.

Q.501 - So in a sense then using sales revenue as the basis for allocating the rates and load forecasting cost was somewhat -- would it be arbitrary? Would it be fair to say it was somewhat arbitrary?

MR. LARLEE: No. I wouldn't use the word arbitrary. I would use judgmental.

Q.502 - Okay. So in coming to the conclusion that sales revenue was the appropriate basis then this is your judgment that we are talking about or your team?

MR. LARLEE: Yes, primarily. Although I did consult others that I felt could contribute to the effort.

Q.503 - Were there any policy considerations there or -- when you say judgmental. I guess I'm looking for some indication as to what was the basis of coming to the conclusion that that was the appropriate basis?

MR. LARLEE: The primary basis is cost causation, so -- and given the practicalities of the information available. I felt that sales revenue was basically as good as it gets.

2 Just to clarify, there is no overriding policy issues  
3 driving me here other than I was tasked with preparing a  
4 cost allocation study that works on the fundamentals of  
5 cost causation.

6 Q.504 - Did you consider using total allocated costs as  
7 opposed to sales revenue?

8 MR. LARLEE: No, I did not.

9 Q.505 - Would that be reasonable?

10 MR. LARLEE: This is an allocation of Disco cost's  
11 primarily. And I really don't follow the rationale for  
12 using total allocated costs.

13 I think really where they are looking here is the work  
14 done within the Disco organization between these specific  
15 groups of customers. How can we divide it up? And I  
16 don't think total allocated cost is necessarily a good way  
17 to do that.

18 Q.506 - Would you say it is a bad way of doing it?

19 MR. LARLEE: No. I wouldn't use the word bad. It is  
20 another way of doing it. It wasn't the way I chose.

21 Q.507 - It is an option?

22 MR. LARLEE: It would be an option.

23 Q.508 - Okay. And then if I -- on the basis, if I go down  
24 that column, the next two items also use sales revenue.  
25 And could I take it from your previous answer that your

2 rationale would be the same, you have used your judgment on  
3 that?

4 MR. LARLEE: Yes.

5 Q.509 - Then on line 4 under Regulatory I see that you have  
6 allocated it one-third to each?

7 MR. LARLEE: That is correct.

8 Q.510 - And that would result in a much larger number being  
9 attributed to the wholesale class than if you had for  
10 example been consistent and used sales revenue?

11 MR. LARLEE: Yes. Well, the use of one-third, obviously  
12 wholesale doesn't represent one-third of the revenue  
13 between distribution or wholesale industrial. So the one-  
14 third does result in a higher allocation.

15 My rationale for not using revenue in this case is simply  
16 that historically in these proceedings there has been  
17 three major groups involved, distribution customers,  
18 wholesale customers through the Municipal Utilities  
19 Association or representing the actual utilities  
20 themselves and the transmission customers, usually  
21 represented by the large industrial customers. So I felt  
22 it was a reasonable approach to simply divide the costs  
23 into three.

24 Q.511 - I want to talk about the first part of your answer.

25 You said that clearly it wouldn't represent one-third of

2 the costs. Where would it fit? Where would the wholesale  
3 group fit in terms of a percentage, if you were using  
4 sales revenue for example? Would it be considerably less?

5 MR. LARLEE: Would you like me to work that out for you?

6 Q.512 - Could you?

7 MR. LARLEE: If it's all right with you, I will use round  
8 numbers. But using sales revenue, the allocation is about  
9 10 percent. And using one-third, one-third, it is 33 1/3.

10 Q.513 - So it's quite a considerable difference?

11 MR. LARLEE: There is a difference.

12 Q.514 - The second part of your response to the last question  
13 that I wanted to ask you about is that you say that your  
14 rationale for allocating it on a 33 percent basis as  
15 opposed to say a 10 percent was the participation of the  
16 wholesale group in this process.

17 I want to make sure I understand your answer. If the  
18 wholesale group were not to participate, would we receive  
19 a substantial benefit in the sense that we would not be  
20 charged with one-third of the regulatory cost?

21 MR. LARLEE: Just to clarify my previous response, I was  
22 looking at historically what had happened in the past in  
23 the regulatory proceedings. And it was my understanding  
24 that wholesale was a significant participant in those  
25 proceedings. So that was the basic rationale.

2 I don't believe cost allocation studies are used to  
3 determine future credits to customers under any  
4 conditions. So I can't see that ever happening.

5 Q.515 - Well let me take it one step further then. If we  
6 didn't participate in these proceedings in the future,  
7 would it be less than one-third?

8 MR. LARLEE: I am sorry. Can you repeat the question? I  
9 didn't catch the whole thing?

10 Q.516 - Sure. You were talking about using historical data,  
11 rather than projecting this into this hearing and trying  
12 to determine whether or not we would be here to  
13 participate. So if we didn't participate in this hearing,  
14 would that cost go down in the future because we don't  
15 participate, would we then go down to about 10 percent,  
16 which is what you say based on sales revenue is where we  
17 would fit?

18 MR. LARLEE: Well, I think the real determination on what  
19 would happen in the future is what the Board decides as  
20 far as the details of the methodology for the cost  
21 allocation study. I think we have got to keep everything  
22 in perspective here, too, in that these numbers are  
23 relatively small to the overall cost. We are looking at  
24 numbers all less than a million dollars, so --

25 Q.517 - But I might remind you that those numbers might be

2 significant to the clients that I represent?

3 MR. LARLEE: Oh -- and I didn't mean to imply that. I just  
4 wanted to make sure that we keep the perspective and keep  
5 it relative.

6 Q.518 - So as an alternative to the manner in which you have -  
7 - the basis on which I guess you have allocated regulatory  
8 expenses, would it be consistent with standard a practice  
9 to do it on some other basis? For example, sales revenue,  
10 would that be a reasonable manner in which to allocate  
11 that expense and one that is consistent with practice that  
12 you are aware of or familiar with?

13 MR. LARLEE: I wouldn't be -- it wouldn't be inconsistent.  
14 What I was trying to do essentially was to reflect the  
15 cost causation as best as possible. But certainly using  
16 revenue would reflect what --

17 Q.519 - If I were to continue down on Addendum 3 under Holdco  
18 costs, I would find that there are five separate costs  
19 that are dealt with there. And under Basis, four of them  
20 talk about sales revenue and again the regulatory is again  
21 done on the basis of one-third, one-third, one-third?

22 MR. LARLEE: Correct.

23 MR. KETCHUM: And if I might just comment for a moment on  
24 that. When looking at general costs and administrative  
25 costs, as with several other costs, as you are pointing

2 out there is an element of judgment involved here. I think  
3 what Mr. Larlee has done is one reasonable way of doing  
4 this. And admittedly there are others.

5 Sales revenue being another, but not necessarily a right  
6 way and a wrong way. At the end of the day when you add  
7 all of these up, there is going to be some give and take  
8 on either side of the ledger with respect to the  
9 individual elements. But at the end of the day, the  
10 administrative costs here are segregated in a way that has  
11 allowed Mr. Larlee to make some reasonable judgments about  
12 cost causation that he has applied.

13 Lots of times when we look at some of these things, they  
14 are more aggregated and a grosser sort of methodology is  
15 applied. For example, as was mentioned here, utilizing of  
16 all other costs kind of allocator. So I think this is an  
17 attempt to be more precise on the basis of more  
18 disaggregated data and I think it's reasonable.

19 Q.520 - Mr. Ketchum, perhaps I could ask you then how sales  
20 revenue would be more precise than total allocated costs?

21 How would that be more precise?

22 MR. KETCHUM: Because what I am trying to say is here if  
23 it's disaggregated to these individual account levels, and  
24 you have a sense that it's reasonable to do that  
25 particular account on sales revenue that's more precise I



1  
2 would say than a general allocator. Just in that sense that  
3 it -- as I said, Mr. Larlee has attempted to look at each  
4 of these individual lines and come up with something that  
5 he thinks is reasonable.

6 At the end of the day it seems to me that that could be a  
7 better way of doing it than a general allocator.

8 Q.521 - So are you in a sense I guess saying the same thing  
9 that Mr. Larlee is saying is that because of the  
10 participation of this group in the hearings that we should  
11 be charged with effectively one-third of the cost?

12 MR. KETCHUM: Well, again I think Mr. Larlee was attempting  
13 to look at that particular line item and apply a judgment  
14 about what caused a cost. So I think, you know, in that  
15 sense that, you know, that is a better way of looking at  
16 it than saying, for example, that that particular cost, as  
17 opposed to the sum of all the costs, might better be  
18 allocated on the basis of this kind of a cost causation  
19 estimate if you will or judgment.

20 Q.522 - Well would you agree with me then that if we did not  
21 participate in the hearings, the hearings still would need  
22 to go ahead, that the rates would have to be approved?  
23 This process would continue with us or without us?

24 MR. KETCHUM: I think that might very well be true, but I  
25 still believe that there would be some representative of

2 your client that would want to participate in one way or  
3 another. And there is still a lot of attention paid to  
4 the municipal clients in the overall scheme of things in  
5 the regulatory area.

6 Q.523 - Mr. Larlee, I am going to refer you to exhibit A-11.  
7 So exhibit A-11, I am referring to the IR-13, Disco UM, IR-13,  
8 July 14th 2005.

9 MR. LARLEE: Would you give me that one more time please?

10 Q.524 - Sure. It is Disco UM IR 13. That is from the July  
11 14th set of Interrogatories. Do you have that in front of  
12 you there?

13 MR. LARLEE: Yes, I do.

14 Q.525 - Yes. And then that is a question that deals with what  
15 we have just been talking about, regulatory functions  
16 listed in addendum 3?

17 MR. LARLEE: Yes.

18 Q.526 - Okay. And are there any other -- with respect to the  
19 regulatory cost you named a few things that are included  
20 in that.

21 Could you expand upon that? Is that sort of  
22 comprehensible? Or are there other elements included in  
23 regulatory?

24 MR. LARLEE: I wouldn't want to venture to say that that is  
25 comprehensive. Those are examples of the costs included

1 in regulatory.

2 Q.527 - Well, you are talking about cost to hearings,  
3 administration cost, consultant services. Would it be  
4 fair to say legal costs and other costs of that nature?  
5

6 MR. LARLEE: Yes, I believe so.

7 Q.528 - And in that response you also indicate that it is  
8 being allocated on a one-third basis because of active  
9 participation in regulatory proceedings, is that correct?

10 MR. LARLEE: Yes.

11 Q.529 - This morning we I guess heard a lot about the Electric  
12 Utility Cost Allocation Manual produced by the National  
13 Association of Regulatory Utility Commissioners. And you  
14 are obviously very familiar with that. That is the manual  
15 that you were questioned about this morning quite at  
16 length by Mr. MacDougall?

17 MR. KETCHUM: Yes. We are familiar with that.

18 Q.530 - I would ask you to turn to that manual. And it is  
19 found in exhibit 14 as appendix 7. Do you have that in  
20 front of you?

21 MR. KETCHUM: We have that general item in front of us, yes.

22 Q.531 - Thank you. I am just going to take you, first of all,  
23 just to the preface of that manual which I believe appears  
24 about three pages in.

25 And at the bottom the authors say "We set the

2 following objectives for the manual. It should be simple  
3 enough to be used as a primer on the subject for new  
4 employees yet offer enough substance for experienced  
5 witnesses. It must be comprehensive yet fit in one  
6 volume. And the writing style should be nonjudgmental,  
7 nonadvocating any one particular method but trying to  
8 include all currently used methods with pros and cons."

9 Would you agree that that manual meets those objectives?

10 MR. KETCHUM: Yes. I would agree with that.

11 Q.532 - And that particular manual, Mr. Ketchum, probably is  
12 something that you have referred to in your evidence over  
13 the years, as being something that you have relied on?

14 MR. KETCHUM: Yes. As a general proposition, as you just  
15 read, it does contain a lot of different methodologies and  
16 different approaches, for example for classifying the  
17 fixed cost of generation. It lists a dozen or so  
18 methodologies, the peaker credit being one of them.

19 So certainly I have referred to the manual. And I have  
20 quoted it from time to time in my testimony and evidence.

21 Q.533 - And I have no doubt that you are aware of other  
22 experts and have heard them refer to it and rely on it?

23 MR. KETCHUM: That is correct, sir.

24

25

2 Q.534 - I refer you to chapter 8, page 105. And this chapter  
3 deals or describes general plant investments and  
4 administrative and general expenses are treated in a cost  
5 of service study. Would you agree?

6 MR. KETCHUM: That is the topic of this chapter. Yes, sir.

7 Q.535 - Thank you. And the authors state under number 1,  
8 "General Plant" that "General plant expenditures" -- and  
9 I'm not going to talk about the account numbers -- but  
10 "General plant expenses are that portion of the plant that  
11 are not included in production, transmission or  
12 distribution accounts but which are nonetheless necessary  
13 to provide electric service."

14 Do you agree that that is what it says?

15 MR. KETCHUM: That is what it says. Yes, sir.

16 Q.536 - And are those the kinds of things that we are dealing  
17 with in addendum number 3?

18 MR. KETCHUM: Yes, they are.

19 Q.537 - So if I was to look for some guidance, if you will, as  
20 to how to prepare addendum number 3, chapter 8 of this  
21 manual should provide me with some guidance?

22 MR. KETCHUM: I would suggest to you that the starting  
23 paragraph here deals with general plant and we are dealing  
24 with general costs.

25 Q.538 - All right. And so what we have been talking about is

2 regulatory. Is that dealt with in here?

3 MR. KETCHUM: You need to go over and look at expenses, so  
4 on the next several pages.

5 Q.539 - So page 106 under "Administrative and General  
6 Expenses", was that where I would find regulatory?

7 MR. KETCHUM: That is correct. Now, of course, I just might  
8 add that this is based on the FERC system of accounts.  
9 And these accounts are aggregated.

10 And some of the pieces that might fall in the Disco  
11 accounting system under regulatory may fall in one or two  
12 of these categories. For example, it may be an A & G.  
13 And it may also appear in outside services as an example.

14 Q.540 - But I understand that there are account numbers. And  
15 in fact they talk about, under part 2, account numbers 920  
16 through 935, is what they are talking about. Is that  
17 correct?

18 MR. KETCHUM: Yes.

19 Q.541 - And we can get an idea as to what they include in  
20 accounts 920 through 935 by looking at the table as  
21 produced on page 106 and which continues on to page 107?

22 MR. KETCHUM: Those -- I would just say if you just read the  
23 account titles, it gives you some sort -- sort of a  
24 general idea what falls into those accounts.

25 And the other two columns are a couple of different

1  
2 ways of allocating those costs that have been suggested in  
3 here, among other approaches that are possible.

4 I think this also sort of illustrates the point that I was  
5 trying to get at earlier, that Mr. Larlee was looking at  
6 more of this aggregated kind of information here, more  
7 detailed information.

8 So he didn't have to apply say an overall general sort of  
9 allocator to what might have been under A & G salaries,  
10 several sub accounts. He looked at those things in a  
11 disaggregated way. So he didn't have to apply an umbrella  
12 allocator if you will.

13 Q.542 - Mr. Ketchum, I am not entirely sure I understood what  
14 you were saying. But let me see if I can through  
15 questions try to figure out, you know, precisely what you  
16 were trying to tell us.

17 When I look under "Administrative and General Expenses" it  
18 says administrative and general expenses include accounts  
19 920 through 935. And that includes account 928, if you  
20 look on page 107, which is regulatory commission expenses.

21 And they are allocated with an approach similar to that  
22 utilized for general plant.

23 Would you agree with that?

24 MR. KETCHUM: 928 is regulatory commission expenses. That  
25 is not the same however as the regulatory expense

2 necessarily that is included in Mr. Larlee's regulatory  
3 accounts.

4 Q.543 - Why would the allocator be any different? Because you  
5 have looked to allocated on the basis of participation in  
6 the hearing process. And quite frankly I see absolutely  
7 nothing in that manual that suggests that as a method that  
8 would be appropriate.

9 MR. KETCHUM: I think you will find that this suggests  
10 that this is an example of allocation of A & G cost using  
11 a three-factor and two-factor approach.

12 This doesn't say that this is either the right way or the  
13 only way. As it said in the preamble, it also indicates  
14 that what NARUC is trying to work with here is some of  
15 things that they have seen in the past.

16 So I would say that the fact that the way Mr. Larlee did  
17 it doesn't appear here doesn't necessarily mean anything  
18 let alone that it is not proper.

19 Q.544 - Well, you have referred to the preamble in your  
20 answer. And would you agree that the preamble says -- on  
21 the third bullet on the preamble says that it tries to  
22 include all currently used methods with pros and cons?

23 MR. KETCHUM: It tries to. And by the way it was in 1992.  
24 And this is generally something that has been looked at in  
25 terms of FERC accounting. So again there are some



2 differences that I think are important distinctions.

3 I don't think you can take an example from this even  
4 though it is not unreasonable necessarily. But you can't  
5 take anything from this and say that just because Mr.  
6 Larlee's approach doesn't appear here that it is not  
7 reasonable.

8 Q.545 - Mr. Ketchum, were you consulted with respect to this  
9 particular allocator prior to this report being prepared,  
10 this study?

11 MR. KETCHUM: Prior to the report -- I'm sorry?

12 Q.546 - Were you consulted specifically with respect to the  
13 one-third regulatory charges being allocated to each of  
14 three groups?

15 MR. KETCHUM: Again, my charge was to review what Disco had  
16 done and provide my opinion as to whether or not it was  
17 reasonable. That was my charge. And I did review what  
18 Mr. Larlee did and I did say and believe that on an  
19 aggregate basis, at least it is very reasonable.

20 Q.547 - But you keep saying on an aggregate basis. But as a  
21 separate item is it reasonable? Is it something you have  
22 seen before? And if so, perhaps you could tell us where  
23 you have seen it?

24 MR. KETCHUM: I don't think I have ever seen that way  
25 particularly but I think it has been -- I think I can say

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that in my experience, what Mr. Larlee took into account there in terms of cost causation, that is, which elements in terms of the classes of service were driving regulatory costs, is one element that other rate groups, I believe, have taken into account.

I thought that overall he explained to me how it was done and why and I couldn't say that that was unreasonable.

Q.548 - Would it be consistent with the manner in which he has allocated the other costs?

MR. KETCHUM: That is the whole point, it doesn't need to be consistent. Every account may have different cost drivers and there may be some factors that are more reasonable for one account than they are for another.

If you look at the example, for example here some are allocated on plant, some allocated on salary, some allocated on revenues and that sort of thing in the example. So it depends on what you are talking about and if it seems to be something that makes sense.

Q.549 - Would you agree that in terms of then looking at the hearing process, cost causation variables might include a number of things, such as the number of rates and classes?

MR. KETCHUM: I think in terms of maybe -- I think I know what you are driving at. But in terms of the hearing

1 - 991 - Cross by Mr. Gorman -

2 process, I'm not necessarily sure that I could agree with  
3 that. But with respect to regulatory expense, I think one  
4 element may be a way of looking at it would be the number  
5 of classes, yes.

6 Q.550 - Okay. And perhaps also the complexity of the costs  
7 being scrutinized by the Board? Would that also be a  
8 factor?

9 MR. KETCHUM: It doesn't seem to me that that makes a big  
10 difference in terms of -- it may make a difference in  
11 terms of the overall cost that Mr. Larlee may have to have  
12 in his budget.

13 For example, he would probably have to have an increased  
14 budget if there was a mandate to do full blown marginal  
15 cost studies. So certainly if that was an outcome, that  
16 would be a driver of regulatory costs. But that doesn't  
17 necessarily reflect on how one might split up that  
18 particular account.

19 Q.551 - Mr. Ketchum, you said that one of the strengths of  
20 this approach that you are advocating here is the  
21 different types of costs are considered separately. But  
22 how is that consistent with saying that in aggregate it is  
23 reasonable?

24 MR. KETCHUM: I am sorry. I'm not quite sure I followed  
25 your question.

2 Q.552 - Well I think one of your responses there is you said  
3 one of the strengths of this approach is the different  
4 types of costs would be considered separately. In other  
5 words, the regulatory costs and what not.

6 But if you are considering them separately, the evidence  
7 you have given to date is that we should consider it in  
8 the aggregate. So how is it consistent with your  
9 statement that it should be considered in the aggregate?

10 MR. KETCHUM: Yes, sir. I see what you are driving at.

11 That might have sounded like an inconsistency, but what I  
12 meant to say, at the end of the day, if you add up a lot  
13 of little pieces and you think those little pieces are  
14 done properly, or in a reasonable way, you have a sense  
15 that the aggregate then is also reasonable.

16 And when you look at the aggregate and you look at it  
17 compared to in general, you know, the outcome of the  
18 allocation of aggregated costs or something more into this  
19 example, then you can say well, that's another way I can  
20 tell that it's reasonable.

21 Q.553 - This question I am not sure if it is for Mr. Larlee or  
22 Mr. Ketchum. But I think for Mr. Ketchum.

23 If the Board were to reject your proposal of one-third  
24 basis of allocation of these regulatory costs, what method  
25 or methods do you think would be reasonable to adopt?

2 MR. KETCHUM: You are asking me to help you out here.

3 Q.554 - Sorry, I am asking you to help out the Board.

4 MR. KETCHUM: Help the Board. I think that again there may  
5 be some other ways of doing that and perhaps in aggregate  
6 of all of the other distribution costs, the way they are  
7 allocated to the classes or something of that sort might  
8 be reasonable. Because this is a class -- a cost that  
9 applies to everybody.

10 Q.555 - I just need a minute or two here to change topics.

11 Mr. Larlee, if I can go back to A-3, and I'm going to your  
12 evidence, I'm going to take you to page 4 of your  
13 evidence. And page 4 is introduced by question 6 which  
14 is, what are the results of the 2005/06 CCAS, and then you  
15 provide a table which summarizes those results.

16 MR. LARLEE: That's correct.

17 Q.556 - And in the first column you have Rate Class as the  
18 heading?

19 MR. LARLEE: Yes, I do.

20 Q.557 - And in response to questions this morning from Mr.

21 Coon, I think you said there were -- I think you counted  
22 them out and said there were eight rate classes?

23 MR. LARLEE: Yes, that's correct.

24 Q.558 - And if I can take those rate classes from the bottom

25 to the top, not the overall, but wholesale would be one of

1  
2 those rate classes?

3 MR. LARLEE: Correct.

4 Q.559 - And wholesale at this time represents Saint John  
5 Energy and the City of Edmundston?

6 MR. LARLEE: That's correct.

7 Q.560 - The next group are the large industrial?

8 MR. LARLEE: Yes.

9 Q.561 - And what types of industry would be covered by that  
10 group, just as an example?

11 MR. LARLEE: Large industrial is any customer over 750  
12 kilowatts in manufacturing or processing. So it literally  
13 includes the very largest processing and manufacturing  
14 plants in New Brunswick which are pulp and paper mills to  
15 some quite small operations in the food processing and  
16 small sawmills, these types of operations.

17 Q.562 - Okay. And then moving up the table you then list six  
18 other rate classes and you -- of course we this morning  
19 discovered the residential actually is divided into  
20 electric and non-electric but is considered one class, but  
21 that was for comparison purposes to show it that way, is  
22 that correct?

23 MR. LARLEE: The residential class for this cost allocation  
24 study was segmented and that's why I have shown them  
25 indented here in this table.

2 Q.563 - But it's actually just one rate class as residential?

3 MR. LARLEE: Exactly. Just one rate class, that's correct.

4 Q.564 - The other rate classes are General Service I, General

5 Service II, streetlights and unmetered water heaters and

6 small industrial?

7 MR. LARLEE: Correct.

8 Q.565 - And wholesale we have -- I guess you have agreed that

9 wholesale for the present time at least would represent

10 Saint John Energy and Edmundston Energy?

11 MR. LARLEE: That's correct. Those are the only two

12 customers at that rate.

13 Q.566 - And they would have customers on the retail side,

14 their retail customers, that would fall within categories

15 -- they are not numbered but from the top down categories

16 1, 2, 3, 4, 5 and 6, is that correct?

17 MR. LARLEE: Yes, that's my understanding.

18 Q.567 - So for example Edmundston Energy would have

19 residential customers, General Service I and II customers,

20 small industrial customers?

21 MR. LARLEE: Correct. Yes.

22 Q.568 - And Disco as a distribution utility would have the

23 exact same grouping of customers, is that correct? I'm

24 talking about the retail side of Disco.

25 MR. LARLEE: I would like to clarify that just before I

2 answer. The rate classes as defined by NB Power aren't  
3 defined exactly the same for Saint John Energy in  
4 particular. So although the titles of the rate classes  
5 may be similar the actual terms and conditions that these  
6 customers work under are quite a bit different in the case  
7 of Saint John Energy.

8 The other point I would like to make is although again the  
9 rate classes are similar the actual mix and number of  
10 customers percentage-wise for Disco and wholesale are  
11 quite different.

12 Q.569 - Okay. So I can take you back to I guess the original  
13 question. The six categories -- and let's call them  
14 categories within the rate class. Mr. Ketchum is shaking  
15 his head. No, I can't call them categories.

16 MR. SOLLOWS: He called them sub-classes earlier.

17 Q.570 - Okay. Well the six sub-classes, will that work?

18 MR. LARLEE: That's fine.

19 Q.571 - The six sub-classes exist for Disco customers and they  
20 exist for Saint John Energy customers, is that correct?

21 MR. LARLEE: Yes. That's my understanding, yes.

22 Q.572 - And you just testified that Saint John Energy -- you  
23 didn't mention Edmundston Energy, so I will stick with  
24 Saint John Energy as the example -- that the sub-classes  
25 differ in some way from Disco's sub-classes, did I



2 understand your evidence correctly?

3 MR. LARLEE: Yes.

4 Q.573 - Could you elaborate on those differences?

5 MR. LARLEE: I'm not intimately familiar with Saint John  
6 Energy's rate policies and applications but I do know of  
7 a couple of significant differences. One is that they  
8 have already closed their all-electric rate. So I think  
9 that's the significant difference of note. The other is  
10 is their non-residential rates have different clauses in  
11 them similar to ratchets in the demand charges. They are  
12 not exactly ratchets but they are similar to ratchets. So  
13 these are significant differences in the rates.

14 Q.574 - I'm sorry, I didn't catch the last part of that.

15 Could you repeat that, just the last part of your  
16 statement?

17 MR. LARLEE: That these are significant differences --

18 Q.575 - Just prior to that, the difference you were -- I was  
19 listening to my colleague.

20 MR. LARLEE: Oh, that the non-residential classes have  
21 aspects to the rates that are similar to demand ratchets.  
22 In other words the customers are required to pay minimum  
23 demand charges, whereas in our general service rates we  
24 don't have those types of clauses.

25 Q.576 - But effectively the customers would be the same. The

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2 same sub-classes of customers are being served by both, by  
3 both Disco on the retail side and by Saint John Energy for  
4 example?

5 MR. LARLEE: Again I'm not intimately aware of their  
6 policies but I believe generally it's the same type of  
7 customers, and what I will do is I will explain the way NB  
8 Power's division works and that is essentially we define  
9 whether a customer is residential or industrial. If they  
10 don't fit either of those two definitions general service  
11 is the default service. So the definition for general  
12 service customer is actually what they aren't. They  
13 aren't residential and they aren't industrial, industrial  
14 meaning manufacturing, processing or mining, and by  
15 default they end up general service.

16 Q.577 - Okay. But again the -- and I don't mean to beat this  
17 to death, but the group of customers serviced by Saint  
18 John Energy is effectively the same. They have  
19 residential customers, so does Disco, they have general  
20 service customers, so does Disco, they have small  
21 industrial, so does Disco, is that correct?

22 MR. LARLEE: If Saint John Energy is using the same type of  
23 definition I just described, yes.

24 Q.578 - Now I notice that in your table 1, if I were to take  
25 the first six classes, residential, General Service 1,

2 General Service II, streetlights and unmetered water heaters  
3 and small industrial, and aggregate the revenue to cost  
4 ratios that are proposed, I don't see anything set forth  
5 in your evidence that would tell me what the aggregate  
6 revenue to cost ratio would be for those services with  
7 respect to Disco retail. Have you produced that number?

8 MR. LARLEE: No, I don't believe -- I know I haven't in the  
9 evidence, I don't believe we have through the IR process  
10 either.

11 Q.579 - It wouldn't be part of your -- I haven't seen it in  
12 your pre-filed evidence where it has been broken out that  
13 way. Well then would you agree that the service that is  
14 being provided to these six sub-classes by the wholesale  
15 customers is effectively the same service that is being  
16 applied by Disco, so it might be useful to compare the  
17 aggregate revenue to cost ratio that effectively Disco is  
18 paying for the -- with respect to its retail customers?

19 MR. LARLEE: Well I will start with the first part of your  
20 question, and you asked me if I agreed that the service is  
21 the same. I don't agree. And even though -- I was trying  
22 to allude to earlier is even though the class -- the  
23 customers within the classes look the same, the actual  
24 make up of the class is -- the relative make up between  
25

1 - 1000 - Cross by Mr. Gorman -

2 the wholesale customers and Disco is quite different.

3 Disco has a much higher percentage of industrial customers  
4 than the wholesale customers. Disco has a higher  
5 percentage of residential customers. And if you think  
6 about the wholesale customers and the fact that they are  
7 completely urban in their service territory, that makes  
8 sense that the commercial type customer which primarily  
9 makes up general service tend to be in urban areas. So  
10 they have a higher penetration of general service.

11 As well Disco has much more rural service territory. So  
12 we have many more rural customers than the wholesale  
13 customers do. So we do provide in essence different  
14 service than the wholesale customers.

15 Q.580 - Well, I think what you are describing is what you  
16 consider to be a different profile with respect to these  
17 classes of customers, but I think you -- at least in my  
18 view you have moved off the point I was trying to make  
19 that effectively these sub-classes exist in both Saint  
20 John Energy for example, Edmundston Energy and in Disco.

21 MR. LARLEE: I mean, that's correct. I agree with you  
22 there. But you were beginning to talk about the cost  
23 allocated to each of these classes and we can't talk about  
24 how the costs are allocated to the classes unless we talk

25

2 about how these classes are made up and the differences in how  
3 they are made up.

4 Q.581 - Okay. But I guess just to -- and maybe I will get off  
5 of this particular point. The six essential sub-classes  
6 exist for both?

7 MR. LARLEE: Yes.

8 Q.582 - Now I understand that the second part of your answer  
9 was that maybe the profile of these customers might be a  
10 little different in Edmundston than it is in Nackawic, it  
11 might be different in Saint John than it is say in Sussex?

12 MR. LARLEE: My point was is that it's significantly  
13 different between Disco and the wholesale customers.

14 Q.583 - Okay. And within Disco if you were to go to different  
15 communities or different areas you would find that it's  
16 different within Disco as well depending on the area you  
17 were looking at, the profile to make up the percentage of  
18 each sub-class, and I think that's what you are telling  
19 me?

20 MR. LARLEE: In any rate class there is going to be a lot of  
21 variability within the rate class, yes, that's correct.

22 Q.584 - Okay. Perhaps I could ask you to look at the  
23 schedules which are attached to your evidence. That's  
24 still in A-3. And the first schedule I am going to ask  
25 you to look at is schedule 6.0. And I am also going to

2 refer to UM-1. Sorry UM-1.

3 MR. MORRISON: Exhibit number?

4 Q.585 - Exhibit UM-1. That is the pre-filed evidence of Paula  
5 Zarnett. And in Ms. Zarnett's evidence, if you would turn  
6 to table 5 -- do you have table 5 in front of you?

7 MR. LARLEE: I do, yes.

8 Q.586 - Does everybody on the Board have that now? I am going  
9 to compare a number of -- sorry. Everybody have it?  
10 Thank you. I am going to ask you to compare the numbers  
11 from some of your schedules to the entries that appear on  
12 table 5 in Ms. Zarnett's evidence.

13 That table 5 is entitled "Comparison of revenue cost  
14 ratios by customer class as proposed by Disco". And the  
15 first column -- sorry, the first column that appears is  
16 entitled "Fully allocated revenue". Do you see that?

17 MR. LARLEE: Yes, I do.

18 Q.587 - And it says schedule 6.0. Do you see that just above  
19 where it says "Fully allocated revenues"?

20 MR. LARLEE: Yes.

21 Q.588 - Okay. Now I want you to compare and you may well have  
22 already done this. But I would like you to compare the  
23 entries on table 5 with the entries on schedule 6.0 on the  
24 last column, "fully allocated revenue". And a couple of  
25 them are out of order. They are not -- they weren't

1 - 1003 - Cross by Mr. Gorman -

2 reproduced, I don't think, in exactly the same order, which  
3 unfortunately may make it a little confusing.

4 But for example, the first entry that appears under column  
5 5 is \$352,476. Do you see that?

6 MR. LARLEE: Yes, I see that.

7 Q.589 - In schedule 6. And that number also appears as the  
8 first number on table 5.

9 MR. LARLEE: Yes, I see that. I have just been looking down  
10 through the numbers and they appear to be correct.

11 Q.590 - So you take no issue that the numbers under "fully  
12 allocated revenue" in fact were drawn from your schedule?

13 MR. LARLEE: It certainly appears that way.

14 Q.591 - Okay. Now would you turn to schedule 6.1. This is NB  
15 Power Distribution and Customer Service Class Cost  
16 Allocation Study Supply Cost Allocation.

17 MR. LARLEE: Yes.

18 Q.592 - And again I am going to ask you to go to column 7,  
19 supply cost total, and to look under the column on table 5  
20 entitled "Schedule 6.1 Total Supply Cost" and verify that  
21 the numbers that have been used in fact have been taken  
22 from your tables?

23 MR. LARLEE: Total Supply Cost is under column 2 in 6.1?

24 Q.593 - Yes. The second column, yes. It's the last column --  
25 sorry. If I said 6.1, I should have said 5.1. So I

2 direct you to schedule 5.1.

3 MR. LARLEE: Again the numbers appear to be drawn from  
4 either column 5.1 or column 2 of 6.1. The numbers are the  
5 same.

6 Q.594 - Thank you. The third column is entitled schedule 5.2  
7 "Transmission Service Cost", and if you go to your  
8 schedule 5.2 would you verify that those are your numbers  
9 as well?

10 MR. LARLEE: Again they appear to be drawn from that  
11 schedule.

12 Q.595 - And finally there would be schedule 4.5 dealing with  
13 distribution and revenue requirement. And I would ask you  
14 to look at column 11 in schedule 4.5 and compare it to the  
15 fourth column?

16 MR. TINGLEY: Where are we now?

17 MR. GORMAN: We are on schedule 4.5 attached to Mr. Larlee's  
18 evidence. I know sometimes we need a road map. So Mr.  
19 Larlee, then I guess I will ask you to compare the entries  
20 in column 11 of schedule 4.5 with the fourth column in  
21 table 5.

22 MR. LARLEE: Again the numbers appear to be drawn from  
23 schedule 4.5.

24 Q.596 - So you would agree then that the -- first of all, that  
25 the numbers that have been inserted into table 5 have all



1 originated with your pre-filed evidence?

2 MR. LARLEE: It certainly appears that way to me.

3 Q.597 - And you will see that we have a heading on the left  
4 hand side that says "NBP Distribution Customers", and you  
5 will see a number of categories, sub-classes of customers.  
6 Again these came from your schedules.  
7

8 MR. LARLEE: Yes, I see that.

9 Q.598 - And they would effectively represent the retail  
10 customers if you will that NBP Distribution services?

11 MR. LARLEE: Yes. I would characterize them as customers  
12 which we provide distribution services to, yes.

13 Q.599 - Okay. Now on the far right hand corner of table 5 I  
14 guess we have done something that wasn't in your evidence.  
15 I would like you to have a look at it. And it says  
16 computed revenue cost ratio. And at the bottom -- at the  
17 bottom, total NBP Distribution, and if you look on the far  
18 right hand column you will see number 1.015.

19 MR. LARLEE: Yes, I see that.

20 Q.600 - And you agree that in computing that number that it  
21 was your numbers that were used, and do you agree that  
22 that is the correct revenue cost ratio, or do you want to  
23 take a minute and use your calculator and verify that?

24 MR. LARLEE: It looks to me like the math is right there.

25 Q.601 - Okay. So then you would agree that if we were to look

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at NB Disco in terms of its retail customers and look at what revenue cost ratio was assigned to it, it in fact would be 1.015?

MR. LARLEE: For that particular sub-grouping, let's call it, of Disco's customers, yes, that appears to be the case.

Q.602 - Okay. But that sub-grouping -- and correct me if I am wrong. I understand that sub-grouping effectively is the same types of customers that are served by the municipal utilities, so that we are talking about the same sub-grouping, aren't we?

MR. LARLEE: We are talking about the same types of customers but we are not talking about the same load or the same -- necessarily the same cost causation that wholesale customers would see.

Q.603 - Perhaps you have something further to add along the way, but in terms of the question that has been posed to you, if you were to calculate the revenue cost ratio for the same -- effectively the same set of customers, Disco's comes out at 1.015, you would agree with that? You have agreed with the math.

MR. LARLEE: Yes, I have.

Q.604 - And if I look at the revenue to cost ratio that would be attributed to the wholesale group under the proposal,

2 and I need just to go to table 1, that's exhibit 3, page 4 of  
3 your direct evidence.

4 MR. LARLEE: I have that.

5 Q.605 - You have that in front of you. Okay. So for the  
6 wholesale class, the revenue to cost at proposed rates, at  
7 least at the time that the initial application was filed,  
8 was 1.05?

9 MR. LARLEE: That's correct, yes.

10 Q.606 - And that would be significantly more than what would  
11 be assigned to the same group of sub-classes of customers  
12 for Disco?

13 MR. LARLEE: The revenue to cost ratios of that sub-class  
14 and wholesale are different, right.

15 Q.607 - And which is the greater?

16 MR. LARLEE: Pardon.

17 Q.608 - Which is the greater?

18 MR. LARLEE: The wholesale classes at 1.05 and by your  
19 calculation all of the distribution served customers of  
20 Disco is 1.015.

21 Q.609 - Okay. So that would make the wholesale greater?

22 MR. LARLEE: That's correct.

23 Q.610 - By how much?

24 MR. LARLEE: By .035 by my quick subtraction.

25 Q.611 - You don't need a calculator for that one.

2 MR. LARLEE: No.

3 Q.612 - So if we have in the province effectively three  
4 distributors and Perth-Andover also is a distributor but  
5 of course they obtain their power elsewhere, then you  
6 would agree that what we have is a revenue to cost ratio  
7 assigned to two of those three that is significantly  
8 greater than the third?

9 MR. LARLEE: The revenue to cost ratio for the wholesale  
10 class is targeted at 1.05. And the reason for that is  
11 because of the contracts that Disco has with the wholesale  
12 customers, with the City of Edmundston and with Saint John  
13 Energy. Those contracts were put in place back in 1996  
14 and there are clauses in those contracts which bound NB  
15 Power and now Disco, to reduce the revenue cost ratio from  
16 what it was at the time down to 1.05, and to hold it  
17 there.

18 Q.613 - So effectively what you are saying is because of  
19 contracts that are in existence, that 1.05 was  
20 predetermined as where they were going to get to and  
21 everything else was worked out to make sure that it hit at  
22 1.05?

23 MR. LARLEE: The proposed rates were set such that it came  
24 out to 1.05.

25 Q.614 - Okay. But I understood your evidence effectively to

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say that because of contracts with -- and these contracts were originally signed with NB Power when it was an integrated utility, I think you would agree with that?

A. Yes.

Q.615 - And you are saying that you set it at 1.05 because those contracts contained a commitment, as I understand your evidence, and correct me if I am wrong -- a commitment to reduce the revenue to cost ratio from I believe it was quite a bit higher than 1.05 and there was a commitment based on the earlier Board decision which we have heard a lot about, but there was a commitment to reduce it down to the 1.05 level, is that --

MR. LARLEE: Correct.

Q.616 - And that was reflected in the contracts?

MR. LARLEE: Correct.

Q.617 - Now the contracts -- I guess that part of the contract which deals with the 1.05, the background for that is the 1992 decision. Would you agree with that?

MR. LARLEE: Yes, I would.

Q.618 - And in the 1992 decision -- and again I am paraphrasing, we can go to the decision, I'm sure that a lot of people will jump on me if I'm wrong here -- but the directive of the Board was that effectively over a period of time the revenue to cost ratios for all classes had to

1  
2 be bought within .95 to 1.05. Is that correct?

3 MR. LARLEE: Yes.

4 Q.619 - So in order to I guess effectively meet the  
5 requirements of the Public Utilities Board, it was  
6 essential to get it down to 1.05, but there is no  
7 prohibition from getting it down for example to 1.015.

8 MR. LARLEE: It was explained to me that those contracts  
9 were written such that the revenue cost ratio was to be  
10 held at 1.05.

11 MR. MORRISON: And, Mr. Chairman, rather than have Mr.  
12 Larlee comment on the contracts, I'm sure they will be  
13 scrutinized as evidence at some point in this proceeding,  
14 and they will speak for themselves I'm sure.

15 CHAIRMAN: Well, Mr. Morrison, why not sooner rather than  
16 later? You have both got them, I presume.

17 MR. GORMAN: Actually they are in evidence.

18 CHAIRMAN: All right.

19 MR. GORMAN: If I could just have a minute to find out  
20 where.

21 CHAIRMAN: Okay. I think we talked about that in  
22 Fredericton, didn't we?

23 MR. GORMAN: The reference is in exhibit A-15, at Appendix  
24 number 10. And that's the contract between the New  
25 Brunswick Power Corporation and the City of Saint John.

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And I believe -- yes, Appendix number 11 is the agreement for the supply of power and energy between New Brunswick Power Corporation and the City of Edmundston.

So if I could ask you to refer to page 3 of that contract.

And maybe before I do that, you -- in your answer I think you said you were advised. And I certainly don't want you to disclose any legal advice that you have received.

Perhaps that's privileged. But when you say you were advised, I took it that you didn't research this yourself or you had not looked at it previously, because your response was I have been advised that it is in the contracts. Can you elaborate on that for me?

MR. LARLEE: Well, I am not a lawyer. So I didn't rely on my own skills to interpret the contract. I relied on others within the company.

Q.620 - Effectively some legal advice is that what you are telling me that you got legal advice as to what that meant?

MR. LARLEE: Ultimately, yes.

Q.621 - If we can then refer to page 3 on that contract. And let's go back for a moment to the context in which the 1992 decision was rendered. And as I understand it again, and I will paraphrase it that the Board directed the parties to -- sorry, directed NB Power to get the revenue

2 to cost ratios for all classes within this .95 to 1.05 band if  
3 you would. You would agree with that?

4 MR. LARLEE: Yes.

5 Q.622 - And there certainly would be no prohibition from this,  
6 as we have talked about within the decision itself, let's  
7 leave the contract alone for a moment, to being less than  
8 1.05, that would in fact be in a perfect world, everybody  
9 would be at 1?

10 MR. LARLEE: No, there certainly is no prohibition to any  
11 rate class. And then there is no different -- there is no  
12 specific direction in the Board's decision on any  
13 particular rate class. It's strictly all rate classes  
14 within the range is my recollection.

15 Q.623 - Sure. And still maybe sticking with the 1992  
16 decision, and the Board, you know, said in the long term  
17 certain things were to happen. I guess I can't speak for  
18 the Board, but I would have to say that between -- I think  
19 the hearing was in 1991 and, you know, I guess we have  
20 gotten into another century. So I think that's perhaps  
21 what one might consider to be -- there has been quite a  
22 long term. I don't know what the Board had in mind when  
23 they said long term, but it strikes me it's a long time  
24 since that decision.

25 CHAIRMAN: Didn't you sit, Mr. Gorman?



1 - 1013 - Cross by Mr. Gorman -

2 MR. GORMAN: I wouldn't be asking questions on it if I had.

3 Q.624 - So if we now go to page 3 of the contract, the Saint  
4 John Energy contract, that's Appendix 10. Revenue to cost  
5 ratio rate adjustment, 3.3, is that what you are talking  
6 about where you say it's in the contract?

7 MR. LARLEE: There is -- I believe there is this section and  
8 then you move ahead to Appendix A. There is no page  
9 number on it. It's after the signatory page. There is  
10 Appendix A. There is actual dates in the adjustment. So  
11 those -- that section in that Appendix I believe are --  
12 make up the requirement to move the revenue to cost ratio.

13 Q.625 - Now let's talk about the contract generally first  
14 then. My understanding is that the contract term expires  
15 sometime early next year?

16 MR. MORRISON: I think that's found at page 6 under  
17 paragraph 3, Mr. Chairman.

18 MR. LARLEE: Yes, that's what's written on page 6, paragraph  
19 3.

20 Q.626 - So even if the contract were binding on Saint John  
21 Energy despite what might come out of these hearings, it  
22 would only be binding until the end of March next year,  
23 would you agree with that, based on this contract? I am  
24 not asking you to give me a legal opinion, but on the face  
25 of it, isn't that what it appears to say?

1 - 1014 - Cross by Mr. Gorman -

2 MR. LARLEE: Well, I hate to read contracts without the help  
3 of legal advice. But it does go on to say if we read 3,  
4 Article 8 of the supply agreement entitled, Term  
5 Agreements Hereby Amended, extend the term of the  
6 agreement to March 31st '06, and thereafter year to year  
7 and until one of the parties hereto gives 12 months notice  
8 of its intention to terminate. And so unless someone has  
9 given notice, I assume the contract would continue.

10 Q.627 - So the parties though under the agreement can give  
11 notice to terminate it, is that correct? I mean that's  
12 what you have just read?

13 MR. LARLEE: I mean that's what my layman's understanding,  
14 yes.

15 Q.628 - Now let's look at the Section 3.3, which deals with  
16 the Revenue to Cost Ratio Rate Adjustment. And I going  
17 to ask you to read for the record that first full  
18 paragraph begins, In consideration?

19 MR. LARLEE: In consideration of the City agreeing to take  
20 electric power and energy solely from NB Power during the  
21 term of the Agreement, NB Power agrees to apply a revenue  
22 to cost ratio rate adjustment ("Rate Adjustment") to the  
23 monthly bills otherwise payable by the City such that the  
24 effect of the Rate Adjustment will be the reduction, over  
25 the first 5 years of this Agreement, of the revenue to

2 cost ratio for service to the City from 114 percent (being the  
3 revenue to cost ratio calculated by NB Power for Wholesale  
4 customers for NB Power's fiscal year '95, '96) to 105 percent,  
5 and the maintenance of the revenue to cost ratio to no more  
6 than 105 percent until termination of this Agreement. The  
7 Rate Adjustment shall be applied as follows.

8 Q.629 - Thank you. I am going to direct you to the second  
9 last line in what you have just read, which I guess if we  
10 start from the third last line, it directs it to get down  
11 to 105 percent by 1995, '96, you would agree with that?  
12 That that's what's agreed by the parties?

13 MR. LARLEE: Yes.

14 Q.630 - And after that it doesn't say that it is to be  
15 maintained at 105 percent does it?

16 MR. LARLEE: What it says is, and the maintenance of the  
17 ratio at no more than 105 percent.

18 Q.631 - And I appreciate that you are not a lawyer, but would  
19 it be fair to say that at no more -- that 102 would be  
20 acceptable -- 102 is no more than?

21 MR. LARLEE: That is correct. However, you have to read  
22 that in the context of Appendix A.

23 Q.632 - Okay.

24 MR. LARLEE: If you go down to the bottom of Appendix A,

2 there is a specific formula for the April 1, 2000 adjustment.

3

4 CHAIRMAN: Mr. Gorman, I hate to interrupt, but is this not  
5 a legal argument?

6 MR. GORMAN: Well, it wasn't my intention to bring this  
7 forward, but I guess it just came up as part of the  
8 response by this witness as to why -- I am not sure, quite  
9 frankly, if I can go back to his response, whether it was  
10 the reason that they were at 105 or one of the reasons.  
11 But this -- I guess this particular document has been  
12 brought forward. Really I thought the Board wanted to  
13 look at it because the witness had referred to it.

14 CHAIRMAN: Oh, no. I do. But what we are getting down now  
15 is the interpretation of that contract and I would suggest  
16 that's something that you gentlemen can handle quite ably  
17 in summation.

18 MR. GORMAN: It's a hard temptation though not to.

19 CHAIRMAN: I know. And it just crossed my mind that if  
20 Saint John Energy were to terminate this contract does  
21 that mean that they no longer get standard service?

22 MR. GORMAN: Yes.

23 MR. MORRISON: There could be all kinds of ramifications  
24 when this contract --

25 CHAIRMAN: Okay. Sorry.

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2 MR. GORMAN: Nobody should interpret what this questioning  
3 to mean that there is any indication of termination of the  
4 contract in the near future. There is a -- I am not aware  
5 of any options quite frankly.

6 MR. MORRISON: Has Mr. Gorman given notice -- giving notice,  
7 Mr. Chairman?

8 MR. GORMAN: I think it says it has to be written notice.  
9 In any event, I won't ask any further questions on the  
10 contract itself. I think that we have made our point that  
11 the contract does allow for something less than 105  
12 percent.

13 Q.633 - So, Mr. Larlee, if I can perhaps go back to your  
14 response to a few questions ago and your answer as to why  
15 the wholesale class was at 105 percent and you said well  
16 it's because it's in the contract. So for argument sake,  
17 let's consider the fact that perhaps we do have our legal  
18 arguments and that the wholesale class wins the day and  
19 the Board accepts the fact that they are not bound by 105  
20 percent, but that it could be less. Do you have any other  
21 reason why the wholesale class is at 105 percent?

22 MR. LARLEE: Well under your hypothetical scenario, we would  
23 do as we would do with all rate adjustments look at the  
24 rate objectives of -- that we are using at the time and  
25 adjust the rates accordingly.

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2 Q.634 - Well then let me phrase that a little bit differently.

3 In putting together your study, did you consider that 105  
4 for wholesale was set in stone? That you should just go  
5 there because of the contracts and for no other reason  
6 that you have given any consideration to?

7 MR. LARLEE: I considered it set in a contract.

8 Q.635 - So you didn't consider anything else?

9 MR. LARLEE: No, I didn't for this particular rate proposal.

10 MR. GORMAN: Mr. Chairman, I see that it is 10 to 3:00 and  
11 although I probably have some more questions for these  
12 individuals, I think the next group of questions I  
13 intended to ask would more suitably be questions for Mr.  
14 Marois. And I know that I guess what we were told at the  
15 beginning of this process, was that we would try to break  
16 as close to 3:00. I wonder if this would be a good time  
17 to do that?

18 CHAIRMAN: All right. And I understand counsel of the  
19 parties are going to meet anyway to talk about what will  
20 unfold for tomorrow. We will rise then and reconvene  
21 tomorrow morning at quarter after 9:00.

22 (Adjourned)

23 Certified to be a true transcript of the proceedings of this  
24 hearing as recorded by me, to the best of my ability.

25 Reporter